

Algeria	10.50	10.50	10.50	10.50
Argentina	10.50	10.50	10.50	10.50
Australia	10.50	10.50	10.50	10.50
Bahrain	10.50	10.50	10.50	10.50
Bangladesh	10.50	10.50	10.50	10.50
Belgium	10.50	10.50	10.50	10.50
Brazil	10.50	10.50	10.50	10.50
Canada	10.50	10.50	10.50	10.50
Chad	10.50	10.50	10.50	10.50
China	10.50	10.50	10.50	10.50
Czech	10.50	10.50	10.50	10.50
Denmark	10.50	10.50	10.50	10.50
Egypt	10.50	10.50	10.50	10.50
Finland	10.50	10.50	10.50	10.50
France	10.50	10.50	10.50	10.50
Germany	10.50	10.50	10.50	10.50
Greece	10.50	10.50	10.50	10.50
Hong Kong	10.50	10.50	10.50	10.50
Hungary	10.50	10.50	10.50	10.50
India	10.50	10.50	10.50	10.50
Indonesia	10.50	10.50	10.50	10.50
Iran	10.50	10.50	10.50	10.50
Italy	10.50	10.50	10.50	10.50
Japan	10.50	10.50	10.50	10.50
Korea	10.50	10.50	10.50	10.50
Malaysia	10.50	10.50	10.50	10.50
Mexico	10.50	10.50	10.50	10.50
Netherlands	10.50	10.50	10.50	10.50
Norway	10.50	10.50	10.50	10.50
Oman	10.50	10.50	10.50	10.50
Pakistan	10.50	10.50	10.50	10.50
Poland	10.50	10.50	10.50	10.50
Portugal	10.50	10.50	10.50	10.50
Romania	10.50	10.50	10.50	10.50
Russia	10.50	10.50	10.50	10.50
Saudi Arabia	10.50	10.50	10.50	10.50
South Africa	10.50	10.50	10.50	10.50
Spain	10.50	10.50	10.50	10.50
Sweden	10.50	10.50	10.50	10.50
Singapore	10.50	10.50	10.50	10.50
Slovakia	10.50	10.50	10.50	10.50
Slovenia	10.50	10.50	10.50	10.50
Sri Lanka	10.50	10.50	10.50	10.50
Taiwan	10.50	10.50	10.50	10.50
Tanzania	10.50	10.50	10.50	10.50
Thailand	10.50	10.50	10.50	10.50
Turkey	10.50	10.50	10.50	10.50
USA	10.50	10.50	10.50	10.50
Yemen	10.50	10.50	10.50	10.50
Zimbabwe	10.50	10.50	10.50	10.50

EUROPE'S BUSINESS NEWSPAPER

FINANCIAL TIMES

COMMODITIES

Iran seeks growth of minerals wealth

Page 27

FT No. 31,619

THE FINANCIAL TIMES LIMITED 1991

Wednesday November 27 1991

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World News Business Summary

Kenya arrests ex-minister over murder of colleague

Kenyan police said they had arrested former industry minister Nicholas Biwott, a close aide of President Daniel arap Moi, in connection with the murder 30 months ago of foreign minister Robert Ouko. Page 16

UN split on Yugoslavia

The UN was divided as the Security Council met to prepare a resolution on civil war in Yugoslavia, but there was unanimity that no peace-keeping troops would be sent until there was a lasting ceasefire. Page 16

US refuses PLO visas

The US said it would not issue entry visas to PLO members to advise Palestinians in proposed Middle East peace talks in Washington next week. Page 16

Azerbaijan takeover

Parliament in the Soviet republic of Azerbaijan decided to abolish the autonomous status of the disputed territory of Nagorno-Karabakh, also claimed by Armenia. Page 16

Police force 'excessive'

South African police who killed 12 blacks while breaking up an African National Congress protest used excessive force, the Rand Supreme Court ruled. Page 4

Yeltsin sets terms

Russian president Boris Yeltsin appears determined to dictate the terms of a new treaty to preserve union among Soviet republics. Page 2

Boost for Wales

Poland's government won a stay of execution when parliament delayed voting on its resignation in a conciliatory gesture to President Lech Walesa. Page 6

Asil Nadir bankrupt

Asil Nadir, chairman and former chief executive of Polly Tech International, the collapsed fruit-to-electronics group, was declared bankrupt in London. Page 8

Spycatcher gag wrong

The UK government was found guilty of breaching the European Convention on Human Rights in attempting to ban the press from publishing extracts from Spycatcher, the memoirs of a former intelligence officer. Page 7; editorial comment, page 14

Drift nets banned

Japan approved a moratorium on drift net fishing on the high seas by the end of next year, following a compromise agreement with the US at the United Nations. Page 27

Ex-CIA man indicted

Former top CIA official Duane Clarridge was indicted in Washington on seven felony charges stemming from the sale of missiles to Iran. Page 17

Air crash kills 37

Thirty-seven people were killed when a Soviet Antonov-24 airliner crashed while landing at Bugulma airport in the Soviet republic of Tatarstan. Page 18

Mafia sentences

A Sicilian court sentenced 14 Mafia gangsters to between five and 11 years in jail each in a rare extortion trial in which businessmen gave evidence against them. Page 20

Two-day curfew

Nigeria ordered the entire population confined to their homes until tomorrow night as it closed its frontiers to facilitate a national census. Page 4

Seven die in factory

Seven workers were killed and eight others injured in a factory explosion at Rosiori de Vede in south-east Romania. Page 17

Klaus Kinski dies

Klaus Kinski, the Polish-born Hollywood actor, died in California, aged 65. He was father of actress Nastassja Kinski. Page 20

EC poised to clear French bank stake in steel maker

The European Commission is almost certain to approve the FF2.5bn (\$400m) purchase by Credit Lyonnais of a 10 per cent stake in Usinor Sacilor, French state-owned steel maker, on the grounds that it is not a form of disguised state aid. Page 16

AIRLINE industry

The European Commission will try to force British Airways, Air France, Alitalia, Scandinavian Airlines System and Olympic of Greece to cut business class fares between the UK and several European cities. Page 16

JAPAN'S ruling Liberal Democratic Party

has approved the establishment of an agency to oversee financial institutions in an attempt to prevent a repeat of this year's scandals. The proposed Securities and Banking Industry Inspection Commission will be responsible to the finance minister, who will appoint the body's three commissioners. Page 4

CONTINENTAL, German tyre

group, warned it would report a 'significant loss' for 1991 after talking into account the DM100m (\$63.2m) cost of closing its Canadian plant and setting up a reserve for future restructuring. Page 17

US BANKS: Congress moved

towards agreement on a banking bill which will provide new funding for the almost-empty deposit insurance fund, but which will not broaden the area of business that banks may enter. Page 6

SIEMENS, German electrical

and electronics company, has won the race to acquire control of the energy division of Skoda Koncern, Pilsen, Czechoslovakia's main producer of nuclear and conventional energy generating plants. Page 18

INTERNATIONAL Business Machines

is to reshape its worldwide operations by splitting into an organisation of increasingly independent companies. The reorganisation 'will lead over time to a fundamental redefinition of how IBM does business', according to John Akers, chairman. Page 17

TOURANG, consortium formed

by Kerry Packer and Conrad Black to bid for Australia's Fairfax newspaper group, appears likely to face an inquiry by the Australian Broadcasting Tribunal, which says it has 'important new information'. Page 20

MOLINS, UK-based precision

engineering group, finally shook off its predator Leucadia National, US financial conglomerate, which has sold its 48.4 per cent stake. Page 17

ACCOR, French hotels group,

escaped a BF100m (\$3m) fine by answering questions from disgruntled shareholders about its bid for Wagons-Lits before the expiration of a court deadline. Page 18

TOSHIBA, Japanese electronics

group, saw worldwide net profits slide 82.7 per cent in the first half to ¥26.42bn (\$208m) because of sluggish markets. Page 20

RUSSIA aims to sell off 70 per

cent of state property over the next decade, according to the deputy chairman of the privatisation committee. Page 2

ANGLO UNITED, UK fuel

distribution group, wants to sell The Falkland Islands Company and associated businesses on the south Atlantic islands. Page 17

CHINA Steel, Taiwanese state-run

steel group, announced it would invest about \$1bn (\$200m) in Taiwan Aerospace, which is negotiating to buy a stake in McDonnell Douglas, US aircraft maker. Page 20

Economic fears hit US consumer confidence

A PLUNGE in consumer confidence and an opinion poll showing that only 25 per cent of Americans approve of President George Bush's economic stewardship yesterday signalled growing public anxiety about the economy, writes Michael Prowse in Washington.

Consumer confidence has fallen below both the trough reached in the Gulf war and the lowest point registered in the deep recession of the early 1980s, the Conference Board, a New York business analysis group, said.

The board's index, which

gives advance warning of consumers' willingness to buy goods, has fallen sharply for two months running and stands at 50.6, against 60.1 in October and 101.7 when the recession began in July 1980. The figures unsettled an already nervous stockmarket in early trading. However, at the close, the Dow Jones Industrial Average was up 14.08 at 2,916.14, buoyed by the news of restructuring at IBM.

"This is the classic profile of recession," said Mr Fabian Linden, director of the board's consumer research centre. The plunge in confidence had cut

"across all segments of the population - all age groups, all income brackets, and all regions of the country".

A New York Times-CBS poll yesterday showed Mr Bush's overall approval rating at 51 per cent, 16 percentage points lower than in mid-October. Mr Bush's approval rating on the economy fell 8 points to 25 per cent, the lowest level since President Jimmy Carter's administration was rocked by double-digit inflation.

Support for Mr Bush fell sharply among the poor, middle income voters, and "baby-boomers" aged 30 to 44 - the

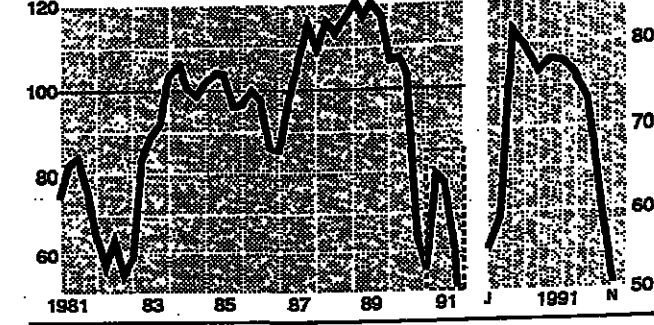
sections of the population seen as under the greatest economic strain. He ruled out immediate measures to stimulate the economy but is expected to unveil a "growth package" of incentives in his State of the Union Address in January.

Yesterday Mr Bush said he was "enthusiastic" about a package of tax cuts sponsored by congressional Republicans that supporters say respects the terms of last year's budget.

Continued on Page 16

US consumer confidence index

1985=100 Seasonally Adjusted



Christian Democrat leaders plan Maastricht strategy

Major to be offered trade-off

By David Buchanan and David Gardner in Brussels

LEADERS of six European Community countries which originally set the timetable for economic and monetary union met last night to plan a compromise offer to Britain which might include dropping references to a "federal goal" for Europe from the draft political union treaty due to be signed at the Maastricht summit.

In return, Britain would be asked to agree that important areas of policy such as foreign affairs and immigration, would be reviewed in 1996 with the explicit intention of bringing them under EC control.

According to officials from Germany and Italy, Chancellor Helmut Kohl and Mr Giulio Andreotti, the Italian prime minister, were preparing to offer the new deal to Britain at separate meetings with Mr John Major, the British prime minister, today in an effort to ensure success at Maastricht.

The six EC leaders, all leaders of European Christian Democrat parties, met last night near Brussels.

In addition to Mr Kohl and Mr Andreotti, they included Mr Ruud Lubbers, the Dutch prime minister who is the current president of the EC, and his Dutch, Luxembourg and Greek counterparts, Mr Wilfried Martens, Mr Jacques Santer and Mr Constantine Mitsotakis. They form by far the most important party political cabal within the Community.

Countdown to Maastricht

Immigration accord begins to take shape; Unions fire warning shot. Page 2

UK opposition rejects referendum on EC; Major to outline British problems on Emu.

Page 7

It was a similar meeting of

Christian Democrat leaders in October 1990 that effectively set the timetable for Emu, endorsed at the Rome summit later that month. Mrs Margaret Thatcher, then the British prime minister, was caught unawares - and isolated - by what she saw as an ambush by the Christian Democrat group. The European Commission is due to issue its final verdict on the Maastricht draft today. Its president, Mr Jacques Delors, yesterday indicated this would not be a diatribe against anti-federalist aspects of the planned treaty. "The time has come for the Commission to bring member states closer together, and to keep open minds and open ears," he told a press conference.

The latest version of the Continued on Page 16

Clockwise from top left:

Ruud Lubbers, Giulio Andreotti, Helmut Kohl, Jacques Santer, Constantine Mitsotakis and Wilfried Martens

Sterling weak as funds flow from dollar to D-mark

By Peter Marsh and Jim McCaffum in London, Ian Davidson in Paris and Robert Taylor in Stockholm

STERLING remained under pressure yesterday as the D-Mark gained strength and the dollar weakened, causing further tension in the European Monetary System.

In spite of modest intervention by the Bank of England to support the pound, sterling fell by three-quarters of a penny to close at DM2.940, within 2 pennings of its effective floor in the EMS's exchange rate mechanism (ERM).

The D-Mark's strength caused pressure on several other of the weaker currencies in the system, notably the Danish krona and the French franc, and forced actions to defend their currencies by the monetary authorities in Portugal and Sweden.

The Portuguese escudo and the Swedish krona are not part of the ERM but are linked to it informally.

The fluctuations came after several days of turmoil in currency markets, partly caused by nervousness in the run-up to the European Community's summit on political, economic and monetary union in Maastricht next month.

The unease has been magnified by continued expectations that the German Bundesbank might raise interest rates soon, in order to dampen German inflation.

Such a move would make the D-Mark more attractive to foreign-exchange investors, exacerbating tensions within the EMS.

Sterling's weakness yesterday was due largely to a flow of funds out of the dollar and into the D-Mark, caused by the release of statistics showing

London stock market

report. Page 29

Current account

increase in German interest rates was unlikely. Speaking in London, Mr Mollath said he saw German interest rates remaining static, and hoped they would go down next year, while Mr Berégovoy said there was "no reason for the Bundesbank to raise its interest rates".

Immediately after these remarks, currency dealers bought dollars and pounds, pushing sterling just above DM2.85. This ground was lost with the publication of the US consumer indicators, an event which also depressed the stock markets in London and New York.

In London, the FT-SE 100 index of leading shares closed below the day's highs at 2,915.5, up 15.3, while on Wall Street the Dow Jones Industrial Average fell back in early trading but ended up 14.08 points at 2,916.14.

Bayer chairman warns Bonn against excessive regulations

By Paul Abrahams in Leverkusen

THE GERMAN government was warned yesterday that increasingly arduous regulation was making the country an uneconomical location for chemical companies.

Mr Hermann Strenger, chairman of Bayer, the chemical group, criticised separate government proposals to tax industrial emissions and control state expenditure on medicines.

He said the moves could force German chemical groups to switch investment abroad. Bayer itself planned to increase from the present 45 per cent the proportion of its capital investment it makes outside Germany, Mr Strenger said.

Additional costs risked stretching the German chemical industry beyond its limits, he said.

Mr Strenger appealed to the government not to turn the screw of additional financial burdens too tightly. "What we urgently need is a break from the increasing demand of federal environmental policy - a

CBI conference on Germany

Page 2

Former UK cabinet minister Peter Walker to work for Treuhand

Page 8

Bayer third quarter results

Page 17

that the taxes would be used by the government as a deterrent rather than merely an additional form of revenue.

By the end of the century, Bayer could be spending as much as DM1bn (\$600m) a year to cover environmental costs, Mr Strenger said. Over the last four years, the company had spent DM1.7bn on environmental measures in Germany alone.

Production, investment and employment could be diverted from Germany to alternative locations with high environmental standards but without such fiscal deterrents.

Mr Strenger also criticised proposals to reform government expenditure on drugs. He said chemical companies needed to make sufficient return on pharmaceuticals to compensate for high research development costs.

The pharmaceutical sector is one of the few profitable areas in the chemical industry which is struggling to cope with the slowdown in the world economy.

He was also not convinced

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Turkish politics: Tansu Ciller, the new economic minister, faces a tough task. Page 2

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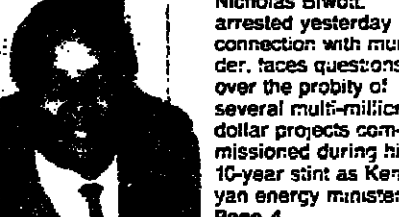
Companies. Page 26

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The business connections of

Moi's right-hand man



Nicholas Biwott, arrested yesterday in connection with murder, faces questions over the propriety of several multi-million dollar projects commissioned during his 10-year stint as Kenyan energy minister. Page 4

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MARKETS

EUROPEAN NEWS

Unions fire warning shot over EC treaty

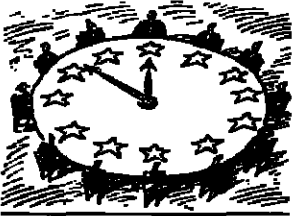
By Andrew Hill in Brussels and David Goodhart in London

THE European Trade Union Confederation yesterday threatened a campaign of industrial action if Community leaders water down the existing draft treaty on political union to meet British objections at next month's Maastricht summit. The ETUC represents all the main EC trade union bodies.

Mr Ruyt Lubbers, the Dutch prime minister, said on Monday that the social policy provisions of the current draft might be more closely defined to decide which measures could be decided by unanimity. Britain opposes any extension of qualified majority voting to EC labour regulation.

Mr Emilio Gabaglio, ETUC general secretary, said yesterday the latest draft on social policy in the treaty (which could include working hours, part-time work and many other areas of employment law) was the minimum the unions could accept. He claimed all member states except Britain were happy with the Dutch text.

COUNTDOWN TO MAASTRICHT



"If Britain's Conservative government isn't ready to follow, then an opt-out clause in the social area will have to be considered for Britain. But the others must stick to the Dutch text," he said.

Mr Gabaglio - who will meet Mr Lubbers in Amsterdam on December 5 to discuss the social policy proposals - said the unions would be prepared to put pressure on national parliaments to throw out a diluted treaty. He could not rule out anything, including a call for Community-wide

strike action, but said the choice of response would depend on the situation.

Mr Norman Willis, head of the British TUC and current ETUC president, also described the current social policy text as a reasonable compromise but added that "levelling up pay across the Community" remained a longer term goal.

However, strong resistance from employers came yesterday from Mr Zygmunt Tyszkiewicz, head of Unice, the European employers' body. He said in London that the "bottom line" for European business in the EC social policy debate was the removal from the qualified majority voting category of the general clause "working conditions" and the clause "information and consultation of workers".

Mr Tyszkiewicz said that Unice could accept health and safety matters, equality issues and "integration of people with disabilities" but would not accept anything, including a call for Community-wide



Maastricht's "anti-graffiti" van on its rounds before the EC summit on December 9 and 10. The anti-graffiti van, the first of its kind in the Netherlands, has been on the road since mid-September, writes Ronald van de Krol. The project is a city-subsidised job creation scheme for the long-term unemployed and will continue long after the 12 European government leaders, their delegations, and more than 1,500

journalists and photographers leave the Dutch city.

The van and its three-man team concentrate on public buildings and those owned by non-profit organisations. The city has asked them to give special attention to racist, discriminatory or sexist slogans. Later, companies and home owners will be able to call a special number and have the van remove graffiti - for a fee - from their buildings.

Immigration accord begins to take shape

A compromise looks possible at Maastricht summit, writes David Buchan

IMMIGRATION and judicial matters are a growth area of co-operation among the twelve states of the European Community. Like foreign policy, they are highly sensitive, and have been made a separate "pillar" with their own special rules, for the next month's treaty negotiations in Maastricht. Unlike foreign policy, however, they look susceptible to compromise.

That is because 10 states accept the compromise proposed by the Dutch presidency. This would slide one aspect of internal policy - common policy on visas for visiting non-EC citizens - into the Rome Treaty, and allow it to be settled by majority vote in the Council of Ministers and European Parliament.

The rest would remain to be settled by consensus, with the key proviso that the European Commission would have a (non-exclusive) right to propose policies on immigration, asylum, anti-drug/trafficking and civil justice co-operation, but not on police, customs and criminal justice co-operation.

Germany and Britain object, though standing at opposite extremes. Bonn wants more - particularly asylum - brought into the Community fold. Chancellor Helmut Kohl's problem is that his country's constitution requires thorough examination of asylum applications. Germany receives 60 per cent of all such applications in the EC,

and, because Mr Kohl cannot get opposition support to tighten the country's asylum régime, he wants a Community-wide policy.

This inevitably would be less generous and, because of EC primacy over national law, would override the German constitution. At Luxembourg in June, Mr Kohl persuaded his EC partners to agree that special immigration and asylum reports should be prepared for Maastricht.

Britain, which wants no Community involvement in domestic affairs, is particularly sensitive to the prospect of the European Court determining immigration matters. Otherwise, however, it has proved surprisingly co-operative, so long as the co-operation is between governments without interference by Eurocrats.

Indeed, with little fanfare, Britain has agreed to a convention "on the crossing of external frontiers". This would have been signed last summer, had Spain not objected to it applying to Gibraltar. It would allow non-EC visitors to travel throughout the Community with one visa issued by a single EC state, and would abolish internal visa requirements for heavily signed non-EC nationals. By deciding in principle to recognise each other's visas, the Twelve have put themselves on the road to a common visa policy.

The implication for Britain is intriguing.

The convention's rationale is to make it possible to lift all checks on people crossing internal EC borders by the end of 1992; most states believe this is required by the 1986 Single European Act's commitment to forging an internal market defined as "an area without internal frontiers". Britain has long resisted abolishing border checks, and it is not alone.

By deciding in principle to recognise each other's visas, EC states have put themselves on the road to a common visa policy.

Denmark, Greece and Ireland have also stood outside the agreement. The Schengen free-travel agreement.

That agreement was signed by the other eight states, but is far from being put into effect. Only France has ratified it, and the computer system pooling information is not yet set up. The anti-Schengen front is cracking, however. Greece has asked to be an official observer in the Schengen work. Denmark may have its problem of being part of the Nordic passport union solved by possible Scandinavian entry into the

EC before long. Ireland can only realistically act in unison with Britain, with which it has a passport union and through which its main transport links run. Yet yet there is no logic of Britain's joining the external frontiers convention unless it also plans to do away with checks on travellers from within the EC.

The Commission's recommendations would take EC policy several stages further. Its basic philosophy is that the Twelve must be tougher on outsiders to be kinder to those immigrants inside the Community. It suggests:

- Targeting aid at neighbouring countries of emigration. This is already reflected in the Commission's aid to the Mediterranean basin, and to eastern Europe and the Soviet Union. But it concedes that some of the talk about giant waves of migrants may have been designed to extract more money from Brussels.

- Cracking down on illegal immigration. It talks of revising a proposal to fine EC contractors who employ illegal labour, and of negotiating contracts with neighbouring countries to supply short-term labour. Most illegal immigrants, perhaps as many as 10m, enter legally but then outstay their visas or contracts. Most northern EC states already make airlines financially liable for checking that passengers have the correct entry documents; this liability

would be extended to all states signing the external frontiers convention.

- Improving the lot of non-EC citizens legally in one EC state to allow them to travel and work in others. This is not popular with EC governments, the human rights organisation.

- Implementing a common asylum policy. By the Dublin Convention, signed last year but only ratified by Denmark, the Twelve merely agreed a procedure for deciding which state should consider an asylum-seeker's application, to prevent shopping around for the best deal. They did not agree substantive criteria for granting asylum. The Commission argues that they should now do just that.

This stance, of course, has German support. The Maastricht treaty will not give Mr Kohl all he wants. But he may be able to console himself with an accompanying declaration drafted by the Dutch. This specifies that asylum policy will be top of the list if the Twelve subsequently pass any element of interior policy from inter-governmental to Community competence.

For his part, Mr John Major, British prime minister, may have to concede at Maastricht some Community involvement in immigration. All the more so, if he bothers to consider the frustration of members of the European Parliament, who at present have no say at all on one of the hottest political issues in European politics.

'Unfair' European barriers condemned

By Robert Mauthner, Diplomatic Editor

THE INCREASING number of "unfair barriers" erected by European countries against asylum-seekers are highlighted in a report by Amnesty International, the human rights organisation.

It accuses European governments of wanting to wash their hands of their responsibility. They have not done enough to put pressure on those countries from which asylum-seekers were fleeing to stop human rights violations, it says.

Some people, fleeing possible torture, execution or other human rights violations, are now prevented even from boarding aircraft to leave their country because they do not have visas, and can be turned away simply because they did not come from so-called "safe countries".

"The danger of such 'safe country' lists being influenced by immigration or foreign policy considerations, and not simply by human rights records, is very real and extremely worrying," the report says. In the end people could be sent back to countries where their lives were in danger.

The current asylum crisis has been brought on largely by the fact that governments treat many asylum-seekers in the same way as "illegal" immigrants, and not as people escaping persecution who

merit special treatment, according to Amnesty.

It says it has details of dozens of cases of asylum-seekers turned away because of deficient procedures, some of whom have been tortured or ill-treated in custody or on return to their own countries.

Some of the "flaws" in asylum procedures include the fines imposed in the UK on airlines if they carry asylum-seekers from certain countries without visas and the right of Italian border police to turn away asylum-seekers without allowing them to make an asylum claim.

Amnesty says it is extremely concerned about the concept of "safe countries" already in force in some forms in Switzerland and Belgium and currently being discussed in Germany and other countries.

The organisation argues that asylum procedures could be both fair and quick if European governments put in place 10 essential principles to ensure that all asylum-seekers obtain a fair hearing. In particular, it recommends the setting up of independent bodies, made up of human rights and refugee law experts, to hear asylum cases.

"Europe: Human Rights and the need for a fair asylum policy," Amnesty British Section, £1.50.

Ankara's 'Joan of Arc' takes up the sword

John Murray Brown on the woman charged with reviving Turkey's economy

TURKEY'S Joan of Arc is how one magazine this week depicted Mrs Tansu Ciller, the country's new economics minister.

This 45-year-old Istanbul professor, better known for having forced her husband to assume her own maiden name, will need all of Joan of Arc's fortitude to tackle the problems of inflation and spiralling public deficit.

In Ankara this week, Mr Süleyman Demirel, prime minister and head of the conservative True Path party (DYP) will seek parliament's formal vote of confidence for his newly formed coalition.

Mrs Ciller was a surprise choice to head his economics team. She will oversee the Treasury, the State Planning Organisation, banking reform and state enterprises.

She inherits an economy sliding towards recession. High lending rates at around 120 per cent, and 70 per cent inflation are stifling investment.

Growth is projected at around 2.5 per cent this year compared with 9 per cent in 1990. The picture could have been much worse but for the 11.9,000m (\$1.7bn) aid windfall from the Gulf war, which has cut the budget deficit by 20 per cent and reduced the current account deficit which this year is expected to be about \$11m.

Some economists still wonder how much real influence Mrs Ciller will wield. She has no power base in the party, owing her prominence to Mr Demirel's patronage. Moreover, she is politically inexperienced.

The Istanbul stock exchange has given its verdict. The index rising more than 10 per cent to the highest level since Iraq invaded Kuwait.

"The business community remains very sceptical. It will be very difficult to bring down interest rates without a radical overhaul of fiscal policy. The biggest worry is she will be too timid," says one western economist.

Mr Demirel suggests the government will adopt a piecemeal approach to economic reform. The programme includes tax reform, changes in the incentives system and a restructuring of state enterprises. The programme promises tax exemptions for those on the minimum wage, and a write-off of farmers' debts. However, Mrs Ciller's proposal for raising taxes are less clear.

She can expect opposition from her social democrat coalition partners who remain less than enthusiastic about the market, particularly on issues such as privatisation and social spending.

Another factor will be her relations with the top bureaucrats. In particular Mrs Ciller is known to be critical of Mr Baskin Saracoglu, the central bank governor, a pivotal figure of the reform under the outgoing Motherland Party government.

Mrs Ciller was last week canvassing party support within the party to set up a new body to handle monetary policy independent of the bank.

Ultimately, the real question mark hangs over Mr Demirel himself. He has a reputation for expedience. In the 1970s he was guiding hand for Turkey's export substitution drive. In 1980 he was his party which opposed the sale of state cement companies to a French concern.

The extent to which Mr Demirel has become a convert to market economics could determine the success of Turkey's ambitious reform programme.

NEWS IN BRIEF

Treuhand to be more flexible over sell-offs

THE TREUHAND privatisation agency is to adopt an increasingly flexible approach to the sale of east Germany's former state-owned companies, so as to maintain the pace of privatisation, Mrs Ilgitz Breuel, the agency's president, said yesterday, writes Charles Leadbeater, Industrial Editor.

Mr Jürgen Möllemann, federal economics minister, and Mr Martin Bangemann, EC industry commissioner, joined Mrs Breuel at a London conference in calling for more British investment. The Treuhand has appointed Mr Peter Walker, a British former cabinet minister, to promote UK investment in the region. Mrs Breuel said the Treuhand would increasingly employ "creative forms of privatisation" to maintain the pace of selling off about 34 companies a day. This would involve contracting out more work to independent investment banks, seeking the flotation of some restructured companies on stock exchanges, and organising large-scale public tenders for groups of small companies.

Mr Möllemann stressed the Bonn government's support for foreign investment: "We expressly welcome foreign participation. There is a massive need for investment and we want to get foreign capital, know-how and technological expertise involved in the reconstruction of the new federal states."

Mr Bangemann predicted that investors in eastern Germany would be well placed to take advantage of the likely emergence of a new region of economic growth around the Baltic Sea.

French unemployment rises sharply again in October

Unemployment in France climbed steeply again last month to nearly 2.8m, or 9.7 per cent of the active population, writes Ian Davidson in Paris. The figures seem to confirm that the rate of climb is easing, but the continuing recession, and the widespread expectation that more than 250,000 will be jobless before winter ends, are having a disastrous impact on the government's popularity.

The most recent opinion poll shows that only 19 per cent of the electorate are satisfied with Mrs Edith Cresson, the prime minister; 53 per cent are dissatisfied. This is the worst popularity rating for any premier in the 33 years of the Fifth Republic.

The fall in the prime minister's standing, which has been unbroken since her appointment in May, is also dragging down President François Mitterrand. Only 28 per cent are satisfied with his performance, according to the latest poll, while 57 per cent are dissatisfied - his worst showing since 1984.

The seasonally adjusted unemployment figures issued by the Labour Ministry show 2,736,100 out of work in October. This was an increase of 24,100 during the month, and of 264,500 so far this year.

Polish MPs delay vote on government resignation

Poland's outgoing government, headed by Mr Jan Krzysztof Bielecki, won a stay of execution yesterday when parliament delayed voting on its resignation until December 5, writes Christopher Bohinski in Warsaw. The delay is a conciliatory gesture to President Lech Walesa, who wants to keep Mr Bielecki's cabinet in place. Mr Wieslaw Chruszowski, parliamentary speaker, said it was to give time "for more talks".

Azerbaijan inflames Armenia row

By Leyla Boulton in Moscow

RUSSIA'S President Boris Yeltsin appears determined to dictate the terms of a new treaty to preserve some form of union among Soviet republics after playing an important role in holding up its progress at a meeting on Monday.

Mr Georgy Shakhnazarov, political adviser to President Mikhail Gorbachev, said yesterday the Russian leader had insisted that the goal of the treaty should be to create a confederation rather than a confederative state. The latter provides for more of a union structure than in a pure confederation.

He said Mr Yeltsin had eventually relented and agreed to the term submitted by President Gorbachev. But the result of the meeting was that the draft treaty was not initiated by republican leaders as planned but sent to republican parliaments for further work.

It is understood, however, that when the draft is presented to the Russian parliament, Mr Yeltsin will be

Russian president determined to dictate the terms of new republican treaty

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The EC yesterday signed a Soviet credit guarantee worth \$500m (\$375m) first promised last December but delayed because of uncertainties over the Baltic republics, Reuters reports from Brussels.

The loan, provided by a syndicate of 29 EC banks, will allow the Soviet Union to buy food in the Community and in east European states under a so-called triangular arrangement. This allows Moscow to spend a quarter of the money in Bulgaria, Czechoslovakia, Hungary, Poland, Romania, Lithuania, Estonia and Latvia.

resubmitting his own proposals on what the treaty should look like, or at least that he will ensure the document is amended beyond recognition.

Mr Andrei Grachev, the Soviet president's spokesman, said Mr Yeltsin had eventually agreed to initial the treaty, but



Yeltsin: reservations

with reservations. Mr Yeltsin's first deputy minister, Mr Gennady Burbulis, said yesterday that the Russian president had expressed anger about alleged attempts by the central government to reconstitute itself and break agreements for dismantling 80

central ministries and state committees. Lionel Barber adds from Washington: The US Congress is set to approve a \$500m (\$225.4m) plan to help the Soviet Union control and destroy thousands of nuclear weapons. The aim is to prevent the proliferation of weapons and nuclear expertise as the threat of economic and social chaos in the republics grows this winter.

The Senate voted 87-8 in favour of the plan which was rejected only two weeks ago in a senatorial stampede against foreign aid. The House of Representatives is expected later this week to approve the \$500m in emergency funds which will be drawn from the Pentagon budget. It will be used to help the Soviet Union transport, store and destroy parts of its nuclear and chemical arsenal, and foster contacts with Soviet nuclear scientists who might be tempted to work for countries such as Iraq and Libya.

Russia to sell 70% of state assets

By Leyla Boulton

RUSSIA aims to sell off 70 per cent of state property over the next decade, an official said yesterday.

Mr Oleg Kachanov, deputy chairman of the privatisation committee, said an immediate priority was to assert Russian authorities' supervision over privatisation following the collapse of central government ministries.

In the absence of overall direction, local authorities have conducted privatisation on an ad hoc basis - resulting for instance in chaos in Moscow and relative success in St Petersburg.

Mr Kachanov also warned that Fiat's talks on taking a stake in Vaz, makers of Lada

cars, would fall unless his committee was involved in the negotiations.

Fiat, Vaz, and the Soviet car-manufacturing ministry have for months been conducting detailed negotiations which have dwelt at great length on the problems of evaluating the Soviet assets.

Mr Kachanov said the committee wanted to privatise a second car-producer, AvtoVAZ in Nizhny Novgorod, which produces Volga cars and trucks. But Russia wanted to remain in Russian hands to prevent a foreign investor from throwing out AvtoVAZ's technology and using the plant to assemble foreign cars.

A deal between Fiat and Vaz, the biggest Soviet car maker, would be the first instance of a western company taking a substantial stake in a Soviet industrial plant.

Although various Russian authorities, including the former prime minister, Mr Ivan Silayev, have been consulted, the committee has so far not been involved in the Vaz talks - not least because it is not clear to Fiat and other foreign investors who they should be talking to given the chaos in the Russian government.

Mr Kachanov said this would change now a team of genuine economic reformers was in power. The committee is insisting on control of privatisation

in the face of competition among authorities at republican, regional and municipal level.

Mr Kachanov said President Boris Yeltsin would soon sign a decree for medium and large state enterprises to be turned into joint-stock companies so that their shares could be sold gradually. Management would in the meantime be free to manage independently. Monopolies would be broken up.

Mr Yeltsin has also promised to privatise half of Russia's small enterprises - including restaurants and shops - by next spring. Mr Kachanov said this was achievable even though nothing had been done so far.

مكتبة الأصم

WORLD TRADE NEWS

US tells EC to soften farm subsidy stance

By William Dultforce in Geneva

THE EC must soften its stance if the farm subsidy impasse that has brought five years of Gatt talks to the verge of failure is to be overcome, US officials said yesterday.

Their comments, after an assessment by the White House, the agriculture department and the trade representative's office in Washington on Monday, indicates the administration has opted for a resolute approach to the crisis. The terms the EC had offered would not make up the large package of farm reforms the US was seeking in the Uruguay Round talks, officials said.

A number of the positions taken by Mr Guy Legros, EC agriculture director-general, in Geneva last week, were quite unacceptable. But, if Brussels were prepared to modify his tough stance, the US would be willing to show flexibility. "We are not saying they have to move first. The question is whether the EC member states will agree to give their negotiator flexibility," one official said.

The US believes French President Francois Mitterrand is insisting the EC Commission make no more concessions. Issues on which the EC needed to show more flexibility included the base period from which farm subsidy cuts would be counted; the method of reduction; the types of farm support to be exempted, and the "safeguard" mechanism under which countries would be allowed to protect domestic suppliers against unexpectedly large import volumes.

US farm negotiators claim that under the method the EC would use for converting its import barriers into tariffs, proposed duties would be so high that there would be little or no direct improvement in

Senator Max Baucus, chairman of the Senate international trade sub-committee, yesterday said he would attach measures to any Uruguay Round package coming up for congressional approval attacking unilateral trade barriers and enforcing trade agreements from Washington.

Targets include Japan's keiretsu system; South Korea's austerity campaign; Airbus subsidies; EC oilseed subsidies; Japan's "faller" to comply with a semiconductor agreement; and Canada's unilateral termination of an agreement on lumber.

exporters' access to the EC market over five years. Minimum access terms offered by the EC would lead to increases varying from zero to 5 per cent according to product. Brussels' offer would effectively cut export subsidies by only 10-20 per cent, US analysts claim.

Washington contends President Bush offered a big concession at the US-EC meeting in The Hague on November 5, in scaling down to 35-50 per cent the subsidy cuts sought by the US, and that the EC has not responded with changes to its stance.

Mr Arthur Dunkel, Gatt director-general, plans to call a Uruguay Round stock-taking meeting on Friday, when he is expected to announce that bases now exist for concluding negotiations in all sectors, including services and intellectual property.

Implicitly, he will tell the EC and US that, if they are prepared to resume farm talks, the time is ripe for sector and country trade-offs.

US business sees benefits in Uruguay Round

Some find Gatt talks the only viable jumpstarter for the economy, Nancy Dunne writes

IF AND when Gatt's multi-lateral trade talks are completed, a final agreement for the first time will be delivered by a Republican president to a Democratic Congress.

Divided government has stalemated US government action for years on a wide range of issues. This paralysis could as easily extend to the complex talks under way in Geneva to revitalise Gatt.

For this reason, the Bush administration has taken to heart the warnings by Democratic leaders that the US must not negotiate away its right to unilateral action against "unfair trade practices". If it accepts the current EC demand for a commitment not to employ Section 301 for at least five years, the Gatt package could go up in smoke.

"The feeling is increasing that Gatt does not represent a forum where reality is negotiated or discussed," said Mr Michael Coursey, a Washington trade lawyer. "There is a general feeling that the diplomats there have been having a field day against us. The mood is: What has the rest of the world done for us lately?"

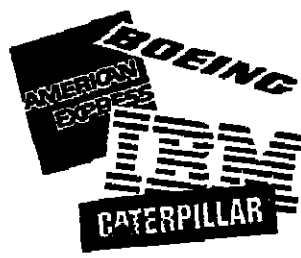
This sentiment does not extend to the US business community whose Washington representatives have devoted six years of travel, dawn breakfasts, speech writing, report reading, conferences and strat-

egy sessions to the Round. Most large American companies have huge stakes in the Round. Some of its more ardent backers see it as the only viable jumpstarter for the US economy; others see the benefits accruing over the long term in expanded trade and investment. Unlike their counterparts in Europe and Asia, US business groups have been intimately involved in the talks since the beginning.

Industry advisory committees have been appointed for all the negotiating groups. IBM would be one winner. Company officials say rules on intellectual property rights could make a big dent in the now totalling an estimated \$1bn (\$500m) a year. They want a code on intellectual property subject to a strong dispute settlement mechanism. An investment code is also vital for IBM.

Performance needs and other government-imposed demands on would-be investors are uneconomic. "If you send more widgets into a market, your cost structure goes down worldwide per unit," said Mr Douglas Worth, IBM public affairs director. "You have more units on which to spread your research and development; you create marketing economies of scale."

Companies such as American Express want maximum liberalisation in as many mar-



kets as possible. Ms Lisa Lamas, the company's director of international government affairs, said US financial services providers face a host of problems in developing and newly industrialised countries: unclear rules; discrimination between local and foreign banks; difficulties in obtaining licenses; lack of access to local automatic teller networks or bars to establishing their own.

Negotiations on a framework accord and a financial services annex between the US, EC and others have been going well, mainly in the last few months. But services talks require bilateral negotiations on regulations, and these are very time-consuming.

"There is a huge push in getting the Round wrapped up as soon as possible," said Ms Lamas. "But we don't want the Round done so quickly that all we have is a framework and

insufficient time to complete actual liberalisation." A lot of groundwork has been laid. Some 40 offers are on the table, but most amount to standstills. The horse-trading is just beginning.

It was vital, Ms Lamas said, to build into the accord "some sort of leverage" so countries unforthcoming in their liberalisation do not benefit from those which make concessions. But if enough liberalisation is agreed, this so-called "free rider issue" will be less of a concern.

At Boeing, Ms Lisa Barry has been watching the subsidies talks. The company, which has been losing orders to the Airbus consortium, wants an expanded list of prohibited trade-distorting domestic subsidies, a clear definition for actionable subsidies and procedures for taking action, and to stop loopholes developing, a specific list of non-actionable subsidies. Thus far, the talks have been "mixed", says Ms Barry. Concern still exists over the negotiating text, and a recommended five-year phase-out for prohibited subsidies is thought too long.

Mr Bill Lane, a Caterpillar official, said the company stands to be a primary beneficiary of a reformed Gatt. Agreement is near in the tariff-cutting talks to phase out duties on building equipment.

Caterpillar estimates its customers are still paying \$100m a year in tariff costs. He is less optimistic about progress in the talks on reform of the anti-dumping code where changes are expected to be only "modest". As a big exporter, Caterpillar could face anti-dumping charges overseas and "just the threat of anti-dumping can cause you not to respond to competitive situations."

Anti-dumping laws were being increasingly applied against "normal business practices", the Gatt definition of dumping was "fuzzy", dumping calculations tended to be biased towards the petitioners, and the duties imposed were usually permanent. Progress had come on rules covering pre-shipment inspection, Mr Lane added. Disciplines had been established to ensure an end to abuses encountered in Africa and, sometimes, Latin America.

In the end, no final Gatt agreement will pass Congress without backing from US business and its cosmopolitan lobbyists. There will also be US losers. As quotas come down, textile and apparel producers could be wiped out by low-cost competition; any lowering of import limits on sugar, peanuts, dairy and other protected commodities will hit the farming sector. Congress will hear from them too.

Indonesian radio system contract goes to UK

GEC-Marconi of the UK has won a \$30m turnkey contract to provide a radio broadcasting system for Indonesia, the biggest deal of this type the company has secured, Michael Skapinker reports.

GEC-Marconi, the aerospace and electronics arm of the General Electric Company, said it would provide nine shortwave broadcasting transmitters and 20 antennas, capable of covering the whole of Indonesia. The equipment will be made at the company's Chelmsford factory.

The deal includes building and installation work, commissioning, training and logistical support. GEC-Marconi will carry out the work, likely to take three years, in association with P.T. Astra Mitra-sena of Jakarta.

Turkish army order

CADILLAC Gage of the US was yesterday awarded a \$33m (\$18.6m) contract to supply guns for Turkey's armoured personnel carriers, the Anatolia news agency said. John Murray Brown reports from Ankara. The deal was earlier won by FMC of the US, after a dispute with a Swiss group.

Canada mission for Geneva

MR Brian Mulroney, Canada's prime minister, has sent his trade and farm ministers to Geneva in a last-minute effort to protect Ottawa's supply-management system for farm products, Bernard Simon reports from Toronto.

Canadian dairy and poultry farmers, the system's main beneficiaries, have mounted a campaign to keep the import controls and quotas which have protected them from outside competition for the past 20 years. But pressures are mounting in the Uruguay Round to dismantle these Gatt provisions.

The supply-management system has been permitted under Gatt's Article XI, but most Uruguay Round participants are pushing for its replacement by tariffs. Pressure on supply-management has been growing on several fronts in recent years. A Gatt panel last year upheld a US complaint against Canada's import curbs on ice-cream and yoghurt. The



Mulroney: last-minute effort to force food processors to seek cheaper raw materials. Another sign that confidence in the system is eroding is the fall in the value of production quotas traded among farmers.

Japan urged to be more active in Gatt talks

THE EC yesterday urged Japan to take a more active role in settling Gatt's Uruguay Round, and be ready to make concessions on issues such as tariff cuts, access for service industries, and dispute settlement procedures, Robert Thomson reports from Tokyo.

Attention has focused on whether Japan will open its rice market to imports, but Mr Frans Andriessen, EC external affairs commissioner, yesterday asked Japan to be ready to make a range of concessions at short notice to ensure the Round's success.

The EC wants to extend its links with Japan beyond the economic, and an EC/Japan Declaration was issued last July, but Mr Andriessen's talks with Japanese leaders in the past two days have been dominated by trade concerns.

Mr Andriessen said in Osaka yesterday that the EC had made enough trade concessions to feel "fully entitled to encourage Japan to accept its responsibilities by opening specific markets, liberalising regulated sectors and introducing structural reforms".

The EC was concerned that the rise in its exports to Japan in recent years was "mainly related to consumer goods rather than manufactured ones". On the Gatt talks, Mr Andriessen said singling out a particular issue, such as agriculture, "cannot but be detrimental". The EC and US have felt concern that Tokyo's stress on "sacrifices" involved in a rice-market opening will result in Japanese reluctance to concede other sensitive issues, such as dispute settlement and tariff cuts over a wide range.

US, China in sixth day of talks to head off sanctions

By Nancy Dunne in Washington and Angus Foster in Hong Kong

US and Chinese negotiators yesterday entered their sixth day of talks to head off US trade sanctions for China's failure to protect intellectual property rights.

On Monday, the National Consumers League and the AFL-CIO, the biggest union organisation in the US, said they would call for a boycott of Chinese toys in 11 US cities over the Christmas sales period. They said the boycott was to highlight China's use of forced and child labour in toy making. The boycott calls follow claims that China was exporting prison-made goods.

Yesterday was the deadline for settlement on a provision of US trade law known as Special

301, providing for a three-month extension of the negotiating period if sufficient progress has been achieved. US officials have been reporting some progress with China over patents, trademarks and copyrights. They may extend the talks, then release a list of potential sanctions to bring pressure on Beijing for further concessions.

Talks are continuing with India over intellectual property rights. Sufficient agreement has been found over the six months of meetings for the US to have reportedly agreed on an extension. But India has said it will implement reforms only under a new Uruguay Round agreement.

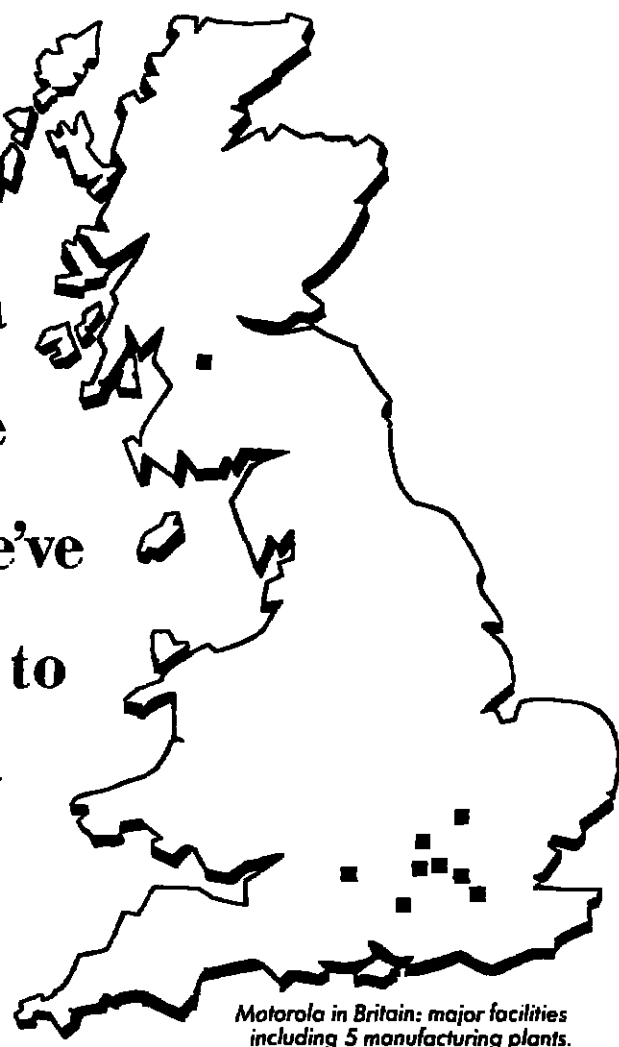
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five plants in Basingstoke, East Kilbride, Stotfold and Swindon. ■ Now we're investing a £100 million in a new plant at Easter Inch where we're planning to employ a further 2000 people to supply handsets for both the pan-European cellular telephone system, GSM, and the new PCN networks.

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INTERNATIONAL NEWS

Japanese securities watchdog approved

By Robert Thomson in Tokyo

JAPAN'S Ministry of Finance yesterday won approval from the ruling Liberal Democratic Party for an agency to oversee financial institutions and attempt to prevent a repeat of the scandals which have shaken the industry this year.

While there had been calls for an independent watchdog similar to the US Securities and Exchange Commission, the proposed Securities and Banking Industry Inspection Commission will be responsible to the finance minister, who will appoint the body's three commissioners.

The Finance Ministry has been condemned for being too close to the securities houses and allowing the spread of corruption. Japan's leading securities houses have admitted to compensating favoured corporate clients for trading losses and, in the case of two brokers, to dealing with Japanese gangster groups.

LDP approval of the commission coincided with the end of the penance of Nomura Securities, the largest broker, whose branches were operating normally yesterday for the first time in six weeks.

Equity trading had been suspended at 78 of Nomura's 153 offices for a month and at eight offices for six weeks, and the company's absorption was greeted by the first increase in 10 days in the Tokyo stock market average.

Nomura suffered the harshest penalty of Japan's Big Four brokers for "excessively promoting" stock in Tokyo Corporation, a railway operator in which a gang leader acquired a large stake.

All four brokerages had been banned from dealing with corporate customers for between one and three weeks as a penalty for the compensation of select clients.

Industrial output in Japan falls

By Steven Butler in Tokyo

JAPANESE industrial production took an unexpected sharp decline in October, falling by 2 per cent compared to a year ago in the first year-on-year decline in industrial output in four years.

The figures released yesterday by the Ministry of International Trade and Industry (MITI) have added further evidence that the economy is cooling far more rapidly than had been suggested by earlier government forecasts.

MITI had forecast that industrial production would rise in October by 2.6 per cent over September, compared to an actual decline of 0.4 per cent. The decline is likely to add to pressure on the government to stimulate the economy by further cuts to interest rates or by a fiscal stimulus. Mr Yasushi Miemoto, the governor of the Bank of Japan, on Monday rejected calls from industrial and political leaders for an easing of monetary policy.

How Moi's right-hand man made his wealth

Julian Ozanne looks at the extensive business connections of Nicholas Biwott, arrested yesterday

MR Nicholas Biwott, arrested yesterday in connection with murder, has accumulated interests worth tens of millions of dollars in a wide-ranging group of Kenyan companies during his political career.

The probity of several multi-million dollar projects commissioned during his 10-year stint as energy minister has been called into question, despite his repeated denials of any illegal financial dealings. Western diplomats in Nairobi used to say that his continued presence as a senior figure in the Kenyan cabinet had seriously tarnished the government.

The inquiry into the death of Robert Ouko, the former foreign minister, has heard allegations that Mr Biwott and two other cabinet ministers embezzled kickbacks from BAK, a Swiss-based consultancy firm, in return for a multi-million dollar contract to rehabilitate a molasses plant in Mr Ouko's constituency.

Mr Eston Barrack Mijalah, Mr Ouko's brother, said in an affidavit that Mr Ouko clashed with Mr Biwott during a trip to the US over "foreign accounts Biwott and other government ministers held in other countries". Mr John Troon, the British detective leading the investigation into Mr Ouko's death last year named Mr Biwott and one other senior government official as his two prime suspects in the murder inquiry.



Biwott: once regarded as second most powerful man in Kenya

and complained that he had been prevented from interviewing either.

Establishing ownership of companies in Kenya is severely hampered by the extensive use of nominee shareholders and the mysterious disappearance of files from the records of the

Companies Registry of the Attorney General's office. But records show that Mr Biwott has amassed large interests in construction, petroleum distribution, aviation and property.

He first entered the business world in 1975 in partnership with Mr Moi in a company

called Lima Ltd, originally formed to import combine harvesters. Mr Moi was then vice-president of Kenya and Mr Biwott his personal assistant, also under-secretary at the Ministry of Home Affairs.

Lima became the bedrock of a business empire which expanded into Lima Finance, which in turn acquired large share holdings in the prominent Kenyan private companies, Trade Bank, Trade Finance and Prudential Assurance Company.

Mr Gideon Moi, the president's son, was appointed a director in 1989.

In 1978 Mr Biwott teamed up with Mr Gad Zevi, an Israeli businessman, whose construction company HZ Construction, was already the biggest in East Africa. Together they built a group of companies which included HZ Construction, Kobil and Kenol (both petroleum distributors) Pan African Equipment, Air Kenya and Yaya Centre - a large indoor shopping mall.

The construction contract was eventually awarded to Spie Batignolles and French companies were also selected to supply turbines, generators and transmission equipment. Nearly 80 per cent of the projects cost was financed by commercial borrowing repayable in Swiss francs.

An internal memorandum drawn up by Mr Achim Kratz, then EC delegate to Kenya, said the financing conditions

were extremely disadvantageous for Kenya and the price was "more than double the amount Kenya's government would have had to pay for the project based on an international competitive tender".

Mr Kratz, who was forced to leave Kenya after the leak of the memo to the Financial Times in 1989, wrote: "The Kenyan government officials who are involved in the project are fully aware of the disadvantages of the French deal... but they nevertheless accepted because of high personal advantages."

Local insurance companies complained later that Prudential Assurance Company had been awarded the insurance business estimated to be worth about KSh500m (£13m).

Before Mr Biwott's transfer to the industry ministry last month the World Bank was also holding up a \$140m-\$160m energy sector adjustment credit because of his refusal to submit \$900m worth of projects under his ministry, including a geothermal power plant, a hydroelectric power plant and upgrading of the Mombasa refinery, to World Bank scrutiny.

The latest allegations against Mr Biwott came from Mr Tiny Rowland, chief executive of Lorrho, who claims that Mr Biwott blocked Lorrho's bids for the construction of an oil pipeline and rehabilitation of a sugar factory because his company would not pay kickbacks.

Nigeria imposes a curfew for census

THE Nigerian government has ordered the entire population to be confined to their homes until tomorrow night, and has closed the country's international frontiers, to facilitate a national census, writes William Keeling.

Even before the exercise gets underway, however, the accuracy of its results is being questioned.

About 700,000 enumerators and officials will criss-cross the country over two days, using canoe and helicopter to reach the most inaccessible areas. A further 100,000 members of the police force will be on duty to oversee an exercise that has in the past been plagued by violence and rigging.

The federal government uses population in its calculations when dividing up revenue between the regions. The last two censuses, in 1963 and 1973, had to be rejected after many

regions were found to have hugely inflated their figures. The government put the current population at about 116m, but unofficial estimates range from 80m to 140m.

The new census omits questions on the religious and ethnic backgrounds of respondents in an attempt by the government to depoliticise the exercise.

Nevertheless, critics of the government say it will bend the census figures to suit its political needs.

Critics also question the government's willingness to accept a reduced population figure. If Nigeria's population were indeed 80m, its per capita income figure would be significantly higher. This would weaken the government's hand when negotiating with foreign creditors over reduction of its \$35bn international debt and reduce prospects for new aid.

Mobutu's new prime minister provokes opposition protest

SUPPORTERS of Zairean opposition leader Mr Etienne Tshisekedi staged protests in the capital Kinshasa after President Mobutu Sese Seko appointed a new prime minister, Reuters reports from Kinshasa.

Mr Mobutu named Mr Nguzi Karl-L-Bond, another leading opposition figure, as prime minister in a move which has cemented an opposition split and rekindled violent protest.

Offices of Mr Nguzi's Union

of Independent Federalists and Republicans were attacked and protesters assaulted foreigners from West Africa in anger at the political crisis.

Mr Mobutu said the appointment had been made after "consultations led by Senegalese mediation" between the two main political groupings.

A spokesman for the opposition said, however, that Mr Mobutu had broken the peace accord brokered last week.

S African police and protesters face charges

A JUDGE yesterday asked prosecutors to consider murder charges against policemen and anti-apartheid black activists involved in 13 killings during some of the worst South African township violence this year. Reuters reports from Johannesburg.

Judge B. O'Donovan ruled that police who fired more than 250 rounds in less than

two minutes used excessive force in trying to disperse a crowd of 200 people on March 24 in Johannesburg's Daveyton township. The "slaughter exceeded the bounds of self-defence", the judge said at an inquest in the Rand Supreme Court.

He ruled that police officers were responsible for 12 deaths, while six unidentified people in

a crowd of mostly pro-African National Congress blacks were responsible for the hacking to death of a policeman at the scene. Judge O'Donovan said charges of murder or culpable homicide could be brought and asked the attorney-general of Transvaal province to review his findings.

The judge made no finding on a 14th death, that of an

eight-year-old girl who was shot in the head. The bullet did not match police weapons used on the day, he said. Daveyton residents had gathered to defend a section of the township from attack by members of the Inkatha Freedom Party, who were holding a rally nearby during one of the most tense periods of a 15-month bout of factional violence.



Bangladeshi jute and textile mill workers brandishing sticks on a road outside the capital Dhaka yesterday as part of their rail and road blockade to protest against the government's plans to privatise their industry. They are also pressing for higher wages

Inspection issue tied to removal of US weapons in South Korean nuclear proposal

By John Ridding in Seoul and Steven Butler in Tokyo

NORTH KOREA, under growing international pressure to open its nuclear facilities to inspection, has indicated that it may do so once the US removes nuclear warheads from South Korea. Government radio, monitored in Tokyo on Monday night, proposed "simultaneous nuclear inspections" and inter-Korean talks to make the peninsula a nuclear-free zone.

South Korea reacted coolly, however. "We maintain our position that North Korea should fulfil its commitment under the nuclear non-proliferation treaty (NPT) and allow inspection without conditions," said a foreign ministry official. Nevertheless, the proposal

showed some progress, he said, adding that the more flexible position reflected increased pressure on Pyongyang from Seoul and its allies.

The Japanese government, for its part, dismissed any notion that there had been a significant change in North Korea's position. The foreign ministry said North Korea was still calling for inspection of US military facilities as a condition which was unacceptable.

Japan agrees with the US that inspection itself is insufficient as Iraq has moved forward with its nuclear weapons programme in spite of apparent compliance with the NPT. The US insists the North halt fuel enrichment.

Washington has voiced increasing concern about North Korea's nuclear programme. During a visit to Seoul last week, Mr James Baker, Secretary of State, said he was certain the programme was designed to develop a weapon and that it represented the biggest threat to security in north-east Asia.

The US, which refuses to confirm the presence of nuclear arms at its bases in South Korea, is believed to have decided to withdraw the estimated 100 warheads it has there. South Korea is expected to announce within the next few months that there are no nuclear weapons on the southern half of the peninsula.

Former Thai PM's assets seized

By Peter Ungphakorn in Bangkok

A COMMITTEE investigating allegations of corruption in Thailand declared yesterday that General Chatichai Choonhavan, the former prime minister, was "unusually wealthy" and ordered that 266m baht (\$5.3m) of his assets be seized.

Gen Chatichai, a former diplomat with a number of business interests, is expected to appeal against the order in court.

The assets investigation committee, set up by the military after their coup against Gen Chatichai in February, had delayed an announcement on its findings until a recent

law allowing appeals was published in the Government Gazette.

Originally 25 advisers and former members of Gen Chatichai's government were listed as "unusually wealthy" suspects. Twelve were dropped from the list early in the investigations. Yesterday's announcement, seizing the assets of Gen Chatichai and one of his associates was the first ruling on the remaining 13. Decisions on the rest are expected in the next few weeks.

The investigations have aroused considerable contro-

versy. When the committee was established, there was no allowance for any recourse to the courts.

However, a decision to allow appeals to the courts, which would make convictions more difficult to secure, coincided with the election of pro-junta air force officer to replace Gen Chatichai as leader of his Chat Thai party. This led to allegations that a secret deal had been struck in which the party would support the military in return for its members being given a better chance of escaping the confiscation of their assets.

Punjab businessmen invest in own freedom

David Housego reports on the city with a growth industry in kidnap threats and ransom

IN THE quiet prosperous suburbs of Ludhiana, the industrial capital of the Punjab, a police Jeep carrying a squad of heavily armed men stands guard outside the front gate of an otherwise unobtrusive house.

Like many other businessmen in the city, Mr Sunil Munjal, executive director of Hero Cycles, the world's largest bicycle manufacturer which has its headquarters in Ludhiana, has been forced in recent months to hire security protection for himself and his family.

Ludhiana was one of the places where Mr Liviu Radu, the Romanian diplomat kidnapped by Sikh militants and released yesterday, was held during his 48-day captivity.

Since November last year industrialists, traders and shop owners in the city have increasingly found themselves a target of militant groups - and the criminals who have mushroomed beside them - seeking to make money out of kidnap threats and ransom demands.

"Anybody and everybody" is a target, says Mr Munjal, in a city where fear predominates and which closes down after eight at night, the result has been that new industrial investment has come to a virtual halt, many small businesses have been plunged into financial difficulty, and some families are establishing fresh footholds in other states.

Ludhiana, a sprawling, polluted city famous for its manufacture of knitwear, bicycles

A Romanian diplomat, Mr Liviu Radu, turned up in New Delhi yesterday after being released by Sikh militants in Punjab after a seven-week abduction which sparked a huge manhunt. Reuters reports from New Delhi.

Mr Radu, 53, looking fit, told reporters he was put on a train in Punjab on Monday night. He arrived in Delhi after a 12-hour journey and took a taxi home from the railway station. Responsibility for the kidnapping was claimed by four of the two dozen Sikh militants fighting for independence in Punjab. They demanded the release of three militants.

and sewing machines, escaped most of the violence that engulfed the Punjab in the 1980s with the spread of the Sikh separatist movement.

It pursued instead a headlong industrial expansion fuelled by a phenomenon rare in India - an abundant supply of electric power and the almost total absence of a trade union movement. "Ludhiana is the only place in the country which does not have a labour problem," says Mr Ajay Dewan, a knitwear manufacturer.

But in November last year Mr Satish Thapar, a member of the Thapar family that owns spinning, steel and vegetable oil plants in the city, was kidnapped by Sikh militants and released on payment of Rs180m (£3.9m) ransom. The militants needed funds to purchase weapons.

The incident seems to have opened the eyes of other militant factions - competing among themselves for funds and influence - to the wealth of the city. Small-time criminals, often posing as militants, quickly joined the pursuit.

and because it feared that the result - though this seems unlikely - could be a majority favourable to declaring independent Sikh state (Khalistan).

But the price the central government has had to pay for postponing elections is that it has had to shoulder the responsibility for running the state itself. It has thus borne the blame for the breakdown of law and order and for the inefficiency and abuses of the heavily armed police force.

In Ludhiana, the main impact of the kidnappings and extortion has been to dry up fresh industrial investment. Companies that would otherwise have expanded in the city are locating new factories elsewhere - costing Ludhiana an estimated Rs10m in lost investment over the last year. Typical is Thapar Spinning which had planned to put up a new Rs540m spinning mill, but which will now site it near New Delhi.

With little fresh investment, traders and equipment suppliers are facing a slump in orders.

Inductotherm, which sells small steel furnaces, moved its headquarters to Ludhiana from New Delhi in 1986 because demand in the area was so strong. But sales have tumbled from 80 furnaces last year to 16 so far this year. Inductotherm now seems likely to move back to Delhi.

Many small businesses are in difficulty because they have been hit by two other phenomena as well - the increase in

interest rates nationwide and the collapse of the Soviet Union which was an important market for the city's hortatory industry.

These problems have come on top of a longstanding difficulty for companies in the Punjab - raising credit outside the state and attracting dealers or maintenance engineers to their units. The image of the Punjab deters visitors.

Some families have begun moving out - or at least searching for an alternative base outside the state. Real estate prices, which boomed in the mid 1980s, have halved over the last 18 months. Mr S S Channi, the deputy commissioner, and thus the senior official in the city, claims that so far no companies have closed down or shifted out of the state. But income of the government's own inability to maintain law and order, he says that he has been urging companies to acquire their own security.

In recent months he has issued almost 1500 licences for weapons for security guards. In advance of the election, the army is deploying 6,000 troops. Most businessmen believe that in the short term this will help diminish popular fears.

Few hold out much hope of the elections on their own - though these are seen as a positive step - breaking the political deadlock that has gripped the Punjab.

Terrorism and crime have now become so deeply embedded that it will be difficult to remove.

US refuses to lift PLO entry ban for talks

THE UNITED STATES said yesterday that it would not issue entry visas to members of the Palestine Liberation Organisation (PLO) intending to advise Palestinians in proposed Middle East peace talks next week. Reuters reports from Washington.

The State Department spokeswoman, Mrs Margaret Tutwiler, also said that the US would not entertain conditions for attendance at the talks, on December 4 in Washington, from any of the other Arab or Israeli parties.

Jordan and Lebanon are the only countries to have accepted the invitations to the talks so far. The Israeli inner cabinet is to decide its response today. Mrs Tutwiler said that Syria and the Palestinians had communicated "responses that show a readiness to respond positively, with some questions".

The Palestinians are pressing Mr James Baker, US Secretary of State, to use his discretionary powers to seek a waiver of the immigration law which bars members of the PLO from entering the US.

However, Mrs Tutwiler was adamant that Mr Baker - who has recommended such waivers for visits to the United Nations in New York, for humanitarian reasons and for certain academic conferences - would not issue them in this case.

She said that it was up to the parties to the talks, which would follow meetings held in Madrid at the end of October, to decide to come to Washington or not as they wished.

Addressing Arabs and Israelis directly, she said: "If you choose to come, we think these are important talks, and let us have your response."

The US had asked for responses by Monday but the deadline passed without official word from the three most important parties - Israel, Syria and the Palestinians.

Earlier, diplomatic sources said that the US had proposed to Israel and Syria that they begin discussing an Israeli withdrawal from the occupied Golan Heights in exchange for peace. The sources said that the idea was brought up in messages to both countries inviting them to the talks.

US pulls out of base in Philippines

THE American flag was lowered for the last time at Clark Air Base yesterday as the US abandoned one of its oldest and largest overseas bases, damaged by a volcano in June, AP reports from Manila.

Filipino base employees embraced the departing American soldiers as they crowded west during the two-hour ceremony, marking the end of nearly a century of American military presence there.

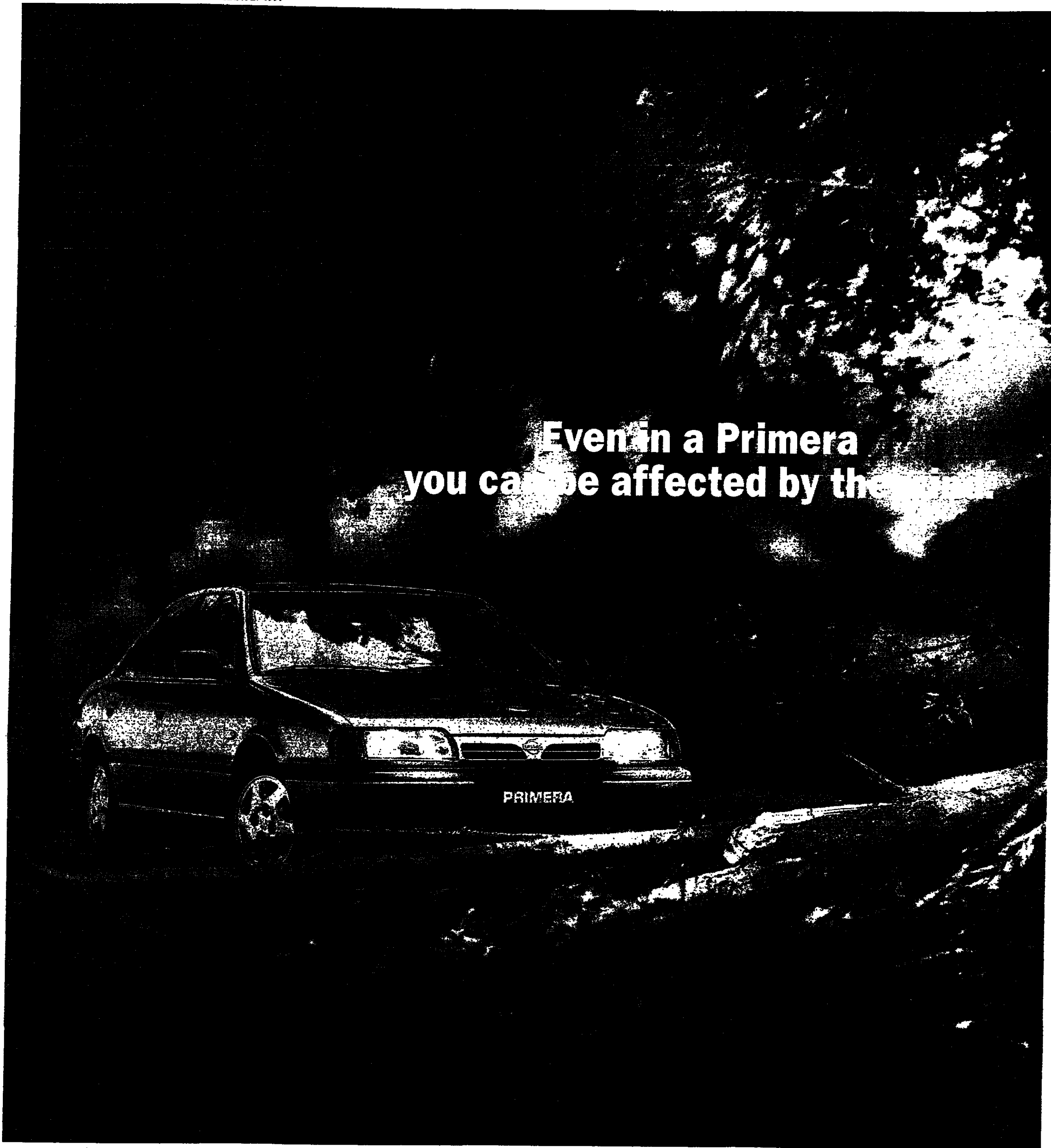
Looters then entered the sprawling base, taking appliances and other material. US officials said

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US pulls
of base in
Philippines

own freedom



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AMERICAN NEWS

Congress grinds out bank bill

By George Graham in Washington

THE US Congress yesterday inched its way towards final agreement on a narrow banking bill which would provide new funding for the almost empty deposit insurance fund, but avoid any attempt to broaden the areas of business that US banks may enter.

Negotiators from the Senate and the House of Representatives sought to find the lowest common denominator between the different versions voted through by each chamber, in the hope that they could pass a compromise bill in time to end this year's session of Congress before the Thanksgiving holiday tomorrow.

It is essential that we not only have a blend of the best of the two bills, but also have a package that can pass both houses, said Senator Donald Riegle, chairman of the Senate banking committee.

His House committee counterpart, Congressman Henry Gonzalez, added that it was essential to concentrate on the most urgent problem - the authorisation of up to \$70bn of additional borrowing power for the deposit insurance fund.

"I think we all believe that broader structural reform is needed, but the fact is that today we must deal with the immediate financing," Mr Gonzalez said.

Senator Riegle had warned,



Gonzalez (left) and Riegle: Pragmatic warnings

in a letter to President George Bush on Monday, that he believed the \$70bn package would not be enough to deal with the problems facing the banking industry, and he called for a stronger initiative.

The senator drew a stinging retort from Mr Nicholas Brady, Treasury Secretary, who said that the administration had been fighting in vain for such an initiative since February.

"The narrow bill... provides critically needed funding but is otherwise wholly inadequate to the task at hand."

"Fundamental reform of our banking laws - already delayed - is not a 'We can get

to it later' issue," Mr Brady said.

Most of the road towards a narrow, compromise bill was travelled on Monday night, when Senate negotiators agreed to drop their proposal to allow banks to open branches freely outside their respective home states.

Although the House has voted in favour of interstate branching, as it is known, on several occasions as an isolated measure, House negotiators believe it is now essential to keep the bill as narrow as possible if it is to stand any chance of passage before Congress rises for the holiday.

Earlier proposals by the Bush administration to allow banks to enter the securities, insurance and real estate businesses were dropped in a Senate debate last week.

The Senate long ago threw out the administration's request for commercial companies to be allowed to own banks.

Some points of disagreement remained to be hammered out yesterday afternoon. However, a chaotic conference session was frequently disrupted as members were called away to vote on other matters in one chamber or the other.

Outstanding issues include:

• Coverage of foreign deposits by the federal deposit insurance fund. Banks do not pay deposit insurance premiums on these deposits.

• Measures to allow expansion of "non-bank banks" providing a limited range of financial services. Critics argue that this would open a wider loophole for indirect ownership of banks by commercial companies.

• Provisions which would allow banks to invest a proportion of their capital, or of their assets, in equities. Opponents say this would commit the "economic sin" of allowing insured deposits to be invested in risky areas.

Haitian refugee exodus worsens

By Canute James in Kingston

THE breakdown of negotiations to resolve the political crisis in Haiti has been followed by an increase in the number of refugees from the Caribbean state.

The US authorities say that their coast guard has intercepted a further 1,000 Haitians fleeing the country on boats, bringing to 4,500 the number of refugees being held on US craft in the Caribbean.

The US Defence Department has decided to build an emergency camp for such refugees in the US naval base at Guantanamo Bay in south-eastern Cuba.

The US immigration service and representatives of Caribbean governments say they expect an increase in the number of refugees in the next few days, amid reports from Haiti that the army there, which staged a coup at the end of September, has been rounding up and shooting supporters of the overthrown President Jean-Bertrand Aristide.

The US has been attacked for its decision not to allow the Haitians into the country because Washington does not regard them as refugees from political persecution. An attempt by Washington to return by force the Haitians held on US ships has been halted by a federal judge in Florida. A hearing on the legality of the move is due next week.

President George Bush has been criticised by human rights organisations, Haitians living in the US and, privately, by Caribbean government officials for keeping the Haitians out of the US. Comparisons have been made with the ease with which Cubans fleeing their country are accepted by the US.

Washington's position is that the Haitians are a different case in that they are fleeing economic hardship. A meeting in Colombia of Father Aristide, exiled by his army, and a group of Haitian legislators failed to agree conditions for his return to Haiti. The negotiations were set up by the Organisation of American States.

The legislators demanded that the US-backed international economic embargo against Haiti be lifted, while Fr Aristide said it should be maintained until he was exercising his powers again. The legislators also balked at his demand that the leaders of the army which overthrew him be tried for treason.

Prospects for the president's return seem to be dwindling. Mr Jean-Jacques Honorat, the army-appointed prime minister of Haiti, has said Fr Aristide will not be allowed back.

Haiti's neighbours are fearing that the US naval cordon of Florida to intercept Haitian refugees will force more of them to other parts of the Caribbean. About 1,200 are in Cuba and Jamaica.

Middle-class mockery pricks the president

Lionel Barber went to Sioux Falls and found Democrats attacking with wit and statistics

THERE are many good jokes doing the rounds of the Great Plains states about President George Bush but Mr Bob Coackley's ranks among the best. Just before election day, the Democratic party nominee calls Mr Bush and asks him to be secretary of state in the next administration. "You know what," says Mr Coackley, a World II bomber pilot, "Bush accepts."

The Democrats have drawn blood with charges that the president is more interested in running foreign policy than in tackling domestic issues. With the US economy stagnant, Mr Bush finds himself cast as aloof, indifferent and out of touch with millions of hard-pressed, middle-class Americans.

Some 1,200 Democrats from South Dakota and neighbouring Nebraska gathered in an Arabian equine stud farm outside Sioux Falls last Saturday night to hear four Democratic presidential hopefuls talk about the forgotten middle-class. It soon became clear that this is part of a bigger, more volatile message.

That message is "America First". Senator Tom Harkin of Iowa, Senator Bob Kerrey of Nebraska and Governor Bill Clinton of Arkansas - who are leading the six-strong field of Democratic aspirants - all agree that the US is falling behind its international competitors, that it is time to spend more money at home on education, infrastructure and health care, and that Americans are watching their standard of living being slowly eroded, compared with that of Germany and Japan.

The fourth candidate and a very long shot for the presidency, Mr Larry Agran, former mayor of Irvine, California, goes even further: he would cut the US defence budget by

\$150bn inside 12 months, using the money for job retraining, environmental protection, budget deficit reduction, high-speed railways, infant mortality programmes and cancer cures. It sounds extreme, but Mr Harkin is not far behind.

He is all clenched fists and gnashing teeth. He bellows that he is of the old-fashioned mould of President Franklin Roosevelt and the late Vice-President Hubert Humphrey. He talks tough on trade, railing against the proposed North American Free Trade Agreement with Mexico on the grounds that it will turn the US into a low-wage economy. He has no qualms about attacking Europe and Japan. "They call me a protectionist. Well, lah-de-dah, I am proud to defend America," declares Mr Harkin, to applause.

Mr Kerrey may flash the Robert Redford-style smile but he, too, has an iron bite when it comes to trade. He draws cheers when he promises to prise open Japanese markets. He also flirts with old-style industrial policy, declaring that Mr Bush's refusal to pick winners is a "do nothing" policy which ends with Japanese companies winning, US companies losing and America turning into a low-wage economy.

But, aside from a pledge to bring health insurance to all Americans, Mr Kerrey is short on specifics; he ends with a limp appeal for help in making America great again.

By contrast, Mr Clinton is a polished actor. He reels off statistics with the confidence of a man who claims once to have read 300 books in a year. The US, he says, has fallen behind in education, manufacturing jobs, and many other recognised measures of a country's

long-term strength - but the US has achieved one notable first: "We have passed the USSR and South Africa as having the highest percentage of our folks behind bars."

The governor is more confident about preaching the virtues of free trade and open markets. Instead of talking about retaliation against Japan, he points out that most of the trade imbalance (which could be as high as \$30bn next year) is due to Americans' taste for driving Japanese cars. He also notes that the US is about to move into trade surplus with South Korea, albeit Seoul is another favourite target of the tough trade lobby.

As governor of one of the poorest states in the Union, Mr Clinton has clearly learnt something about the value of foreign investment.

At the end of the evening, there was little doubt that Mr Clinton had outgunned his opponents. He is also most conscious of his rivals of the need to appeal beyond a liberal constituency in order to have a chance of beating Mr Bush next November.

Mr Clinton also knows that he needs liberal votes to get through the early primary races, and he faces an uphill struggle against a well-organised Mr Harkin in South Dakota. The High Plains state ranks as an early test for Democratic hopefuls in the Midwest. Pundits have already discounted the Iowa caucuses as a certain Harkin win.

On humour alone, Mr Clinton would appear to be a strong runner. On Saturday night, he raised the biggest cheer when he recalled Vice-President Dan Quayle's promise to be the pit-bull dog of the Republican campaign. "My," said the Arkansas, "that's got every fire-hydrant in America worried."



Governor Bill Clinton: Well-read, full of statistics and with a nice line in Quayle-baiting

IMF chief set to back Argentina's reforms

By John Barham in Buenos Aires

MR Michel Camdessus, International Monetary Fund managing director, is to arrive in Buenos Aires today for a fleeting visit, during which he is expected to endorse again Argentina's economic reforms and confirm that it will be able to begin drawing on a three-year, \$3bn loan from the fund in the spring.

He stated last week that Argentina should be able to convert its current one-year \$1.04bn stand-by facility into a three-year extended fund facility (EFF) loan to help finance a reduction of its \$36bn commercial bank debt.

However, optimism over Argentina's reforms does not quash concern that it

strengthen its public finances. Argentina has run monthly budget surpluses since the stand-by programme began in August, but this is due to privatisation receipts rather than increased revenues.

Private economists say Mr Domingo Cavallo, economy minister, met his third-quarter budget surplus target of \$241m by manipulating government accounts and raising \$700m (40 per cent more than targeted) through privatisations.

They add that the \$1.43bn fourth-quarter budget surplus target is unattainable. However, IMF officials now seem to believe that the government can meet this target.

Police arrested in business kidnap cases

By John Barham

ARGENTINA's federal police have arrested six of their own members, three retired army officers and two civilians, all suspected of having extorted \$15m in ransoms through kidnapping businessmen.

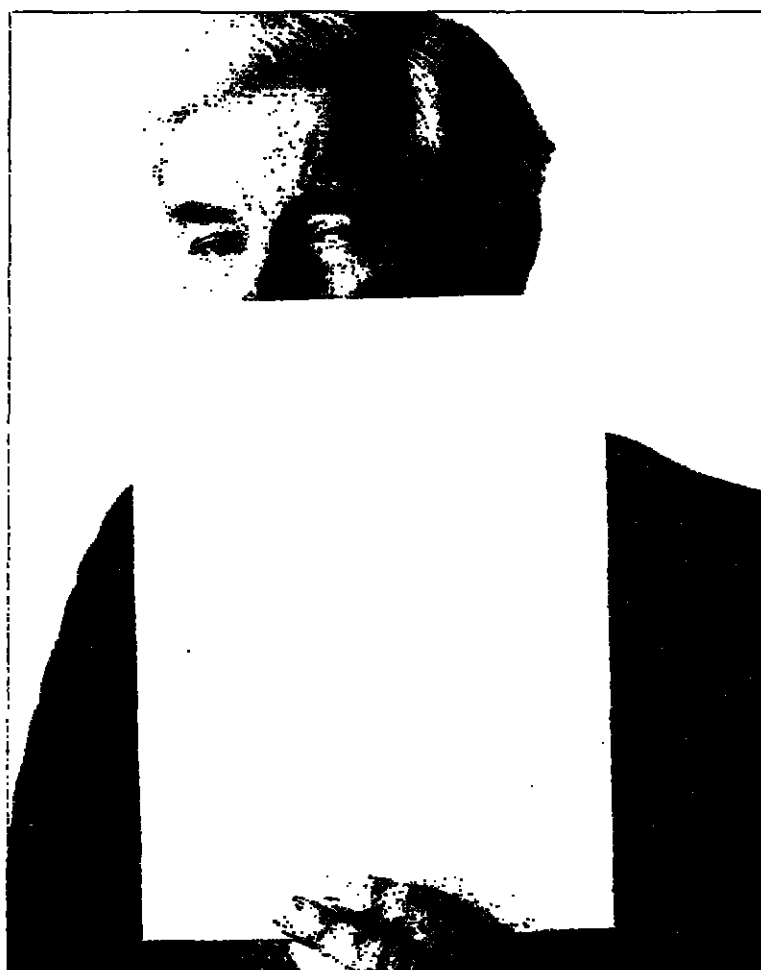
President Carlos Menem, hailed what he called the biggest breakthrough against organised crime since he took office in 1989. He said the arrests showed the police were able to purge themselves of criminal elements.

The alleged kidnappers include three high-ranking police officers, one a former bodyguard of ex-President Raúl Alfonsín.

There is concern at the extent of support the suspects had in the security apparatus. They are thought to have begun operating under the 1976-83 military government, during which security forces were given virtual free rein to detain, torture and murder the regime's political opponents. It was only a small step for officers to begin kidnapping businessmen for profit.

Other, similar gangs have been disbanded since the return to democracy in 1983. Argentine police are also investigating a gang of bank robbers showing military-style precision. Officials have hinted that these paramilitary criminals may be linked to army rebels who have led four mutinies since 1987.

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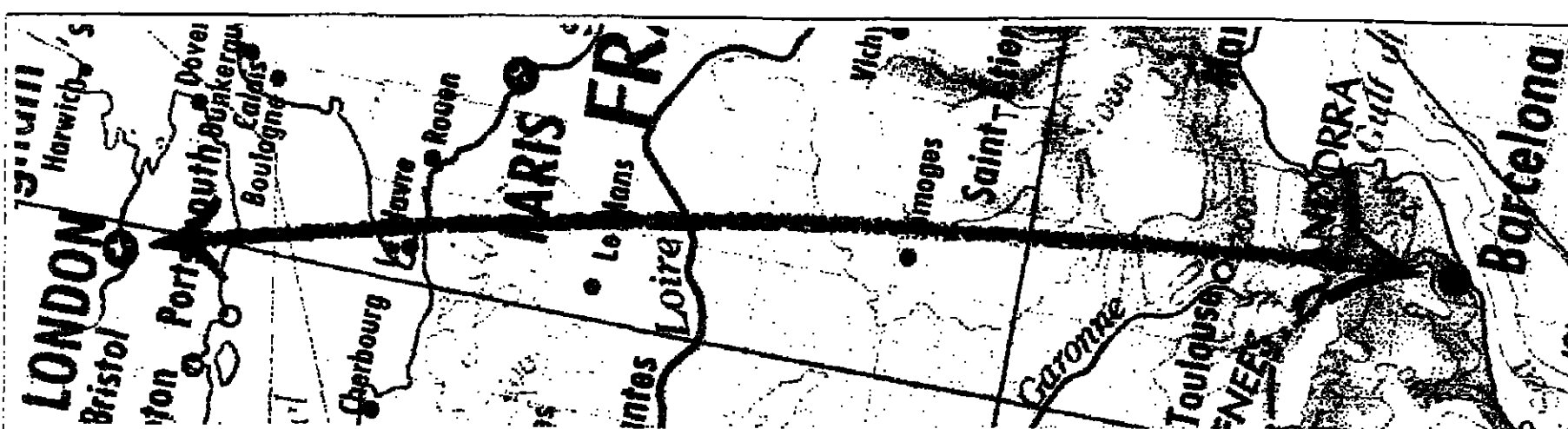
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UK NEWS

Officials failed to alert DTI over Iraqi 'supergun'

By Neil Buckley and Ralph Atkins

OFFICIALS from Britain's Department of Trade and Industry (DTI) insisted yesterday that they were not fully briefed about the Iraqi 'supergun' project until March last year, even though other government departments are known to have had details before that date.

The project involved Iraqi attempts to buy components from Sheffield Forgemasters, a steel tubing company in northern England, for a long-range artillery weapon. The export of eight sections of steel tubing, manufactured by Sheffield Forgemasters, was foiled by customs officials on March 3, 1990.

The DTI had thought the pipes were for a petrochemical project and decided the company did not require an export order when the original contract was examined in 1988.

Mr John Mearns, head of the DTI's overseas trade division, told a House of Commons select committee on trade and industry that officials had been on the receiving end of a very sophisticated deception operation which partially succeeded.

The department had been alerted in general terms to an Iraqi project code named 'Babylon' in November 1989 but was not told the precise nature of the project, he said. The Ministry of Defence (MoD) and the intelligence services, however, are understood to have been aware both of the existence of Project Babylon, and that it was a for a long-range gun, as early as autumn 1988.

Then, directors of Astra, a British munitions company, met a senior official at the MoD's Defence Export Sales Organisation and told him they had discovered that PER, a Belgian ammunition company it had just taken over, was working on an Iraqi order believed to be for 'unusual types of propellants for a very large gun'.

Although the MoD was alerted to the nature of Project Babylon, the DTI was unaware of Sheffield Forgemasters' involvement until customs officials seized the steel tubes in 1990.

Mr Mearns said the warning his department received of Project Babylon in November 1989 was insufficient to prompt it to re-examine previous exports to Iraq, but was merely to 'keep an eye open'.

The MoD said the tubes had no obvious military use in spite of a warning from Sir Hal Miller, a Conservative MP, that the munitions feared the tubes might have such a purpose.

Mr Mearns admitted the affair had highlighted flaws in procedures for checking export licence applications.

Major seeks wider opt-out clause at Maastricht

MR JOHN MAJOR will use a meeting with Chancellor Helmut Kohl today to underline British opposition to any new 'opt-out' clause on a single European currency that would confine the option to Britain alone, writes Ivo Dawney.

As German officials in Brussels indicated that Bonn wishes to see new wording in treaty texts limiting the option to the UK, Downing Street made clear that the UK was anxious to retain a general

clause in the treaty amendments on economic and monetary union (EMU).

The re-emergence of difficulties on EMU came as the UK prime minister was preparing for a new round of whistle-stop EC diplomacy in meetings today with Mr Giulio Andreotti of Italy in Rome and the German chancellor in Bonn.

His aim is to spell out to Britain's EC partners that last week's Commons debate has tied his hands on several of the

most controversial issues still outstanding before next month's Maastricht summit.

Mr Major will tell both leaders that his government is working for an agreement and ready to discuss compromises on several aspects of European political union, including more powers for the European Parliament.

He will add, however, that his own Conservative party remains doggedly opposed to any substantial concessions on

a Community-wide social charter of employment rights and to any reference to a 'federal goal' for the EC.

Downing Street said last night the government was anxious that there was no radical rewriting of Dutch draft treaty texts on economic and monetary union that offered a general let-out clause on the long-term aim of a single European currency.

Admitting that EMU remained 'one of the most dif-

ficult areas' of the negotiations, officials said a general clause was preferable to any alternative that singled out Britain.

It was acknowledged, however, that the Dutch presidency is under pressure from other member states to find a form of words that would prohibit Germany from choosing to exempt itself from the single currency goal when the final decision has to be taken.

For its part, the British gov-

ernment fears that wording tailored exclusively to allow a UK exemption will lay the government open to criticism that it is choosing to take the slow-lane in a two-speed Europe.

Yesterday, Mr Neil Kinnock, the Labour leader, levelled just such a charge when he claimed that the Tory government was being 'dragged along' by its European partners rather than participating positively in moves towards closer EC union.

Labour rejects referendum on EC

By Ivo Dawney, Political Correspondent

MR NEIL Kinnock, the opposition Labour Party leader, yesterday rejected a referendum on further European integration, describing the proposal as a 'dilemma by-pass' aimed at exempting Westminster MPs from taking difficult decisions.

In his first statement on the referendum controversy, Mr Kinnock said that it would be impossible to find an appropriate single question that adequately encompassed the complex issues facing Britain.

If the formula chosen centred simply on whether the British people wished to stay in the European Community or withdraw, it was clear they would vote to stay, he said. 'A referendum is not the way to decide the future of Britain,' he argued.

His comments, closely reflecting the views of the Tory leadership, came at a Westminster press conference aimed at contrasting Labour's 'positive' approach to EC issues compared to the negative posture of the ruling Conservatives.

In challenging the Tories to explain their alternative to Labour's vision of closer European collaboration, Mr Kinnock said there were now only



two choices for Britain. 'One is the floatism and jetsam option, to be washed along in the wake of the decisions of others, the other is to get a firm hold on the process of change and to propel it instead of being dragged along behind it,' he said.

The Labour leader went on to cite his party's support for the EC's extension of qualified majority voting to social issues, alongside its readiness to negotiate goals for convergence of the EC economies and more powers for the European Parliament as key differences with the government.

Questioned on whether he would follow the government in requiring an 'opt-out' clause for the UK on monetary union, Mr Kinnock declined to

give a clear answer, however. He argued that the question of Britain going forward to a single currency would arise further in the future.

'There is no question of a British government undertaking movement to European monetary union without consulting the parliament of the United Kingdom,' he replied.

Mr Kinnock also dismissed opinion poll findings indicating ambivalence among electors over the wisdom of proceeding further down the path to closer integration. Polls had found that people also opposed any question of UK withdrawal from EC membership, he pointed out.

'It is well understood we cannot be half in and half out,' he added.

Asked if Dutch treaty texts now under discussion on a European Central Bank offered enough political accountability, the Labour leader replied that the management of economic policy would remain with individual countries which would retain fiscal decision making at parliamentary level.

The idea that the proposals under discussion in the inter-governmental conferences represented a diminution of sovereignty was 'nonsense.'

Mr Kinnock was also dismissive of the controversy over whether Europe should adopt a federal goal. 'We have made it clear that we are extremely hostile to any idea of a European super-state. There is no prospect of such a state developing,' he said.

Pressed later on whether Labour could accept the word 'federal' in a treaty text, he replied: 'I think it would be useful if it were clarified and less of a distraction if it were dropped.'

Earlier, Mr Kinnock had added that his own acceptance that Britain's destiny was in Europe had come even before the 1983 general election in which Labour fought on a platform advocating British withdrawal. He justified his stand then as following official party policy.

Mr Michael Howard, employment secretary, said that the government may be powerless to prevent the implementation of the European Community's social charter in the UK, pointing out that the matter would be decided by the EC's system of qualified majority voting.

UK censured for ban on Spycatcher book

By Robert Rice, Legal Correspondent

THE government was found guilty yesterday of breaching the European Convention on Human Rights in attempting to ban the press from publishing extracts from Spycatcher, the memoirs of Mr Peter Wright, a former intelligence officer in MI6.

The European Court of Human Rights in Strasbourg ruled unanimously that the government had violated article 10 of the Convention, which guarantees freedom of expression, by banning the Observer, the Sunday Times and the Sunday Express from publishing extracts from the Spycatcher book after the book had been published in the US in July 1987.

By a majority of 14 to 10, however, the Court ruled that the government had been justified in banning the Observer and the Guardian from publishing potentially sensitive

material before the book became widely available.

The government had sought to gag the three newspapers on the grounds of national security. Each of the newspapers was awarded costs of £100,000. The five-year legal battle is estimated to have cost £2.5m.

Mr Andrew Neil, editor of the Sunday Times, said the government would have to take steps to ensure that the ruling would not lead to a reassessment of the use of gagging injunctions in Britain to inhibit the Press.

'It leaves the government in no doubt that Article 10 is now the yardstick by which the actions of the Government and the courts are going to be measured.'

The judgment brings the total number of violations recorded against the UK since it ratified the convention in 1966 to 28.

Council spending to be capped as government sets local tax

By Allison Smith

THE average bill in England for the last year of the controversial poll tax, the local charge to pay for services and amenities, will rise by 6.9 per cent provided councils spend according to government plans, it was announced yesterday.

The Labour Party dismissed the figure - which compares with the current inflation rate of 4.7 per cent - as the result of a 'warty tale exercise', and warned that this would mean cuts in services.

The local authority associations reacted with particular strength to the wide implications of the 'capping' proposals, attacking them as a serious erosion of local democracy. This is the first year that all councils, including those with annual budgets of less than £15m, have come within the

capping rules. The government's target figure of £242 for the average English poll tax this year has actually been £251: ministers say the overshoot comes partly from over-spending and partly from local authorities' charging more to compensate for non-collection of the poll tax.

In a statement setting out the allocation of government grant for local authorities, Mr Michael Heseltine, the environment secretary, emphasised that next year's figures for support for local authorities distributed by central government would rise by 7.2 per cent to £24.1bn.

Some £12.3bn of that will come from the uniform business rate, increased by 4.1 per cent next year. Although the total of £41.8bn in the government's estimate

of council spending is indeed an increase of 7.2 per cent over this year's figure, it represents a proposed increase in actual spending of only 4.8 per cent. Councils say that local government inflation is running at 7 per cent.

The capping criteria, which include new targets for the councils coming within the rules so that even those over-spending by large amounts can avoid capping if they themselves cut their budgets, were 'tough but manageable', Mr Heseltine said.

Mr Bryan Gould, the opposition environment spokesman, said: 'Poll tax bills will be far higher than they have claimed, but at the same time, councils across the country are being forced to make deep cuts in much-valued services.'

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FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

The formation of Africa's biggest banking group has progressed better than expected

Piet Badenhorst, Chief Executive of ABSA, talks to Communications Consultant Lucien Vallun.

Vallun: Amalgamated Banks of SA (ABSA) came into being earlier this year, following the largest merger in South African banking history, to form the country's biggest banking group. What was the background to the merger and can you give us some perspective of the resulting size of the group?

Badenhorst: Well prior to the listing of the United Building Society on the JSE in December 1986, we realised that a new order was in the offing in the South African banking sector. The winds of change were gathering pace, driven largely by the authorities' intention to level the competitive playing field of the various deposit-taking institutions. Even then, we realised that size would be a vital factor in an institution's ability to compete effectively in a more competitive financial services market of the future. We began examining our growth options right after the listing, aided more than adequately by our strong capital base.

We made our first move less than a year later with the establishment of United Bank, a joint-venture with Volkskas, and then looked further ahead for other opportunities. Many presented themselves, however none really excited us until our Chairman Herr Hefer and I, together with our deputy chairman Joe Stegman and deputy chief executive Dame Cronje, began working on the ABSA deal in the first half of 1990.

In terms of size, I believe we are possibly the biggest bank in Africa with total assets of the order of R51 000 million, representing roughly one quarter of the assets of the entire banking sector. We employ more than 26 000 people. Income attributable to shareholders at our March 1991 year-end amounted to R321 million, after absorbing all costs relating to the merger.

In terms of market penetration, our group has granted nearly 40 per cent of all home loans in South Africa, has over 30 per cent of all savings and term deposits and over 20 per cent of all cheque accounts.

Vallun: How have things progressed since the merger and what is the outlook for ABSA?

Badenhorst: Let me say right away that we were under no illusions as to the difficulty of winning the competitive battle for the merger, nor of making it work. Because of this, we have been pleasantly surprised by the remarkable progress to date.

We already have a cohesive, motivated and talented senior management structure in place drawn from all quarters of the group; there is an exceptional work ethic amongst the staff; all support functions have been rationalised and are producing major gains in operating efficiency; and we are trading profitably as one deposit-taking institution (DTI) with separate divisions for Allied, United and Volkskas.

The immediate outlook for ABSA is optimistic but challenging. We still have to complete the merger process to reap its full benefits and this is proceeding on or ahead of schedule. We are adequately capitalised and have leading edge technology by world standards. However being the biggest, we have to be that bit more efficient and enterprising to protect our market shares and expand our service areas. We have to keep our eyes on the ball - which we're doing.

Looking further ahead is problematic given the process of change taking place in South Africa at present. We hope the private enterprise and free market system will remain intact, based on its universal success elsewhere in the world and the failure of other alternative economic orders.

Assuming it will, I believe the outlook for ABSA is extremely positive.

Vallun: Do you envisage further rationalisation within the South African banking sector?

Badenhorst: Yes, I do.

Vallun: A number of foreign banks have indicated their intention to open offices in South Africa, following the scrapping of sanctions. Your reaction?

Badenhorst: This is a logical development which I personally welcome. The financial services industry in this country is remarkably sophisticated, a situation born out of healthy competition. Further competition from abroad should add to this, but the playing field must be the same for all.

Vallun: The protracted economic recession has impacted negatively on the South African banking sector, particularly in terms of bad debts. How has ABSA coped and is the end to the economic malaise in sight?

Badenhorst: Bad debts have certainly been a problem - in fact the worst we have experienced to date. Fortunately, we have made substantial provisions in this regard totalling nearly R480 million, or well over one percent of our total advances, at our March 1991 year-end.

We are coping with the situation but I believe some respite for consumers in the form of lower interest rates is now called for. This should be possible early next year if the Government can exercise control over its own expenditure, which up till now has not been the case.

I believe the middle to third quarter of 1992 should see some revival in the economy led, I hope, by lower interest rates.

Vallun: It's been said that South Africa needs a strong economy to facilitate the process of political change. Do you agree and do you believe there are forces at work to achieve a strong economy?

Badenhorst: I certainly do. The authorities have reduced the country's foreign debt, they've maintained real interest rates in line with our major trading partners, and they've encouraged exports at every turn. However Government spending is still too high and must be curbed.

The scrapping of sanctions will help the economy, but it is foreign capital that is needed most urgently to get the wealth creation process going again - for the benefit of all South Africans.

Vallun: Talking of foreign capital, when do you believe the country will have access to long term foreign loans?

Badenhorst: I believe the time is not too far off - two years at most. The recent German bond issue is an example.

Vallun: Does ABSA have a role to play in Africa and, that matter, the world at large?

Badenhorst: I believe we do. All three institutions which make up ABSA have played an enormous role in the development of the South African economy. We can do so beyond our borders as well, but we will proceed cautiously depending upon the quality of the opportunities that arise. We have a branch in London and a worldwide network of correspondent banks. Other overseas branches will follow later.

Big retail food chains challenge Sunday law

AT least three leading food supermarket chains plan to open their stores in England and Wales on the four Sundays before Christmas, posing the toughest challenge yet to Sunday trading laws, write Guy de Jonquieres, Robert Rice and John Thornhill.

Tesco, which led the move, said yesterday that most of its 376 stores in England and Wales would open. Safeway plans to open 'the vast majority' of its 316 stores, while Asda said more than 100 of its 180 stores would open.

J. Sainsbury said its board was urgently reviewing its position and would decide shortly how to respond.

The Home Office said that it had no plans to suspend the Sunday trading law before Christmas, and that it should be obeyed until acceptable reforms could be found.

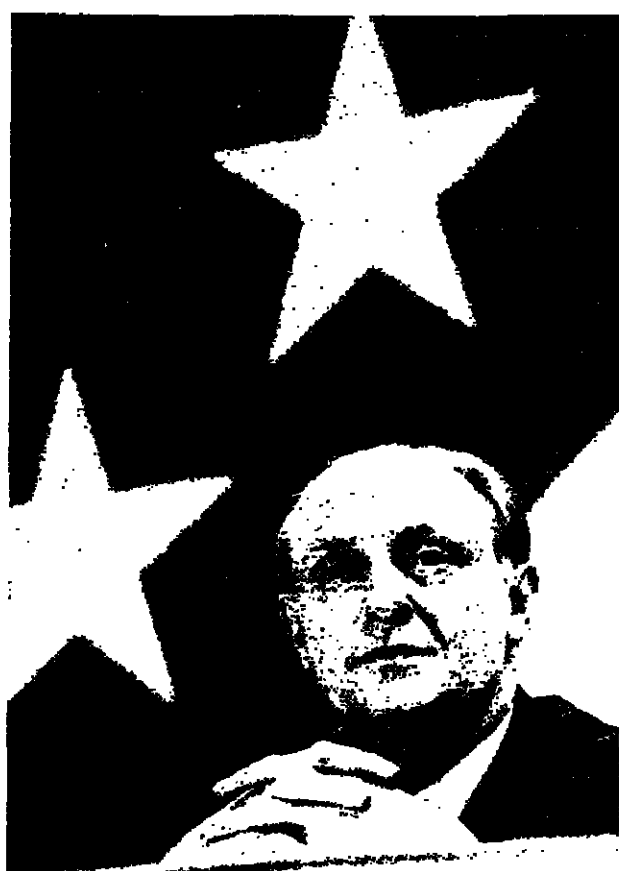
Stores violating Sunday trading laws can be fined up to £1,000 per offence. However, enforcement varies widely and depends on individual local authorities, some of which have recently sought High Court injunctions against offenders.

But this tactic was undermined by a Court of Appeal ruling in April that injunctions should only be granted if local authorities were prepared to compensate retailers for loss of business in the event of the injunctions being overturned.

That ruling is due to be reviewed by the House of Lords.

The European Court, meanwhile, is also considering whether the 1950 Shops Act, the basis of Sunday trading restrictions, is compatible with the Rome Treaty.

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Neil Kinnock: seeking positive image on European union

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FUTURE BUSINESS STRATEGIES IN SOUTHERN AFRICA

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Piet Badenhorst

Vallun: The provision of mass housing is a burning issue in South Africa. What role is ABSA playing in this regard?

Badenhorst: We have always taken the view that mass housing is the Government's responsibility. We make a substantial annual contribution to the Urban Foundation to assist the authorities in this area, and an even greater one via our corporate taxes.

However, we have to adhere to the free market system in the granting of home finance and this means catering for income earners who can afford to pay their monthly instalments. Operating this way, we've housed more South Africans than anyone else.

Vallun: What is ABSA's position on social responsibility and does the group pursue an equal opportunity strategy?

Badenhorst: We believe our primary responsibility is to make a profit and thereby stay in business, because out of this flows everything else. We are leaders in the provision of home finance and we intend to stay there. We are custodians of nearly a third of the nation's savings.

We regard these as amongst our most onerous responsibilities. At the same time, we contribute annually to a number of social issues in the areas of disadvantaged children, tertiary education, conservation and many others.

With regard to equal opportunity, we have an equal opportunity policy which is monitored by top management to enforce its application throughout the group. All marketing and people management related decisions are taken solely on their merit and are reflected, amongst other things, in the rapidly growing numbers of women and people of colour within our customer body, as well as amongst our management and staff.

Vallun: Finally, what is your view of South Africa as an investment opportunity, given that it is part of Africa and the Third World, and has a dismal economic record?

Badenhorst: The risks attached to investing in this country are undoubtedly high at present. However, the longer foreign capital stays away, the greater the risks will become as the economy deteriorates. This will aggravate factors such as mass unemployment, the housing shortage, declining social services and educational spending.

I believe the country has the market potential together with the basic management, technical and manpower resources to earn foreign investors a lucrative return on their money, providing the social and political factors which heighten their investment risks are solved.

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Data source: Professional Investor Community 1991 (NPD Int'l)

FT SURVEYS

UK NEWS

Walker to head Treuhand in UK

Former minister to advise on investment, writes Roland Rudd

MR Peter Walker, the former Conservative cabinet minister, is to take up a part-time post encouraging British commerce to invest in eastern Germany. He had been approached by the German Chamber of Commerce in London to be the representative of the Berlin-based Treuhand privatisation agency. The agency was concerned that British companies have not shown much interest in acquiring some of the 6,000 state-owned assets for sale.

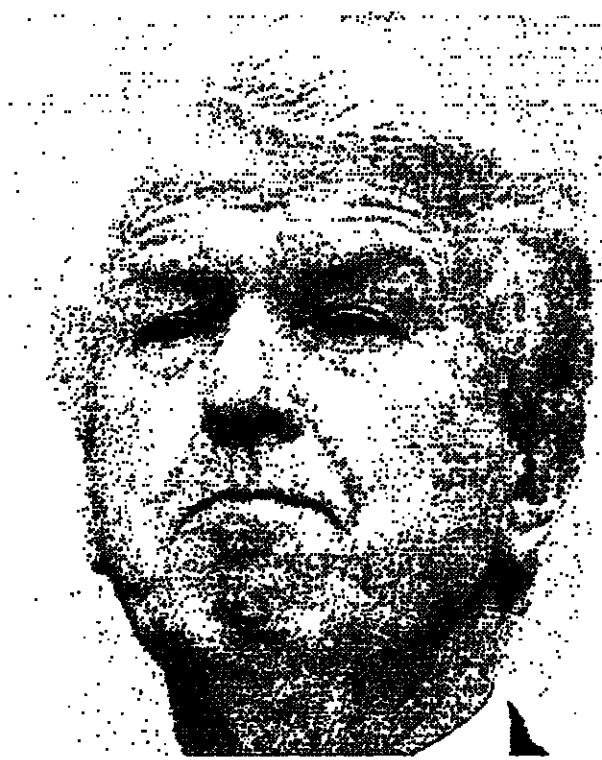
Mr Walker said yesterday that it was understandable that most of the 4,000 companies sold by Treuhand had gone to west German companies.

But one reason he says he decided to take up his post was that the Treuhand made it clear how keen it was to "internationalise" east Germany.

In deciding whether to accept a bid for a state-owned company the agency will take into account both the price and the business plan of the potential purchaser.

But, said Mr Walker, such is the desire of the Treuhand to attract more British investment that, if a British and German company compete for the same asset, the UK bid would be treated very sympathetically. It is not, he said, impossible for a UK company to buy an east German asset after offering less than a west German company.

Mr Walker retired as Welsh secretary in 1990, having served as Mrs Thatcher's longest serving cabinet minister. He had previously served in the departments of energy, trade and industry and environment.



Peter Walker: keen to "internationalise" east Germany

Mr Walker, once tipped as a future prime minister, was a self-made millionaire by the age of 30.

In his new appointment he says that does not intend to be a salesman. As far as he is concerned, there are two good reasons for UK companies investing in Germany - it is both politically and economically secure, and it offers a springboard to eastern Europe. Where Mr Walker feels he

can make a real difference is in persuading financial advisers, such as merchant banks and stockbrokers, to bring to their clients attention the opportunities which exist in investing in east Germany.

Most of Mr Walker's time is spent in corporate finance as a director of Smith New Court. He was brought in by Sir Michael Richardson, chairman of Smith New Court and vice chairman of NM Rothschild,

which was the government's lead adviser on energy privatisation when Mr Walker was energy secretary.

He can claim practical experience of the east German market. As a non-executive director of British Gas he was involved in the company's decision to purchase a 5 per cent stake in Germany's VEB Erdgas, the former east German gas distribution company.

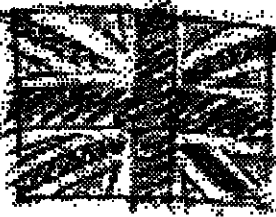
The UK utility plans to spend £250m in the next five years upgrading the former east German gas grid to western standards. It also purchased stakes in two east German gas distributors through the Treuhand. Mr Robert Evans, British Gas's chairman, said Mr Walker's "wide background and experience as a businessman" has been invaluable to the company.

Detractors of Mr Walker say he has not had enough recent experience of the City to be able to judge how strong he should make his pitch to financial advisers without overselling them something they do not really want to hear about.

The businessman who knows Mr Walker best, Mr Jim Slater, prefers to keep his silence rather than talk about the man with whom he established Slater Walker in 1983. Mr Walker left seven years later, when he became a government minister and some time before the company's crash in 1975.

But in Mr Slater's autobiography he writes that he believed Mr Walker to be "particularly good at gauging what other people outside the company would think of any proposed course of action".

BRITAIN IN BRIEF



Asil Nadir declared bankrupt

Mr Asil Nadir, chairman and former chief executive of Polly Peck International, the collapsed fruit-to-electronics group, has lost a year-long fight to stave off personal bankruptcy.

An order declaring Mr Nadir bankrupt was made by Mr Registrar Scott after Den Norske Bank lodged a petition alleging debts of £1.45m on a loan guaranteed by Mr Nadir. One immediate consequence of the bankruptcy is that Mr Nadir will probably now have to give up his remaining directorships in the UK.

The Den Norske application apparently took the administrators by surprise but nine creditors from an earlier bankruptcy action against Mr Nadir joined the new action once it became known, bringing his debts to over £90m.

Tube workers face job cuts

Nearly a quarter of London Underground's workforce of 21,000 is to be axed over the next three years as part of an unprecedented drive to increase the network's efficiency.

The effect will be to put the Underground on a profitable footing by 1995 and could open the way to its ultimate privatisation.

About 5,000 jobs will disappear by 1995. The Underground expects most of the cuts to be achieved through natural wastage and voluntary redundancy, but some are likely to be compulsory.

Many of the jobs will go through the contracting-out of services such as train and station cleaning, leading to the creation of new jobs in the private sector.



JOB CUTS: Harland and Wolff, the Belfast shipbuilder (above), has announced 300 redundancies just three months after the company announced an order for six bulk carriers worth £223m. A company spokesman said: "The redundancies reflect company strategy established at the time of privatisation and mark a move away from the construction of sophisticated one-off vessels."

Ford workers vote for deal

Manual workers at the UK subsidiary of Ford, the motor manufacturer, have voted by more than four to one in favour of a deal which will give them their lowest pay rise for more than a decade.

Although a vote in favour of Ford's proposed deal had been expected, the size of the majority will please the company. This is the first time in many years the company has concluded a pay deal without facing at least one strike ballot.

EC prosecutes UK over water

The UK government is to appear before the European Court of Justice in Luxembourg accused of failing to ensure that drinking water in parts of England meets EC standards for nitrates.

This is the first time that the UK has been prosecuted by the EC Commission over drinking water. The Commission is claiming that Britain is in breach of the drinking water directive because some supplies have exceeded the permitted level of nitrates. The British Government has had long exchanges with Mr Carlo Ripa di Meana, the EC Environmental Commissioner, in an attempt to avoid the case going to the European Court.

Iranian export deal likely

UK exporters are expected to win contracts from Iran after efforts to settle an estimated £200m in arrears owed to Britain by the former government of Shah Reza Pahlavi.

New trade links, which may follow a visit to Tehran by a delegation from the UK's export credit agency, could include contracts for petrochemicals, power generation and refineries, mining, dams and oil installations.

Nissan UK could close

Mr Octav Botnar, chairman of Nissan UK, has acknowledged that the company could soon be forced to close. The company, which has distributed Nissan cars in the UK for the past 21 years, was served notice of termination by the Japanese manufacturer earlier this year after a series of rows.

Vashe zdorovye

Sotherby's has held an auction of rare Crimean wines from the Massandra vineyard of the Tsars. Three bottles of 1891 Livadia Red Port, reserved for imperial consumption, sold for £10,450.

Regulator seeks reform of financial reporting

AT LEAST 10 listed companies have been reprimanded this year for producing accounts that failed to meet financial reporting standards, according to the Financial Reporting Review Panel, the enforcement arm of Britain's new accountancy regulation body, writes Andrew Jack.

A further 229 companies have been warned for failing to state that their most recent set of annual accounts was prepared in accordance with accepted accounting practice, as they are required to do

under the 1989 Companies Act. The details emerged as the Financial Reporting Council (FRC), the accountancy regulator for the UK, concluded its first annual report with a call for a radical overhaul in the state of financial reporting by British companies.

It urged far greater and clearer disclosure of financial information by companies, and strengthening the role of auditors, while stressing that responsibility for accurate reporting remains in the boardroom. "Confidence in the high stan-

dard of reporting by the majority has been damaged and undermined by the small minority," says Sir Ron Dearing, chairman of the FRC.

He added: "The purpose of accounts is to inform reliably. We want people to be able to read what is going on in a company. There will be a great strengthening of accounts over the next 18 months."

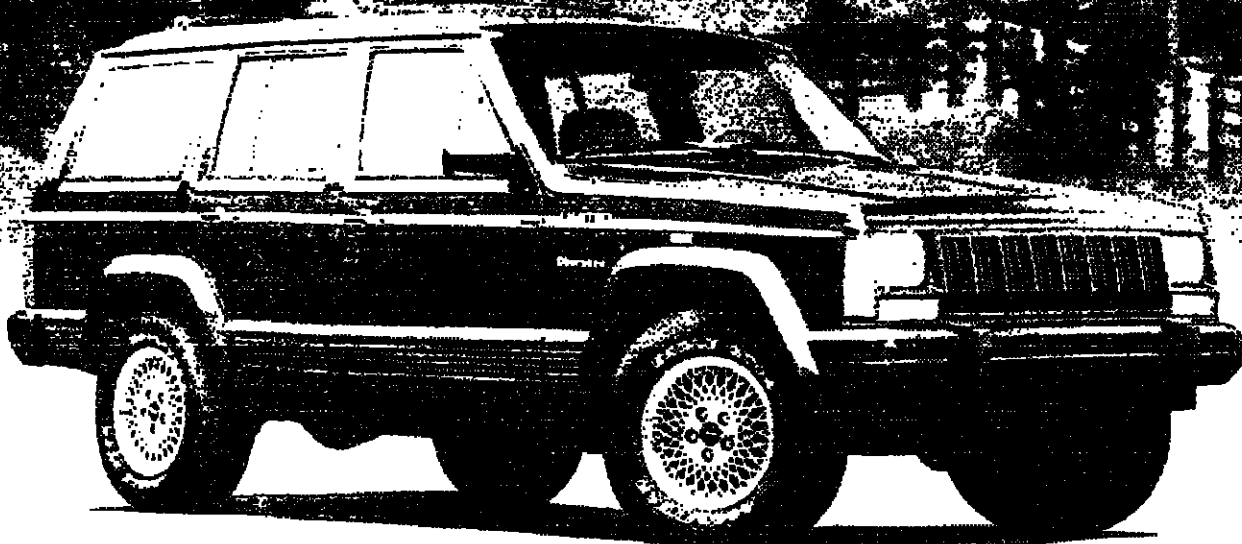
During consultations over the past few months, the FRC found widespread disquiet about many aspects of account-

ing. The report also argues for progress towards harmonising British accounts with international standards.

It recognises that there is conflict between the desire of investors, creditors and employees for more information in accounts, and the competitive disadvantage a company could face as a result of more disclosure.

The State of Financial Reporting: A review, November 1991. Financial Reporting Council, Holborn Hall, 100 Gray's Inn Road, London WC1X 8AL. Free.

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WEST YORKSHIRE

Wednesday November 27 1991

West Yorkshire's location on the M62 near the east Pennine crossroads of northern Britain, and its mix of industry and commerce, offer good prospects for the region in the single market. First, however, businesses damaged by the recession will have to survive, writes Ian Hamilton Fazey

Very little certainty

TIMES ARE fraught in West Yorkshire, a county of 2m people and one of the main engines of northern England's economy.

The recession arrived late and selectively, but just when many companies were beginning to hope they might escape, it is biting again. There is edginess everywhere, because the only certainty is the unpredictable patchiness of both hurt and healing.

Sales forecasting has gone out of the window in many companies. Managements which developed just-in-time production techniques to save their industrial customers from carrying stock, have seen them exploited beyond reasonable limits by sporadic demand. One month the order book is full, the next it is empty, with no prospect of revenue to cover overheads.

Just-cancelled-in-time has also been a factor, says Mr Lindsay Mackinlay, a director of the Henry Barrett Group and of Bradford & Bingley Building Society. "There is no certainty. Many businesses are living from hand to mouth."

It has become impossible for most to plan even six months ahead. "Profits have been knocked sideways, so all new investment is on the back burner," says Mr Brian Bigley,

regional director of the Confederation of British Industry for Yorkshire and Humberside.

Paradoxically, this is not entirely bad news, for the very survival of the bulk of industry and commerce in West Yorkshire says much about its previous state of financial fitness.

Moreover, the local economy is well mixed, both by sector and company size, so there is a natural resilience. Indeed, about 40 per cent of nearly 200 quoted companies in the M62 corridor between Liverpool and Hull are in West Yorkshire.

Mr Tom Speir, chairman of the Leeds-based, northern operations of Goddard Kay Rogers, the head-hunter, says local control of so much of West Yorkshire industry has given it the chance to save itself, where a branch economy would have been powerless against life-or-death decisions taken from afar.

The consensus is that people have learnt lessons from the recession of 10 years ago when a painful restructuring was forced on northern England in the wake of widespread manufacturing closures.

Combined with what Mr Richard France, a property consultant with Edward Erdman, says is "natural Yorkshire resistance to hype", this helped ensure that there were

few local bubbles to burst when those of London and the south-east went pop.

Mr Bigley says sectors hit most are construction, building supplies, engineering where it services the automotive industry, and some printing companies, although other printers are thriving.

He says the chemicals sector is in fair shape; food, drink and confectionery are holding their own; wool processors are busy but fabric makers are struggling; the clothing industry is facing another attack from cheap imports, but patchiness, rather than a pattern of either general success or failure is the main feature of the textiles sector.

Improved export sales provide the one positive general pattern that Mr Bigley and other industrial leaders see, although there is a growing worry about slowdown in the German economy, where most of the orders come from.

Many businesses appear to have gone into the recession with prudently hoarded cash reserves. Others which were highly geared - and not intrinsically sound enough to persuade local venture capitalists to help them swap debt for equity - collapsed as cash flow slowed.

The lessons of yesterday have helped many to survive. "The area has bucked the recession to some extent because the better and more stable businesses were already survivors and knew what they should do," says Mr David Courtman, of the Leeds branch of Singer & Friedlander, the merchant bank.

They started cutting to the core early to safeguard vital corporate organs, closing or selling peripheral subsidiaries and shedding labour sooner than last time, instead of trying to save jobs until it was too late to save themselves. They slashed investment, stopped planning ahead and batted down to ride the storm, using cash reserves to even out dips in the order book.

However, most agree that if the situation is not desperate, it is at best finely poised. Cash reserves are nearly exhausted and even those who scent recovery cannot get working capital from their bankers to chase sales.



Symbol of a more confident era: Titus Salt's Congregational church, Saltale village

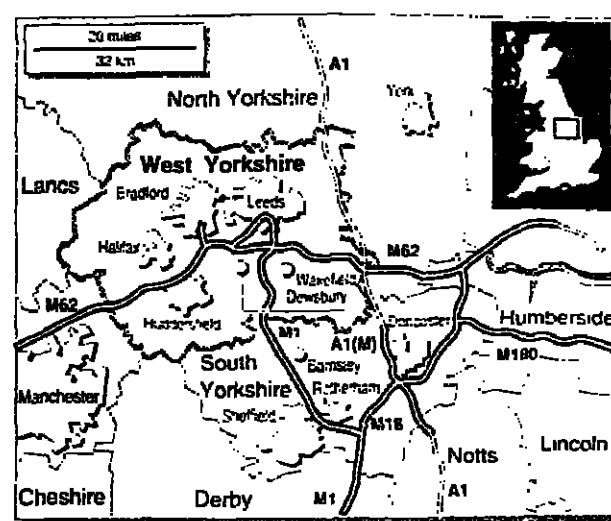
All this in an area which has "bucked the recession". What happens next is crucial to northern Britain. West Yorkshire shares with Greater Manchester, its transpennine neighbour, the job of leading the upside of the economic

cycle. Together, they form the heart of the northern economy, with nearly as many people as in Scotland between them.

The north's chances of becoming a European super region as the single market unfolds from 1993 depend

greatly on how they each recover.

Fortunately, a longer view is possible from public sector bodies, such as local authorities, universities or polytechnics, or nationally-backed financial and professional ser-



vice providers, because theirs is not a day-to-day struggle for life.

One of the strengths of West Yorkshire has long been its scattered urban communities of Leeds, Bradford, Halifax, Huddersfield, Wakefield, Dewsbury and Morley. However, Leeds - with 7.1m people - has size on its side as the regional capital of Yorkshire and Humberside and is developing a 25-year view.

It is in Leeds that the region's financial and professional services - lawyers, accountants, merchant and international bankers, consultants and investment capital providers - have gathered in their tens of thousands, most of them armed with total local autonomy.

It is no accident, for example, that the largest office of Scottish Life outside Edinburgh is in Leeds. In an astute move, the company has even recruited Mr Ian McGeechan, the Scottish and British Lions rugby coach, whose mother comes from Morley, into the local management.

The city is at the pivot of the M62, M1 and A1, with commensurate economic leverage. Liverpool, Newcastle and Nottingham are all 100 minutes or fewer away by road. Greater Manchester, the north's capital and armed crucially with Europe's fastest-growing airport, is 40 minutes distant.

The Humber ports, often described as the north's gateway to Europe, can usually

be reached in under an hour. Leeds this month decided to take a realistic view of the Channel tunnel, seen as too small and too difficult to reach as a result of under-investment by British Rail.

The city is joining Dublin, Liverpool and Hull to promote the virtues of the motorway network and the Humber, which handles more unutilised freight for northern European markets than the tunnel ever will.

However, this is tomorrow's jam. Mr Paul Jagger, regional secretary of the Trades Union Congress, says he is braced for yet more job losses. Mr Peter Scaman, of KPMG Peat Marwick, says there are good deals in the pipeline for mergers, acquisitions and buy-outs specialists, but both he and Mr Michael Frank of County NatWest agree they take months now, rather than the weeks of two years ago.

Long term, there is no problem with the vision. Mr Colin Fell, managing partner of property specialist Bernard Thorpe, says Leeds office rentals are holding at £20 a sq ft and forecasts under supply. Mr John Tysoe, managing director of Yorkshire Electricity, is planning for faster economic growth than the national average in the next five years.

The difficulty is ensuring that industry and commerce can get through the recession to deliver the benefits, a process which is not entirely in West Yorkshire's hands.

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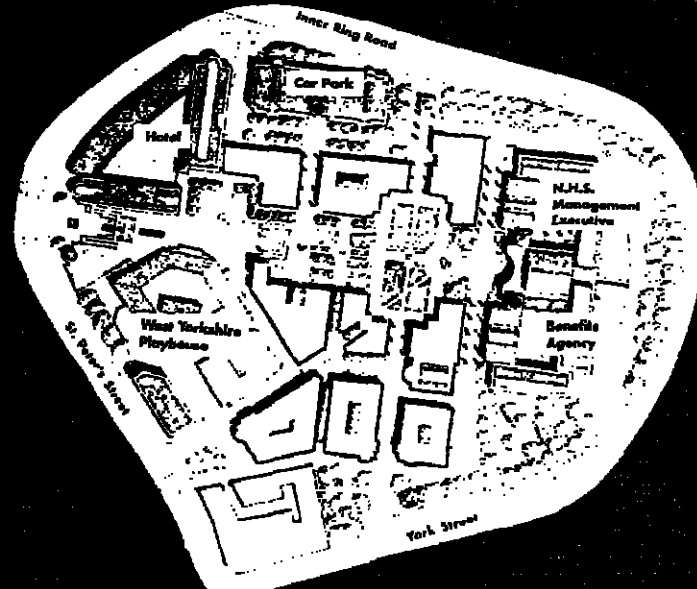
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WEST YORKSHIRE 2

LEEDS: greater coherence in approach to development strategies

Royal Armouries plan offers protection

LEEDS this year pulled off one of the most significant coups in recent industrial development: it stole the Royal Armouries from Sheffield.

The armouries, which are presently housed in the Tower of London, have been looking for space for several years. Much of their collection of historic weapons and armour goes unseen because there is no room to show it and visitors to the Tower are usually more interested in the crown jewels.

Sheffield was within days of winning their relocation to an out-of-town site near the M1 when Leeds made its pitch. Mr Guy Wilson, master of the armouries, had only one hour available, but what he saw of the Clarence Dock on the River Aire, a few minutes walk from Leeds city centre, was enough.

The £35m project is almost certain once funding details have been settled. The Royal Armouries will be housed in a waterfront museum near new links to the M1 and M62 motorways. About 1.3m tourists are expected each year.

Leeds' triumph marks a coherence of approach that looked unlikely when the government forced a development corporation on Leeds in 1988.

The Labour-dominated Leeds city council did not want it. Mr

George Moody, then leader, set up the Leeds City Development Corporation (LDC) as an alternative, claiming £400m of private sector support.

One argument was that the city did not need a government quango such as Leeds Development Corporation (LDC), when it was developing well enough on its own. As elsewhere, the issue was seen as in terms of political conflict between central and government.

Changes since then have made it increasingly difficult for local authorities to operate trading subsidiaries, while some of the people in crucial positions have changed, notably the council's leadership, where Mr Jon Trickett is in charge.

At the same time, the onset of recession made large-scale speculative property development by the potential backers difficult, while the LDC has shown that it could work where the city had failed.

The LDC has powers of com-



Stuart Kenny: 'It needed some pragmatic leadership'

pulsory purchase to force development or land assembly or both. It is its own planning authority. It has money to improve infrastructure and open up under-used land assets in a way that the city could not as the government increasingly circumscribed local authority freedom of action.

Leeds' fundamental problem is that railway, river and canal bisect its centre from east to west. Rapid growth of the city centre to the north of the railway, which is elevated, had quite literally turned the south city centre into the wrong side of the tracks.

Running through this run-down, potential southern wasteland was the waterfront of the Aire and Leeds-Liverpool canal, which was unexploitably blocked by the city's heritage of the industrial revolution in the shape of old mills and warehouses.

The Tetley brewery was south of the river, Asda, the supermarket chain, broke into the area with its new headquarters and Barait, the construction group, was building some yuppie housing shortly before the LDC was set up. But prospects were slowed by a combination of local and national bureaucracy.

"On one site, the developer had been trying to get plan-

ning permission for seven years. Too many people were trying to decide the heritage issues involved," says Mr Stuart Kenny, the LDC's marketing director. "It needed some pragmatic leadership."

The LDC has proved itself by speeding things up. Minor projects such as opening arches under the railway have improved access to the waterfront, where some derelict warehouses have been converted into a hotel and restaurants.

The threat of compulsory purchase by the LDC on some city-owned sites galvanised the LDC into developing them, as well as forcing a negotiated sale by one large public sector landowner. A rash of small or medium-sized projects got under way, many with end-users signed up and most by local developers, so that the national recession in property development seems to have had little impact.

By a process of accretion,



John Siddall: everyone has to work together

rather than grand-design flagship projects, 2.5m sq ft of developments have been completed, with another 1.5m sq ft under construction or consented. The effect has been to expand the city centre and open it up for further development to its south and south-east.

Mr Martin England, the LDC's chief executive, says that 4,200 jobs have been created or relocated into the area at a cost of £3,966 each in public funding. This compares with a £24,000 national average for development corporations.

Early antagonisms seem to have evaporated. Labour leaders have understandably complained about the LDC's lack of local accountability, but this appears ritual rather than genuine, for the city leadership has developed a reputation for pragmatism too.

The LDC still exists, but at arm's length from the council and operating a mixed portfolio of small projects. The biggest development in Leeds is a government one: the new headquarters for the relocation of the departments of Health and Social Security out of London, a 400,000 sq ft block designed by the renowned architect Mr Terry Farrell, which is being built on city-owned land by Norwest Holst.

Most the of the city's effort goes into the Leeds Development Agency and there is a recognition of mutual dependence with the LDC.

"We have to work together. Stuart Kenny cannot sell sites to developers unless he first sells Leeds as a location," says Mr John Siddall, the city's economic development officer.

Working together goes beyond co-operation. The city council, the LDC and the chamber of commerce are the main players in the Leeds initiative, a partnership of public and private sectors that brings in expertise from the city's university and polytechnic.

The LDC made the first approach to the Royal Armouries, but it was the Leeds initiative which concluded the sale. The strategic value of the relocation will be immense, but Leeds would have had no chance if the LDC had not opened up the area first.

The government has just extended the LDC's life to 1995. The Royal Armouries is due to open in Leeds a year later. Mr England wishes the LDC could live to see the day, but by then the other supporters of the Leeds initiative expect to be able to carry on without it.

Ian Hamilton Fazey

WAKEFIELD: a crossroads in the east Pennine region

Filling the holes left by pit closures

WAKEFIELD'S success in attracting inward investment through its crossroads position in the east Pennine region faces a significant challenge if it is to bridge the gap with the European transport system.

The decision, taken in December 1990 by Railfreight Distribution, BR's subsidiary handling international and intermodal traffic, to site the UK's first terminal for Channel tunnel traffic at Normanton near Wakefield, was a milestone in the region's efforts to forge an image of industrial accessibility.

A public inquiry has been called into the decision, which was made in preference to a nearby site in Leeds, and the hearings will begin in March. Meanwhile, further anxiety has been caused by the govern-

ment's announcement that the Channel rail link will take the east London option.

There are fears in West Yorkshire that choosing the most expensive route will delay the completion of the vital link and even put in jeopardy the final connection between Stratford and Kings Cross.

The situation has not been improved by British Rail's announcement that it is to bypass Leeds and Wakefield from its network for direct passenger services to the Channel tunnel and beyond.

It is a measure of the self confidence of Wakefield, and its outstanding record so far in attracting inward investment, that these developments have stimulated intense lobbying both regionally and in London

and a determination to secure a gateway to Europe.

The area's confidence is more remarkable because the removal of the metropolitan county tier from local government has created a vacuum in strategic planning.

Wakefield has been one of the most dynamic areas and is prepared to try and fill the gap.

The success so far of the region is explained by Mr Zenkichi Igarashi, managing director of Pioneer Electronics

Technology (UK), which has recently opened its first UK audio visual equipment factory at Wakefield.

"We chose Wakefield because of its location, communications and ready availability of a quality workforce. Our Wakefield site is on the M62, half way between the interchanges with the M1 and the A1, so our suppliers can reach us in short time periods and we can export through the Humber ports."

Pioneer's £20m first-phase development, creating 500 jobs, was the most significant in Wakefield's recent history. Stimulated by the council's economic development unit, founded in 1987, and assisted with grants under its status as a European Coal and Steel Area, Wakefield has made the most of an outstanding record in attracting inward investment. Besides the outstanding road network, there are four airports within reach; with Leeds-



Pioneer: location, communications and quality workforce

Bradford just 45 minutes away along with Humber, East Midlands, and Manchester one hour across the Pennines. The electrification of the east coast line has brought Wakefield to within 1 hour 45 minutes of the biggest success was attracting Coca Cola and Schweppes Beverages (CCSB) with a £80m manufacturing plant which is

within one hour of the region and 20m people within two hours. These are some of the reasons why Pioneer chose Wakefield ahead of Barcelona, northern Spain.

Before Pioneer, Wakefield's biggest success was attracting Coca Cola and Schweppes Beverages (CCSB) with a £80m manufacturing plant which is

the largest and most technically advanced in western Europe.

National and international companies drawn to Wakefield include Hewlett Packard, Panasonic UK, Thurn, Asda Distribution, Dunlop Slazenger, Nacanco, Britvic Soft Drinks and Karner Birnbaum, the Swedish plastics company, as well as home grown concerns such as Burberry's, Allisons, and Sirdar and Warburtons.

The local council is keen to make sure that Wakefield's regeneration, crucial to a region which lost 16,000 jobs between 1984 and 1991 as the number of coal pits fell from 16 to three, is not dependent totally on inward investment.

The Wakefield 41 Business Park, located at the eponymous junction of the M1, has attracted significant business and financial service development, as has Wakefield city centre - a former administrative hub for local government.

McDonnell Douglas Information Systems, Northern Telecom, Yorkshire Water, Save and Prosper Bank, Kajima, the Japanese management contractor, and Barclays Bank are some of the concerns which have moved to Wakefield 41.

The latest move, it says, Britain's first regional electronic banking office providing direct access to best-money market rates.

It is the development of Port Wakefield, the Normanton freight rail depot, which is most keenly being watched as an indicator of future growth: not least by Pioneer, sited alongside the 300-acre site.

Wakefield council is determined that beyond the 20-acre terminal site there should be manufacturing, especially along the motorway frontages, and that central development should include a European Business Centre, a conference facility, and hotels. Beyond that will come distribution and warehousing development.

The dream of building the UK's first Channel tunnel rail freight village is central to Wakefield's ambition to place its crossroads image within the European context.

Jim Kelly

ACADEME: a technical and scientific hot spot

Industrial origins

WEST YORKSHIRE'S two universities and two polytechnics are strong performers in subjects relevant to industry and business. This is a reflection of the four institutions' historic origins in a manufacturing area and of their willingness to accommodate and initiate change.

Bradford University, Leeds Polytechnic and Huddersfield Polytechnic have existed in their present guise for less than 30 years. But they, and Leeds University, granted its own charter in 1904, trace their origins to nineteenth century centres of technical and scientific education.

The four constitute a powerful academic presence within a single county and some of their experts are linked in various research projects. But, in keeping with an area where communities are proud of their individuality, each has its own distinctive flavour.

Bradford University. Granted a Royal Charter in 1906, its origins go back to the Bradford Technical College (founded 1880) and the earlier Bradford Schools of Weaving, Design and Building. Student total: 4,643.

Particular strengths include: the Management Centre, one of Europe's oldest business schools with more than 60 full-time academic staff. It includes the European Centre for Total Quality Management, largely industry-funded with a chair in TQM established with the backing of Exxon Chemicals and the Asia-Pacific Business and Development Research Unit. As well as its MBA programme the centre runs a wide range of other courses for managers and senior executives.

Peace studies: The depart-

ment's subject areas include nuclear weapons policies, arms control and verification methods.

Applied social studies: headed by Prof Ruth Lister, former Child Poverty Action Group director. Researches into poverty.

Joint activities include: the Interdisciplinary Research Centre in Polymer Science and Technology, established in 1989, jointly with Leeds and Durham universities, with £10.6m from the Science and Engineering Research Council (SERC). The PICKUP Europe Unit (together with Spicer Oppenheim and South Bank and Leeds poly) to help other universities and colleges meet business training needs for the single market.

Huddersfield Polytechnic. Inaugurated in 1970, its roots go back 150 years to the founding of a mechanics' institute in the textile town. From 1884 this was expanded with a technical school. Student total: 8,700.

Particular strengths include: transport and distribution management: produces 35 graduates annually, almost one-third of the national total. Strong links with retail industry including Marks and Spencer. Marketing, specialising in textiles and technology. Human ecology, focusing on study of human beings and their impact on the environment. Chemistry, especially enzymology. Music, one of the

country's largest music schools with 230 students. Organises the annual Huddersfield Contemporary Music Festival.

Joint activities include: Centre for Biotechnology studying biotransformation, funded by SERC, Department of Trade and Industry and private sector. Research into water quality with Yorkshire Water.

Leeds Polytechnic. Formed in 1970 from seven Leeds colleges; the first was the Mathematics and Commercial School, founded 1845. Student total: more than 16,000 full and part-time and sandwich courses; numbers have grown by 30 per cent since it became independent of local authority control in April 1989.

Strengths include: Leeds Business School with more than 5,000 students. This year awarded the franchise by the Institute of Directors to provide its diploma training courses for directors in Yorkshire and Humberside. The business school includes department of personnel management, designated a centre of excellence by Institute of Personnel Management. Activities include training employees of Rover.

Faculty of Information and Engineering Systems: includes the Centre for Advanced Research in Engineering, undertaking specific research for industry. Clients include Dunlop and Hewlett Packard. Recent projects include applying new computer modelling techniques to crash helmet design to improve safety. Faculty of Health and Social Care: Thermal Analysis Research Unit.

Joint projects include: Yorkshire and Humberside Regional Research Observatory (Rero) with Leeds University and regional bodies. Broad-based research on the region's economic and social performance and trends. Data analysis for businesses, investors, consultants and policy makers. Also Polymer science research.

Received charter in 1904; developed from Leeds School of Medicine (founded 1831) and Yorkshire College of Science (founded 1874). Student total: 12,000. One of Britain's largest universities and Leeds' third largest employer with nearly 4,600 employees, including more than 1,000 academic staff. Particular strengths include:

engineering: Britain's largest engineering faculty offering 20 degree courses including more unusual subjects such as fuel and energy, ceramics and dye and textile studies. Technology transfer programme for industry systems. GMAP clients include W.H. Smith, Barclays Bank, Ford, Shell and Department of Health. The Centre for Plant Biochemistry and Biotechnology aims to solve specific global problems including crop infection. Dye and colour chemistry; course endowed by Clothworkers' Company of the City of London. Language training includes Arabic, Japanese and Chinese.

Joint activities include: Rero and Polymer Science and Technology.

Chris Tighe

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WEST YORKSHIRE 3

Financial services continue to grow in Leeds

Tide turns north



Peter Scaman: fees are up 70 per cent on last year

THERE ARE two things to say about the financial and professional services sector in Leeds: the first is that growth seems unabated; the second is the way it has influenced the course of the recession.

Ten years ago the sector was small and local. Today it employs tens of thousands in fields such as accountancy, law, banking, building societies, merchant banking, venture and development capitalism, and stockbroking.

Then, networks of professionals were informal and poorly developed and there was little to stop client companies being shut down when they ran into trouble.

This time, the networks are stronger and full of experienced professionals with a vested interest in keeping regional industry and commerce alive. If only to pay their bills. Large sums of capital and expertise are available for management buy-outs, buy-ins, mergers, sales of businesses, or financial restructurings.

West Yorkshire, and the wider east Pennines region, has in Leeds a comprehensive range of financial and professional services available for which companies previously had to go to London. Indeed, many of the professionals are refugees from the south, supplementing a local sector which has exploited its price advantages over London to increasingly good effect.

It is in legal services that growth has been most apparent, with Leeds boasting more of the largest law firms in Britain than anywhere else outside London. In addition, a welter of smaller, strongly entrepreneurial practices are emerging into a vigorous market for their services.

Booth & Co claims to be the largest in Leeds, with more than 600 staff, having doubled

in size in the last three years. A rival claim comes from Dibb Lupton Broomhead and Prior, formed by amalgamation of well-established firms in Leeds, Sheffield and Manchester. According to the legal profession's trade press it is this spread which makes it the biggest regional law firm in Britain.

"So far the large law firms have been able to grow in spite of, rather than at the expense of each other," says Mr John Pike, one of Booth's partners.

He believes that the initial race for size - to meet demand for speedy service - is abating. With clients questioning value for money, more competition is likely in the local market place, with all the firms stressing the worth to clients of contacts at senior level.

This is where Leeds' price advantage over London is kee-

nest: experienced solicitors at partner level often cost half as much as their London counterparts - and advice is on the doorstep.

It is the development of professional networks, rather than expansion of individual professional sectors, that makes Leeds tellingly different from 10 years ago, because they are what makes it possible to apply expertise in the round.

Where a bank might have closed a business down, its advisers will try to save it. It is much easier to change a troubled business's ownership and management. KPMG Peat Marwick, the accountants, has a list of more than 30 senior managers each looking for a management buy-in.

Peat's rewards from Leeds' financial and professional services expansion have included the Leeds office's revenue rising by 20 per cent a year throughout the 1980s. Mr Peter Scaman of Peat says his 12-person corporate finance team has been doing particularly well lately, with fees up 70 per cent on last year.

The change in Leeds came as surprise to Mr Peter Hargreaves, when he returned last year from London to become a local director of County NatWest, the securities house.

"It was quite a revolution," he says. "Everything is much more competitive. There are now at least nine local sources of venture capital available." County NatWest has 16 staff in Leeds and will shortly be recruiting two more. Mr Michael Frank, who has overall



David Wilkinson: a developing advisory role helped business

charge as well as heading corporate finance, claims to offer a wider range of services than County's competitors and there are increasingly more competitors against which to score.

Merchant banking was a weak point in Leeds with only County, 3i and Singer & Friedlander in real contention. Indeed, Singers this year celebrated its 30th anniversary in the city, having been first in the field.

It has eight executives, three of them main board directors of the bank, so its commitment is strong. This year it merged its Leeds and Nottingham corporate finance operations to trade on easy north-south links between Yorkshire and the Midlands. Both banks run strong, specialised lending operations to industry and commerce, with County starting at £1m and averaging

£20m-plus per deal. Singers goes down to £500,000.

The success of County and Singers encouraged Lloyds Merchant Bank to open in Leeds two years ago, recruiting Mr John Richardson, former head of County, in the process. Mr Geoffrey Weaver, who runs the development capital arm, says: "We have discovered a far bigger raft of activity than we ever envisaged. You have to be here to respond quickly and compete. We are certainly seeing many more deals than we could have seen from London."

Barclays Bank is active in merchant banking sectors and there is ever-present competition from N.M. Rothschild, which services Leeds from its large Manchester office.

Meanwhile, there is still room for local players in providing investment capital. Yorkshire Enterprise, the descendant of the West Yorkshire Enterprise Board, one of the first regional venture capital funds, is ever-present.

So is Mr Barry Anyz, a specialist in Business Expansion Scheme funds, whose Capital for Companies has raised more than £4.5m for seven BES funds - one a year from 1984. His business is part of the thriving BWD Rensburg stockbroking and financial services group. Its expansion in the 1980s was another West Yorkshire success story.

In spite of competition, 3i still has the biggest share - it claims about 35 per cent - of venture and development capital markets. It has a staff of 10 in Leeds. However, Mr David Wilkinson, Yorkshire and Humberside director, emphasises the developing advisory role of the financial and professional sector and the way it has helped business through the recession.

Ian Hamilton Fazey

TOURISM: shifting the eye of the beholder

Unlikely rebirth

BRADFORD'S Victorian Town Hall, with its deliberate echoes of Florence's Palazzo Vecchio, is a fitting symbol of West Yorkshire's success as a tourist attraction; last year 6m people visited the region spending an estimated £56m.

While the beauty of the Renaissance brings millions to Tuscany, Bradford's lure lies both in the rural attractions of the moors and the sublime grandeur of the industrial revolution.

When such comparisons were first made smirks spread across southern faces. But vigorous and dynamic marketing, linked to a shift in aesthetic values, have brought about an unlikely revolution.

The shift in the tourists' view of beauty has been sensational. Joseph Morris's comprehensive *The West Riding of Yorkshire*, published in 1920, notes: "The industrial region of Yorkshire is almost entirely confined to the West Riding, yet even here it desolates, roughly, only one half of the county."

Desolates? Bradford has nearly 11,500 people working in tourism related industries, many of them in urban areas, and depressing images of dark Satanic mills have been replaced by, for example, the benign TV images of Last of the Summer Wine.

In a recent survey of the country's top 38 cities Bradford was ranked sixth for quality of life: 21 places ahead of its closest neighbour Leeds.

The tourist revolution began in Bradford's town hall. The council created Britain's first Economic Development Unit in 1979 against the backdrop of 63,000 lost jobs in textiles and engineering and an unemployment rate of 16 per cent.

The city had a hotel stock under used at weekends, the rural attractions of the Brontë parsonage at Haworth, the Dales, and the vast untapped resources of its Victorian industrial heritage, exemplified by Titus Salt's Industrial model town of Saltaire.

By 1984, 30,000 people a year were booking holidays in the district. This was a year before the National Museum of Photography, Film, and Television came to Bradford as an arm of London's Science Museum.

It has been an attention to detail and long-term planning which has given the tourist industry a firm foundation. For example, guided tours of the town's mill shops draw thousands to Bradford.

Further growth is seen as secured in the sector. This year a further 110 beds were added to the hotel stock. Lister's Mill, whose 250 ft high chimney dominates the city, is the site of a £470m development scheme including space for the Victoria and Albert Museum's southern Indian collection. The city's conference trade is booming with latest figures showing 26 venues with nearly 14,000 seats compared to eight venues and 3,300 seats in 1983.

Bradford's flagship scheme for the future is a £220m project, headed by Leeds-based developers 3D, to transform the area around the Alhambra Theatre and the National Photographic Museum with a leisure, retail and office complex.

This idyllic picture of West Yorkshire tourism needs to be qualified by two factors: its relative insignificance within the economic structure, with most estimates crediting tourism with less than 1 per cent of local gross domestic product; and its relative weakness

compared to its neighbours.

Yorkshire, from the coastal resorts, through North Yorkshire and the Moors and Dales, is a thriving tourist region: the Yorkshire and Humberside tourist board's latest estimate of tourist spending is £1bn with the average outlay per trip at £103. Unofficial estimates of spending in Bradford are £12 a day for day visitors, £50 for an overnight stay and £100 for business visitors.

Observers of the tourist revival in West Yorkshire are more bullish about its impact on the local economy: not in terms of direct economic benefit but in the crucial field of investment image.

In a commentary for the Yorkshire and Humberside Regional Research Observatory Mr Ian Couch of Huddersfield Polytechnic says: "As friction of distance becomes further reduced by communications improvements marketing West Yorkshire relies, increasingly, on image as a selling factor."

Bradford Bouncing Back, the city's official slogan, has to compete with Kirklees Means Business, Leeds Leads and Wakefield Works. But Bradford has succeeded, perhaps more than any, in jettisoning the unwanted baggage of the past.

The city can count more than 50 recent examples of TV and film credits, from Emmerdale Farm at nearby Esholt, to the Holiday Programme and Wish You Were Here. Positive image making of this kind, according to the region's umbrella strategic authority the Yorkshire and Humberside Development Association, can move investment from the City of London and the capitals of Europe.

Jim Kelly

REGENERATING OLD COMMUNITIES: Halifax

Partnership in optimistic mood

IN A recession no town is an island - not even Halifax, the focus of Business in the Community's first, much publicised one-town partnership.

The town has been praised by Prince Charles, visited by top UK businessmen and nurtured by an eager team of locally-based entrepreneurs and councillors. The borough of Calderdale, centred on Halifax, saw its unemployment rate drop from 12.7 per cent in early 1987, when the partnership was launched, to 5.7 per cent in early 1989.

However, it has risen to 9.6 per cent, the consequence of

7,000 job losses in the last two years. But during the same period, about 4,500 jobs have been created, a fact, says Mr Michael Ellison, Calderdale council's chief executive, of the partnership's positive effect.

"Without it we would have been back in the situation we were in in 1982," says Mr Ellison, whose quote "The success of the partnership is the success of the town" sums up the partnership's can-do philosophy. He is heartened that Calderdale's jobless rate has dropped slightly in the last two months. But he admits: "It's absolutely soul destroying to see companies

with whom we have worked and had very positive relations victims of this recession."

Much of the centre of Halifax looks very handsome today, a number of its honey-coloured stone buildings have been beautifully restored, some with help from the revolving fund set up by the partnership with £200,000 from Rowntree's Mar-intoeh, the food manufacturer.

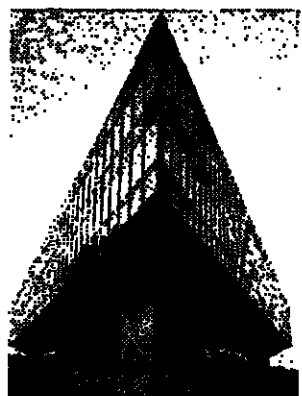
The town has the good fortune of having the headquarters of one of Britain's best known institutions, the Halifax Building Society; its Calderdale workforce has risen to 2,500 people.

The transformation of Dean Clough, the 1.25m sq ft of Victorian carpet mills whose closure by Crossley Carpets in 1982 dealt a blow to the town's economy and morale, is continuing, thanks to the extraordinary energy and commitment of entrepreneur, musician and art lover Mr Ernest Hall, one of the partnership's leading members.

Two hundred companies, including the Halifax Building Society, have premises at Dean Clough and 3,000 people work there.

Mr Hall, who says he regards recession as a fit person views a cold - "something you can throw off quickly" - is proud that during this recession not one company at Dean Clough has gone out of business. At a time when the problems of business survival breed a consuming work ethic in many entrepreneurs, Mr Hall, who provides free space at Dean Clough for professional artists, is championing culture.

For all his optimism, in Halifax town centre in the picturesque nineteenth century covered market, the response of stall holders is downbeat. "There are all these redundancies, and so many empty shops," is a typical reply. "You wouldn't have found that reaction two years ago," says Mr Joe Tolam, leader of the Labour-controlled council and a member of the partner-



Halifax Building Society HQ

ship's focus group. "I'm disappointed we've started the 1990s the same way as the 1980s."

The recession has coincided with something of a hiatus in the Calderdale partnership, which consists of a focus group of business people and councillors, and a projects company with nine businessmen and Mr Ellison as director.

The projects company, set up to undertake activities to aid the local economy, has continued operating; some of its most useful work has been confidential, helping companies threatened by the recession. But while the partnership's business members have been much involved in various projects, the focus group has not met at all this financial year.

In spite of the hiatus, some of the partnership's earlier work is bearing fruit, including the £2m reclamation of the 100-acre Lowlands site where it is hoped 4,000 jobs will be created.

Although very near the M62, difficulties of access, pollution, flooding and multiple ownership stalled the site's development for years. But the council has obtained £5.5m from the government's derelict land grant and on site work to prepare the land for industry began on October 30. The BIC partnership, says Mr Ellison,

gave the council the confidence to go ahead.

Another fruit of the partnership is the Eureka Children's Museum, a £10m project under construction on former marshalling yard land beside Halifax railway station. Eureka, an informal learning centre for children aged six to 12, is the first project of the Children's Museum, an educational charity backed by the Clore and Vivien Duffield Foundations.

This new venture, which aims to attract 500,000 visitors per annum within three years of its opening next summer, was destined to be located outside the south-east but it was thanks to BIC's influence that it came to Halifax.

Centred on Huddersfield, Kirklees would deny any suggestion it has been overtaken by the Calderdale partnership. The Kirklees Engine for Growth Forum, embracing public and private sector, academic, union and ethnic interests, began at about the same time. But its main result so far, the partnership set up in 1988 by Kirklees council and Henry Root, property developers, has been hampered by the recession, with industrial and commercial projects being delayed by lack of demand or interested tenants dropping out.

Two housing schemes are being built, but the partnership's main project, the £100m Kingsgate shopping development in Huddersfield, is expected to go to a public inquiry, so work is unlikely to start until late 1993.

Chris Tighe

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MANAGEMENT

Cross-border mergers

Spliced to the dear old Dutch

Charles Leadbeater examines the compatibility of companies from Britain and the Netherlands

Executives from British Airways and KLM Royal Dutch Airlines will attempt to give some substance to a business myth over the next few weeks. The myth is that the Dutch and the British enjoy a compatibility which makes joint ventures between their companies more likely to succeed than cross-border deals between companies from other nations.

The two airlines are discussing a merger which could create a European airline capable of matching the largest US groupings such as American Airlines, United and Delta. They are hoping to replicate in the airline industry what the Anglo-Dutch groups Shell and Unilever have achieved in the oil and consumer goods industries.

The claim that the British and Dutch have compatible business cultures largely rests upon these two enduring examples. The Royal Dutch/Shell Group of companies has grown out of the 1907 alliance between the Royal Dutch Petroleum Company and the British Shell Transport and Trading Company. The Dutch are the dominant force with 60 per cent of the whole group. Unilever was the creation of a 1929 merger between Lever Brothers, the British soap and detergent manufacturer, and the Margarine Union.

The factors which have made these mergers work may have little relevance to the contemporary airline business. Shell and Unilever were products of the great Dutch and British trading empires which provided a ready source of raw materials.

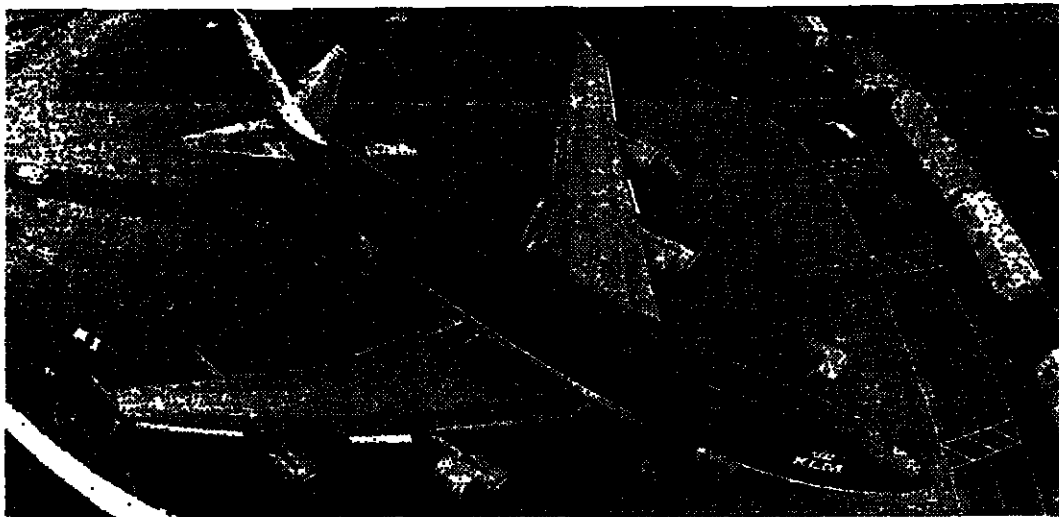
Their success is due as much to their elaborate formal structures as their management cultures. For instance, the Royal Dutch/Shell Group of operating companies is controlled by three holding compa-

nies. They report to the group's parents, the national companies Royal Dutch/Shell and Shell Transport and Trading, which have retained separate stock market quotations and shareholding structures.

Martin Waldenström, an expert in cross border deals in the Paris office of Booz, Allen and Hamilton, the management consultants says: "Both mergers were structured in an intelligent way and they were formed at a time when people were serious and straightforward about joint-ventures. These days companies often go into joint-ventures with ulterior motives."

Some Anglo-Dutch deals have flourished. The UK's General Electric Company has long standing joint-ventures with Philips of the Netherlands in lamp manufacturing in far flung parts of the world. But they recently failed to consummate a proposed deal in medical equipment. Although Philips is rapidly streamlining its management, it is nowhere near as decentralised as GEC. However, according to management consultants and executives who have worked in Anglo-Dutch joint ventures, several factors will be working in BA and KLM's favour.

Peter Klapwijk, a senior consultant in AT Kearney's Amsterdam office said: "Language is a major factor. English has penetrated Holland far more than it has in Ger-



A merged KLM and British Airways would be capable of matching the largest US airlines

many or France. A deal between KLM and Sabena of Belgium would have been terribly complicated linguistically. BA and KLM would be fine. The common characteristics of the two economies has encouraged some common features in their business cultures. Both are trading nations with small domestic markets, extensive overseas interests and relatively international approaches to business.

British workers often have strong preconceptions about how German or French managers will behave, which the continental Europeans have to overcome to win trust. By contrast, British workers tend to have few strong preconceptions about the Dutch. This promotes a general congeniality, according to Waldenström.

Brian Small, managing director of Ingersoll Engineers, the British

management consultancy, who has worked on aircraft manufacturing for both British Aerospace and Fokker, the Dutch group said: "There really is very little difference. The Dutch may be keener on consensus. The Dutch style is a comfortable halfway house between the British financially driven Anglo-Saxon approach and the regulated Germanic system with supervisory boards."

Shell's structure reflects the differences in cultures, while blending them in a decentralised management system. The Dutch still tend to dominate the technical, engineering and exploration departments, while the British forte is in marketing and finance. Leyland-Daf, the trucks and commercial vehicles merger formed in 1987 is, like Shell, evidence that Dutch-led mergers work quite harmoniously. A former Leyland executive explained: "The Dutch went out of their way to get people inside. They went to great trouble to hold meetings in the UK as well as in Holland. They have given Leyland considerable independence and responsibility."

Daf's approach to Leyland contrasts with the way Iveco, the Italian truck maker has managed its merger with Ford's British truck operations. Ford's former UK plant is rapidly becoming dependent upon Italian components and design, according to management consultants who have worked there.

Even with cultural and linguistic factors working in their favour, Anglo-Dutch mergers have had problems. John Campbell, an analyst at stockbroker County NatWest who worked for Unilever for 20 years said: "One of the drawbacks was that in the 1960s and 1970s, consensus building meant it took too long to make decisions."

A British management consultant

who worked on the Leyland-Daf merger commented: "The Dutch really were too nice because the market was buoyant, profits were booming and they want out of their way to make things work. They are having to tighten up now."

One of the biggest obstacles in the way of a deal between BA and KLM could be the very congeniality of the Dutch airline's management culture. A Dutch consultant who has worked extensively with KLM said: "The airline has weak leadership and little strategic direction. To make this merger work they will have to be clear about where they are going and that they will have to take hard decisions to sack people. The US airlines have broken their unions to get costs down but the Europeans have not yet faced up to that issue."

He says KLM still has a comfortable, civil service culture, which encourages loyalty but discourages radical cost cutting. This contrasts with the tough post-privatisation business culture at BA associated with its chairman, Lord King. The prospect of a British takeover has already provoked an outcry from some Dutch trade unions and concerns among some KLM managers.

A deal between BA and KLM would be led by the much larger British airline. It may be a worry for the teams negotiating the deal that while Shell and Leyland-Daf suggest that Dutch-led mergers with British companies work, and Unilever shows that a merger of equals can work, there is little evidence that British-led mergers with Dutch companies are as successful. The prospect of the Dutch arriving at London's Heathrow might make the British smile. The prospect of Lord King arriving at Amsterdam's Schiphol is already provoking fits of anxiety.

Business morals have had a bad time in recent months. In the US, Salomon Brothers, the securities house, admitted during the summer that it had rigged government bond auctions. In the UK, cases are under way against several former investment advisers accused of stealing clients' money. Worldwide, the story of the Bank of Credit and Commerce International tells of fraud and theft on an unprecedented scale.

Yet management school lecturers detect a trend towards more ethical business practice.

"More is being demanded of business," says Stanley Klier, director of the London-based Institute of Business Ethics. "With more widespread share ownership, business has to justify itself to a much wider section of the population."

At least as an academic subject, ethics is booming. The

Bulls caught on the horns of a dilemma

Employees are misbehaving, but companies are fighting back with new ethical codes says Peter Miller

Journal of Business Ethics, a monthly publication with editorial offices in Canada, has a circulation of 8,000, high for an academic journal.

For the first time this year, business ethics has become a compulsory subject for first-year students at the London Business School.

The courses work case studies into a framework of theory drawn from philosophers from Immanuel Kant to John Rawls. They are chiefly concerned with dilemmas and situations in which legitimate interests compete.

One example used by Diana Robertson, a visiting assistant

professor, is the company which wants to sell a factory on land discovered to contain radioactive waste. The law does not require disclosure to the buyer. If the buyer is told, the selling shareholders may lose. If he is not told, the buyer loses. What does the selling company do?

In other case studies, hiring practices are examined for sex discrimination; takeovers studied for grey areas in finance; manufacturers' recalls considered with a view to product safety.

The new interest in ethics is not just theoretical. Robertson points to the increasing adop-

tion of codes of corporate behaviour and the appointment of ethics officers in corporations.

Corporate codes of ethics usually include clauses on:

- Bribery and inducements. One British company makes it "an offence to accept or solicit any gift or consideration... as an inducement or reward for showing favour in connection with the company's business".
- Privileged information. This should not improperly be communicated to competitors, customers, securities professionals or others.
- Conflicts of interest. The idea is to avoid impaling

employees' objectivity.

The Institute of Business Ethics suggests that such codes also lay down procedures for responding to the dilemmas that surface as people seek to apply the principles in question.

The reason for companies introducing such a policy are mixed. Some are trying to make amends for previous misdeeds.

Others are keen to mitigate legal or regulatory sanctions or want to prevent possible future embarrassment. Still others are simply responding to a climate of sterner public opinion.

At Salomon, for example, the language of probity has accompanied a house cleaning. Deryck Maughan said after his appointment in August as chief operating officer: "I think you can combine good business and good ethics." In an October letter to shareholders accompanying Salomon's third-quarter results, Warren Buffett, interim chairman, spoke of giving more responsibility to "men and women who share our thinking and our values".

Sceptics of the growing concern for corporate uprightness may detect an element of clo-

ted virtue. In quiet markets, with few temptations, it is easier to be ethical than, say, during a takeover boom, when potential illicit revenues are large. A study of attitudes to insider trading published in the September issue of the Journal of Business Ethics confirms that with more to play for, people are more inclined to let their scruples lapse; peer pressure can cause resolution to crumble.

Ethical codes - at least in the US - can be a pragmatic shield for companies in which employees' unethical behaviour has descended into illegality. American businesses recently were given an explicit

economic incentive to establish and police ethical codes. Under new federal sentencing guidelines, convicted companies can reduce their potential exposure to heavy corporate fines by having in place formal policies that define standards of behaviour, including ethical norms. These have to be communicated to all employees and enforced if the company is fully to benefit from a list of mitigating factors.

"You have to monitor and you have to punish," says Frank Razzano, a Washington lawyer.

With business ethics becoming ever more institutionalised, casual lapses are likely to diminish. What will remain will be, in Robertson's words, "that, arguably small, fixed, percentage of businesspeople who will always do things it shouldn't".

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ARTS

TELEVISION

Never mind the book, feel the drama

Much has already been said about the forthcoming television drama-adaptations of two books: *Clarissa* which begins on BBC2 this evening, and is outstanding, and *Stanley And The Women* which begins on ITV tomorrow and is very good. There is, of course, nothing unusual these days about intense advance publicity of this sort. Newspapers, even supposedly serious broadsheet newspapers (apart from this one so far, fingers crossed) are turning themselves increasingly into the unpaid hand-maidens of the television industry. Having started out 35 years ago either ignoring or ridiculing the medium which, it was feared, might kill the newspaper business, the press has turned through 180 degrees and today relies upon the popularity of television to sell papers.

The tabloids report on the lives of those who act in the soap operas and the fictional characters who feature in them without distinguishing much between the two; and the broadsheets puff the more serious television dramas by publishing profiles of the cast or the director, or long accounts of the awful vicissitudes of shooting the whole thing... on location, of course, in Venice or California. This is offered, increasingly, as a substitute for proper criticism. The most you are likely to get nowadays by way of review is a few lines from a moonlighting novelist or English don whose primary task is not to criticise television but to make the readers laugh.

The domination of television criticism in Britain by those whose lives are bound up with literature is one of the chief reasons why adaptations from

books come in for so much stick, though on this occasion there is another reason for acrimony: feminism. *Clarissa* was written by Samuel Richardson 244 years ago, and *Stanley And The Women* by Kingsley Amis seven years ago. Yet both have much to say about the position in society and the treatment of women, and neither can be described as Politically Correct, in the sinister meaning of that phrase now seeping out of American universities. (It is Politically Correct to discriminate so long as it is against whites, heterosexuals, and of course men).

Some of the objections to these two adaptations, in *The Spectator*, *The Daily Mail* and elsewhere, have been shrill indeed. BBC Television has been ridiculed for condensing a one-million word book into three 50-minute episodes. Producer Kevin Loader and director Robert Bierman have been vilified for showing on screen the rape which, although it is (we are assured) the climax of the story, is modestly disguised in the book by a bit of 18th century obfuscation. There are some connected with the production, we are informed in tones of outrage, who have never read all seven volumes of Richardson's novel from cover to cover.

As for *Stanley And The Women*, it seems that the Politically Correct stance for those who took Central Television's shilling and agreed to join the cast is to condemn Amis's book and talk loudly about how much *nicer* all the female characters have been made in the television version. Thus Geraldine James, who plays the happy psychiatrist Dr. Trish Collings (a splendidly recognisable caricature of an all too familiar type) has declared that

she hesitated before accepting the role because "anything by Kingsley Amis would be so anti-woman" but then took up the challenge "to bring a more human side to her character". And John Thaw, who plays the title role, is quoted as saying "I didn't enjoy the book. It's misogynistic and I certainly do not like that... we have softened the characters from the way they were portrayed in the book. I am delighted to say."

Perhaps we can look forward to Thaw playing Richard III as a bumbling and basically kindly sort of chap and James portraying the witch in *Hansel and Gretel* as elderly and confused but thoroughly nice at heart.

That is not to suggest that television must stick slavishly to either the plot or the tone of the original when adapting from some older source, though if you are going to use the work of a living author and retain one of his original titles, some degree of faithfulness might be polite. Otherwise television has as much right to borrow and modify - or steal - and alter out of all recognition - as any previous medium. Only a fool objects to *The Magnificent Seven* on the grounds that it fails to transpose *The Seven Samurai* accurately to the wild west. Only a pedant would object that Jacques Amyot was slightly inaccurate when he translated Plutarch's *Parallel Lives*, that Sir Thomas North made things worse with his English translation from Amyot, and that the impertinent thespian William Shakespeare played merry hell with the North version and that we should therefore junk all copies of *Julius Caesar*.

Many of the objections to the BBC's *Clarissa* and ITV's *Stanley* seem to have been made by

people who have read the books but not actually seen the television productions. My experience is the reverse: I have watched every minute of both productions unencumbered by any preconceptions which might result from reading the books, and can report that even if these two versions are poor literature (which seems to be the gist of the objectors' case) they are excellent television.

The claim that *Stanley* is misogynistic is wrong if by misogyny you mean someone who singles out women for vituperation. True, this drama is savagely sarcastic about several of its female characters - and very funny about them, which among the Politically Correct may be more unforgivable - but it is equally scathing about Asians, teenagers and journalists. We are in one of television's most easily recognised milieux: the land of middle class media folk, made familiar not only by Tom Stoppard and Frederic Raphael but by scores of long forgotten single plays by lesser writers. The difference with *Stanley* is the vivid streak of misanthropy which runs throughout. The other great strength is that the appalling way in which people are seen carrying on in newspaper office, commercial company, pub and so on is only just an exaggeration.

The job of conveying the atmosphere of society in *Clarissa* must have been far, far harder, yet it is managed triumphantly. There are no Janet-and-John explanations here of how different were 18th century attitudes to women, religion, duty and so on: we are treated like adults and left to gather that from internal evidence. There is one serious omission in the plotting which

may, for all I know, come from Richardson (if so the adaptor, David Nokes and Janet Barron, should have filled in what we are given no proper motive for the intense spitefulness with which brother and sister Bella and James Harlowe persecute their sister Clarissa. Otherwise it is an extraordinarily compelling tale of profound urges, sexual in the aristocratic rake Lovelace, religious in Clarissa).

It seems a little odd that we always see the country mansion, the London brothel and the Hampstead house from precisely the same points of view (economy measures) but in all other respects - costumes, props, everything - the production looks magnificent, as it should at a cost of £2m. Even action scenes such as sword fights, dances and coach rides, which can so easily look hackneyed to a public much accustomed to period drama, appear fresh and vivid. Above all the acting throughout the cast is yet another striking indication of the astonishing depth and strength of Britain's acting profession. It must have taken courage to cast an unknown, Saskia Wickham, in the title role, and the scarcely famous Sean Bean as Lovelace: they will never be unknown again.

Perhaps the BBC is offering an appalling misrepresentation of Richardson's book, though I doubt it. But even if it is, who cares? The novel has mouldered on the shelf for two centuries whereas this hugely entertaining television series will be seen by millions. Anybody likely to be outraged at the liberties taken by adaptors should stay switched off and take down the seven volumes from the bookcase. They will find them *very* intact.

Christopher Dunkley



Christopher Dunkley Diana Quick, Saskia Wickham and Cathryn Harrison in 'Clarissa'

Sadao Watanabe

ROYAL FESTIVAL HALL/ROBBIE SCOTT'S

Japanese record collectors will pay top prices (£1000) for old American vinyl, printed by the Blue Note label in Tokyo, is eaten up there as it is in the West. But despite a prodigious appetite for the genre, talented home produce is rare in Japan. Akio Sadao Watanabe remains one of a few live exports and these dates, organised as part of the Japan Festival, marked his first ever in the UK.

Something of a national treasure back home, the 57 year old started out with a clarinet in the school band but learnt the trade he now plays - shiny jazz rock - in the US. Early blurb for the gigs had promised a set of standards and Bird-like playing at the Soho club, followed by a showcase of recent material at the Festival Hall. Sadly, ear splitting but otherwise uninspired crossover material at both venues. Accompanied by a well-drilled, all Japanese sextet of two guitars, electric bass, keyboards, drums and percussion, Watanabe should have had no difficulty in hammering his point home. But the point of playing such clearly phoned alto and soprano to a crushingly loud and mechanical accompaniment was lost on me. The material was

drawn from the most recent of 50-odd albums listed in the programme - the bossa based "Ells", "Front Seat" and the latest, "Sweet Deal". These albums could be known in marketing parlance as Adult Oriented Rock and indeed "Any Other Fool", according to the programme, "remained high on the Adult Contemporary Chart of *Billboard* magazine for many weeks". Quite why "adult" should equate with easy listening at high volume beats me.

Indeed, some of the band's repertoire is far from easy listening. It is actually quite hard to discern one number from the next, each running to a formula of tough copy book solos - from guitar heroics to slap bass thunder to keyboard demo programmes. The drum solo from Yuichi Togashiki is physically painful. Watanabe himself is clearly a great player, but the soprano is a rare voice in jazz. He really should be harder on himself and easier on our ears.

On exiting the Festival Hall, Watanabe was assailed by the over-amplified sound of a Japanese band on electric *bura*. That was interesting.

Garry Booth

Dance for Life Gala

Julio Bocca, Darcey Bussell, Anthony Dowell, Viviana Durante, Alessandra Ferri, Christopher Gable, Sylvie Guillem, Irek Mukhammedov, Yelena Panova, and Molra Shearer are among the many dancers who are giving their services for a gala in the presence of the Princess of Wales on Sunday December 1 at Her Majesty's Theatre, London. To help raise funds for CRUSAID, the charity performance

will involve dancers from many British companies, and members of the Frankfurt Ballet will be making their London debut. Sir Kenneth MacMillan has created a new duet especially for the occasion. Tickets (from £35 to £250) are available from Crusaid Ltd, 21a Upper Tachbrook Street, London SW1V 1SN: telephone/fax: 071 834 7566; and donations can also be made to Crusaid at that address.

Sounds of Scandinavia

HUDDERSFIELD FESTIVAL

The premiere of Robert Saxton and Arnold Wesker's *Caritas*, on which Max Loppert reported from Wakefield last Saturday, is the main attraction of this year's Contemporary Music Festival in Huddersfield. But away from the opera house the Huddersfield programme is as densely packed as ever, with a daily average of four events throughout the festival's 11 days.

Huddersfield consistently has its thematic shapes, and after 14 years almost every significant European and American composer has been surveyed. Tippett and Britwistle (for the second time) are emphasised towards the end of this year's festival, but the first weekend was dominated by Scandinavian music, with visiting ensembles from Norway, Sweden and Finland, and a bevy of Nordic composers in attendance.

Ten years ago Scandinavian music would have seemed a most unlikely theme for a new music festival. But if any trend can be identified in European music during the 1980s it is the steady rise to prominence of composers from Denmark, Sweden and Finland especially, not just as isolated, highly gifted figures, but working like-minded communities co-operating and sharing technical innovations and performance traditions. Fuelled by generous state subsidies Scandinavian music has been widely exported of late, and next autumn there will be a showcase in London, when the Barbican is staging a major Scandinavian festival.

If no composer has so far emerged during this renaissance with the stature of a Ligeti, a Berio or a Britwistle, the stylistic spectrum is wide and the level of

achievement, especially in the generations beneath these senior figures, remarkably high. Composers such as the Danish Poul Ruders and the Finnish Magnus Lindberg might well yet achieve the heights of celebrity, and while the Huddersfield concerts offered no startling revelations, they provided a vivid demonstration of the energy and range of current Nordic music-making.

It was not all thrilling and innovative of course; some of the music included in the programmes given by the Oslo-based ensemble Cikada would have confirmed all the prejudices of a decade ago: too many of the pieces were pale reflections of modernist trends from farther south that were already passé when the pieces were written.

A new song cycle by Arne Nordheim, *Tre Voci*, was the main novelty in Cikada's Sunday-morning recital, but suffocated under its own rhetorical gestures; a string quartet by Kare Kolberg (born 1936), was a hopeless mingling of traditional and post-serial techniques. Yet another quartet, *Sorri*, by the 41-year-old Ase Hedstrom showed much more structural coherence and a tight grasp upon a sinewy musical language, while John Persen's *Et Cetera* set out from some minimalist sequences to build a substantial (25-minute), satisfying single movement. Persen, born in 1941, is reputedly also the composer of a piece called *John Persen's Guide to the Orchestra*...

The excellence of Cikada's instrumentalists, especially its wind players, confirmed that superlative performances of contemporary music are no longer the sole

property of British and German groups, and the extraordinary event offered by the Finnish ensemble Toimii, suggested an approach quite unlike anything within our usual concert experience here. Toimii styles itself as a laboratory, a meeting ground for composers and musicians to share ideas and performing experiences. It is led by Magnus Lindberg and the composer-conductor Esa-Pekka Salonen, and public performances are strictly rationed.

Toimii's programme in Huddersfield consisted of eight works presented in two unbroken spans, without explanatory notes or introductions. Alongside pieces expressly written for members of the group (piano, percussion, cello, clarinet, guitar), were collective pieces, semi-improvised, worked out during rehearsal for clarity and performance. The tone varied enormously; the jokey, corporate *Valse Twist* followed Olli Koskela's ethereal guitar meditation *Tuule le Corde*, while Lindberg's own fiercely dramatic *Ablaut* for clarinet and bass drums, is a self-standing concert work of genuine stature.

The Toimii mixture is a teasing one. Perhaps we heard too many improvised concerts during the 1970s to warm to the simplistic shapes of some of the longer pieces included here but there is something fresh about the experiments, and about Scandinavian music's efforts not so much to be different as to give its composers the best possible chance of realising their widely varied potential.

Andrew Clements

INTERNATIONAL ARTS GUIDE TODAY'S EVENTS

AMSTERDAM

Concertgebouw 20.15 Frans Bruggen conducts the Royal Concertgebouw Orchestra and Netherlands Chamber Choir in an all-Mozart programme, including the Piano Concerto No 25 played by Ronald Brautigam, repeated tomorrow. Sat afternoon: Margaret Price sings the title role in a concert performance of Adriana Lecouvreur. Sat evening: Jessye Norman (8718 345) Baroque van Barthe 20.15 Howard Shelley is director and piano soloist in a programme of Ravel, Mozart and Poulenc with the Netherlands Chamber Orchestra, repeated tomorrow. Fri and Sun: Liszt festival (8270 466) Muziektheater Tomorrow is the last chance to catch Johannes Schaa's production of *Fidelio*, with Josephine Barlow as Leonora. Sat. Sun and next Tues: Nederlands Dans Theater in new ballet by Nacho Duato (8255 455) credit card bookings 8211 211

CHICAGO

Orchestra Hall 20.00 Pierre Boulez conducts the Chicago Symphony Orchestra in Weber's *Passacaglia*

for Orchestra Op 1, Stravinsky's *Scherzo Fantastique*, Bartok's *Concerto II* and York Höller's *Piano Concerto*, with soloist Daniel Barenboim. Repeated on Fri and Sat (435 8866)

COLOGNE

Opernhaus 19.30 Lohar Zagrosek conducts York Höller's opera *Der Meister und Margarita*, staged by Friedrich Meyer-Oertel. Fri and Sat: Jochen Ulrich's *Tanz Forum* production of *Romeo and Juliet*. Sun: Hans Wallat conducts *Gottedämmerung*. Mon: Hansel and Gretel (221 8400)

FLORENCE

Teatro Comunale 20.30 Roberto Abbado conducts the Orchestra of the Teatro Comunale in Vivaldi's Latin oratorio *Juditha Triumphans*, repeated tomorrow. Fri and Sat (277 9236)

FRANKFURT

Opernhaus 19.00 Stefan Soltesz conducts Nikolaus Lehnhoff's new production of *Lohengrin*, with a cast including Helena Dörmann and Anja Silja, also Sun. Tomorrow: Eugene Onegin. Sat: Shostakovich's *The Nose*, staged by Johannes Schaa (2306 01) *The Oper* 20.00 Red Army Choir and Ensemble in an evening of traditional Russian song and dance. Tomorrow: Igor Oistrakh is violin soloist with the Lucerne Festival Strings. Mon: Vladimir Spivakov and the Moscow Virtuosi (1340 400)

English Theater Kaiserstrasse 20.00 Willy Russell's new musical play *Blood Brothers*. Daily except

Mon till Feb 22 (2423 1620)

GENEVA

Victoria Hall 19.30 Armin Jordan conducts the Orchestre de la Suisse Romande in Beethoven's aria *Ahl Perfido* and Mahler's *Fourth Symphony*, with Julia Varsdy. Tomorrow's programme in Lausanne by the same artists includes *La Mer* and Richard Strauss' *Four Last Songs* (292511)

HAMBURG

Staatoper 19.00 John Neumeier's production of *Sleeping Beauty*, also tomorrow. Sat and next Mon. Fri and Sun: Bernhard Klee conducts Marco Arturo Marelli's new production of *Così fan tutte*, with a cast led by Karita Mattila and Boje Skovhus (351555) *Deutsches Schauspielhaus* 20.00 Chekhov's *The Cherry Orchard*, in a new staging by Wilfried Minks. Tomorrow: Dancing at Lughnasa, first German production of Brian Friel's award-winning play, set in Donegal in 1936. Sat: first night of new production of Alan Ayckbourn's 1974 comedy *Absent Friends*, directed by Ulrike Maack (248713)

LONDON

Covent Garden 19.30 Georg Solti conducts Elijah Moshinsky's production of Simon Boccanegra, with a cast led by Alexandru Agache and Kiri Te Kanawa. Last performance on Sat. Tomorrow and Fri: Royal Ballet (071-240 1066) *Coliseum* 19.30 Graeme Jenkins conducts David Alden's production of *Un ballo in maschera*, with a cast led by Edmund Barham,

Janice Cairns, Malcolm Donnelly and Janice Cairns, also Fri. Tomorrow and Sat: *La nozze di Figaro* (071-836 3161) *Royal Festival Hall* 19.30 Leonard Slatkin conducts the Philharmonia Orchestra in Ravel's *Mother Goose* and Vaughan Williams' *Seventh Symphony*, plus Poulenc's *Concerto for two pianos with the LaBèque sisters*. Tomorrow: Mark Wigglesworth conducts Derek Cooke's realisation of Mahler's *Tenth* (071-928 8800) *Queen Elizabeth Hall* 19.00 David Freeman's Opera Factory production of Don Giovanni, also Fri. Tomorrow: *Passions Roof Orchestra* (071-928 8800) *Barbican* 19.45 Dmitri Sitkovetsky and Dmitri Alexeev play chamber music by Prokofiev. Tomorrow: Rostropovich conducts Prokofiev, with Martha Argerich piano soloist (071-638 8891)

NEW YORK

THEATRE

● *The Crucible*: a National Actors Theater production of Arthur Miller's classic study of the 1692 witch-hunt trials, directed by Yossi Yzraeli. A strong cast includes Jane Adams, George Martin, Maryann Plunkett, Madeline Potter, Martha Sheen, Fritz Weaver, Carol Woods and Michael York. Currently previewing, opens on Dec 10 (Belasco Theater, 111 West 44th St, 239 6200)

● *The Big Knife*: Clifford Odets' play about corruption in 1948 Hollywood, directed by A.M. Raychel. Thurs to Sun, ends Dec 14 (Theater Studio, 750 Eighth Ave, 719 0500)

● *Forbidden Christmas*: seasonal

edition of *Forbidden Broadway*, satirical musical holiday song and the exploitation of Christmas, plus holiday spoofs of Broadway hit shows (Theater East, 211 East 80th St, 838 9000)

● *Geneva*: George Bernard Shaw's 1938 play directed by Cassa Kiziah. An Imaginary League of Nations - with the allegorical figures of Hitler, Mussolini and Franco on trial in a courtroom peopled by Soviet commissars. Third World dictators, Jewish refugees, bishops, journalists and typists - is wired for sound and broadcast to the world. Thurs to Sun (Bouwerie Lane Theater, 330 Bowery, 677 0000)

● *Women in Beckett*: four of Samuel Beckett's short plays about women living in a barren landscape, completely alone, conceived and directed by Moises Kaufman (Theater for the New City, 155 First Ave, 721 2721)

● *Ticketron* answers fan mail and sells tickets (246 0102)

MUSIC AND DANCE

Avery Fisher Hall 22.00 Erich Leinsdorf conducts the New York Philharmonic Orchestra in music by Mozart, Poulenc and Richard Strauss, repeated on Fri, Sat and next Tues (875 5030) *Metropolitan Opera* 20.00 Marcello Pappalardo conducts John Copley's production of *L'elair d'amore*, with Alfredo Kraus, Kathleen Battle, Juan Pons and Renato Capecchi. No performance tomorrow. Fri: *Enfance* with Matti Salminen as Osmi. Sat afternoon: *La traviata*. Sat evening: *Così fan tutte* (362 6000) *New York State Theater* 20.00 City Ballet in Balanchine's *Bugaku* and *Scotch Symphony*, plus Jerome

Robbins' *In G Major*. Repertory performances continue till Sat. Starting next Wed: *The Nutcracker* (670 5570)

PARIS

Salle Pleyel 20.30 Lawrence Foster conducts the Orchestra de Paris in Franck's *Le Chasseur maudit*, Beethoven's *Third Piano Concerto* with Yelmin Bronfman, and Enescu's *First Symphony*, repeated tomorrow. On Fri, the first half of the programme is replaced by Beethoven's *Violin Concerto*, with Uto Ughi (4553 0796) *Palais Garnier* 19.30 Opera Ballet in three Jerome Robbins choreographies. Runs till Sun (4017 3535) *Châtelet* 19.00 Elisabeth Leonskaja plays piano music by Schubert, Prokofiev and Liszt in the Auditorium. Forum des Halles. Tomorrow: Ed Spanjaard conducts the Ensemble InterContemporain in music by Janacek, Varèse and others. In the main theatre, there are daily performances of West Side Story (2428 2640)

STOCKHOLM

Royal Opera 19.00 Daniel Börtz's new opera *The Bacchantes*, staged by Ingmar Bergman, also Fri. Sat: Johann Gottlieb Naumann's Swedish opera *Gustav Vasa* (248240) *Konserthuset* 19.30 Otko Karu conducts the Stockholm Sinfonietta in Mozart's *Symphonies No 25 and 40*, plus the Flute and Harp Concerto. Tomorrow: Stockholm Arts Trio plays Beethoven's *Archduke Trio*. Sun: Stockholm Chamber Orchestra plays Bach, Bloch and Dvorak (244130)

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Wednesday November 27 1991

The quagmire of local taxes

MR MICHAEL Heseltine has resisted pressure to increase the £41.8bn limit, set in July, on next year's council spending. The revenue support grant announced yesterday represents an apparently generous 7.2 per cent increase over last year's target. But since it is less than 5 per cent over what was actually spent last year, local government representatives have warned that the increase will be insufficient to maintain services. If cuts in services accompany higher poll tax demands next year, the government may yet have to raise the contingency reserves to head off discontent in a pre-election period.

One important pressure on poll tax levels will be the level of non-payment, currently running at about 70 per cent in the worst boroughs. Even the better organised councils find it hard to collect much more than 95 per cent, which forces up the tax for those who do pay. This points to a further loss of legitimacy and revenue shortfall next year.

To make matters worse, chasing non-payers is expensive and time-consuming. The courts are likely to be busy throughout next year and long after the poll tax is dead. Desirable though this is in equity, it is a distraction for council officers striving to introduce the new council tax on time and without hitches. The minimal contribution which those on social security benefits are required to pay adds to the burden. With the cost of collection 50 a head more than it brings in, the case for abolishing this expensive and needless diversion is overwhelming.

Resisting temptation

Ministers may, however, be tempted to hasten down the hatches and weather out the storm of the final year of poll tax, before reaching the seemingly safer haven offered by the new council tax in April 1992. The temptation should be resisted, for there are aspects of the council tax which presage a life as tempestuous as that of the poll tax.

For example, the council tax will provide about 14 per cent of local authority revenue, the rest coming from central government grant and the uniform business rate. Since only

the council tax will be under the control of local authorities, it must finance any additional spending which councils decide upon. On average, a 5 per cent increase in spending will require a 35 per cent increase in council tax bills - a gearing of seven to one. The average council variations between authorities the gearing is greater in the worst-off authorities - for example, it is eight to one in Liverpool.

Gearing factor

The gearing effect also places considerable stress on the system by which the government assesses what prudent councils should spend - the Standard Spending Assessment (SSA). These calculations are intended to allow every council to provide a standard level of service if they charge the recommended level of council tax. It is unlikely that SSAs can be determined to high degree of precision: if they are not, the gearing factor magnifies the council tax increase necessary to cover any underestimate.

The consequences of such gearing contributed to the downfall of the poll tax, and it could do the same for the council tax. It is hard to find an expert in local government finance who thinks such a highly geared tax is sustainable in the long term. The solution is clear: councils must be given control of more than 14 per cent of their expenditure.

One way would be to reduce the range of services which councils finance. For example, further education is about to be taken out of local control and financed directly by the exchequer. If all schools were to opt out of local education authority control, they would in practice be financed by central government.

The alternative is to give councils control over more of their revenue by returning the business rate to local authority control. Safeguards could be devised to limit increases which might damage competitiveness. But whether spending is reduced or the tax base increased, the proportion of council expenditure covered by local authorities is about to be raised. If local authorities are to secure a stable financial base from which to provide improved services.

Britain in the dock

THESE ARE not the best of days for British justice. On Monday the conviction of Mr Winston Silcott for the murder of a London policeman was returned on the grounds that the evidence was insubstantial and possibly fabricated. Yesterday, the European Court of Human Rights ruled broadly in favour of the British press and against the British government in the case of the right to publish extracts from the book *Spycatcher*.

The two cases raise unrelated issues. Yet it is worth noting that the Silcott ruling is not the first time that the evidence in cases involving the police and the due processes of law has been rejected in subsequent inquiries. The damage done to public confidence has been great.

Spycatcher is a different matter altogether: half-serious, half-comic. The lighter side is that five years ago the British cabinet secretary spent several weeks in a court in Australia trying to prevent the publication of a book that was being imported through Heathrow and the channel ports even while he was speaking.

The more serious aspect is that the British government had a case. If there is to be a secret service in any country, it is reasonable to expect that its members should keep the secrets. True, they should have the right of internal appeal if they think that the purpose of the service is being subverted. And there is a case for greater external supervision of the service from outside; but this does not itself gainsay the principle of life-long secrecy.

Stable door

The weakness of the case against *Spycatcher* was that the government was trying to lock the door long after the horse had bolted. It was almost bound to lose in the end, and to look ridiculous. Not unnaturally, the British press exploited that to the full. None of this, however, helped to resolve the underlying question of where, for British public servants, the boundaries between secrecy and disclosure should be drawn.

Ever since the Official Secrets Act of 1911 (now amended), the British government machine has been riddled

with a desire to protect information. Successive committees, such as the Fulton Inquiry into the civil service reporting in 1969, have pointed out that excessive secrecy has developed into an essential part of the British official culture. Information must not be dispensed if it can be avoided, the source must not be disclosed and even the recipient can be found guilty of an offence for passing it on.

Sharper provisions

It may be said that there have been some reforms in the last few years. Certainly, Mr Douglas Hurd as Home Secretary narrowed the Official Secrets Act, but also made it sharper. If it was intended as a liberalising reform, it was at best half-hearted. In recent years, the cause of the secret has been further enhanced by a trend in favour of court judgments granted often all too easily to those who wish to prevent the publication of information.

This approach is peculiarly British. It may be wondered, as Fulton did wonder, whether it is inimical to good government. Other democracies seem to proceed very well without such constraints. In the United States, most obviously, there are sufficient tiers of government and challenges to central authority to ensure that information comes out in the end. Even in much-maligned Brussels, information tends to emerge: that is why, for instance, we know as much as we do about the preparations for the Maastricht Treaty. In Britain, by contrast, there is an obligation to conceal rather than disclose.

Some changes are under way. Mr John Major's promised charters should make public bodies more accountable for their actions. The Labour party will shortly produce its proposals for a Freedom of Information Act. The Tory MP, Mr Richard Shepherd, will have his own shot at putting through a private member's bill in the new year. These are no longer fringe matters: as this week's rulings confirm, Britain is gaining a reputation as the most secretive man in Europe. This is not something of which the country can be proud.

Sara Webb and Peter Montagon examine proposed reforms of the UK gilt-edged market

Losing its lustre

After four years of famine caused by a government budget surplus, the UK gilt-edged market is confronted with a feast. Today £1.5bn worth will be put up for auction by the Bank of England.

Rising government spending in the wake of the recession has seen the supply of gilts - UK government bonds - surge to a point where next year total sales could reach a record £25bn. The new stock will add vitality to a market that only a few years ago seemed threatened with extinction as government finances moved into surplus. But can the gilt-edged market cope with such sharply higher volume without structural change? Privately, many traders and investors are starting to doubt it.

The government's finances need to be put into perspective. They may be back in deficit this year but, on the basis of official forecasts, the Public Sector Borrowing Requirement is still unlikely to exceed 2 per cent of gross domestic product this year though it is rising rapidly. In Labour's big spending days of the 1970s it was anything up to 10 per cent. The public sector's total debt in 1990 was £100bn, nearly double the £53bn outstanding in 1975, but according to Mr Simon Briscoe of Greenwell Montagon Gilt-Edged the proportion of GDP it represents fell from 63 per cent to 35 per cent during that period.

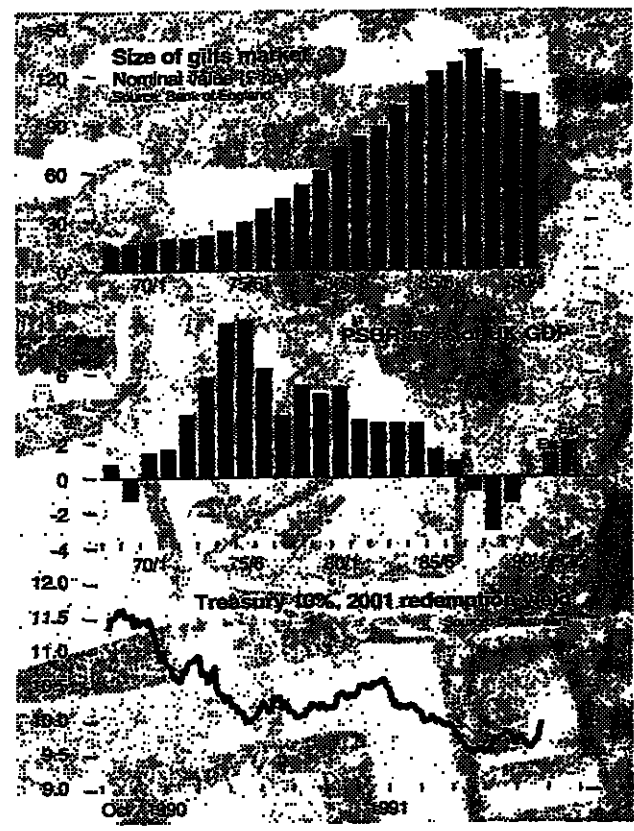
That should leave plenty of room for the gilt-edged market to grow, especially since the climate for government borrowing has become more favourable since Britain entered the exchange rate mechanism of the European Monetary System last year. Despite recent pressure on sterling, membership of the ERM has reduced the perceived currency risk for overseas investors, adding to the attraction of the traditionally high yields on gilt-edged stock. The Labour party appears even more determined than the Conservatives to defend sterling's parity within the ERM. If it wins the election, this should limit the threat of a collapse in sterling, says Mr Nigel Richardson of SG Warburg Securities.

The Bank of England has so far experienced little difficulty selling gilts. In the first six months of the current financial year it sold some £8.5bn worth, of which £2.5bn were bought by overseas investors.

However, demand has been boosted by falling inflation and declining interest rates, which make fixed-rate investments more attractive. Both phenomena are expected to last at least temporarily, to a halt. At the same time the market has recognised that increased government borrowing is more than just a cyclical affair. The government must be seen to be serious about fiscal policy, says Mr Richardson.

The implication is that a sea-change in fiscal policy has occurred: even a Tory government issuing large amounts of gilts to fund increased public spending. Under Labour, of course, supply would be expected to increase sharply, if only because privatisation proceeds, estimated at £20bn this year and next, would quickly dry up.

The abundance of supply has left many market participants with the belief that both foreign and domestic investors



will need further encouragement to buy gilts. Foreign investors are particularly important given that UK institutions have steadily reduced their proportional holdings of bonds over the past 20 years or so. Whereas in 1978, pension funds had 29 per cent of their portfolios invested in UK fixed interest securities, last year the proportion had dropped to only 4 per cent.

Against the background of rising gilt sales, it is not surprising that attention has focused on the effectiveness of the market to handle the demands that will be made of it. The result: a growing number of charges that its structure is primitive by international standards. These criticisms could come into the open at a meeting tomorrow called by the UK Bond Commission, a lobby group of traders and investors formed under the aegis of the Society of Investment Analysts.

Among the Bond Commission's suggestions are: the introduction of a set calendar for gilt issuance; an end to deduction at source of tax on interest payments (withholding tax); the possibility for international investors to hold their gilts in one of the two Euro-bond clearing houses; and the development of an active

repurchase market which would permit traders to borrow stock freely from investors if they wish to sell short (that is, sell stock they do not own in the expectation of prices falling). All these ideas are aimed at transforming the UK government bond market into something more akin to its counterparts abroad, which would make it more appealing to international investors.

In many countries, including the US and France, the government has a timetable for selling its debt. Dealers and investors find this a convenient arrangement because they know precisely when an issue is due. However, the Bank of England prefers to operate through an ad hoc mixture of auctions and tap sales (made more informally through the market). It believes this gives it greater flexibility in achieving the twin objectives of selling a given overall amount and obtaining the best possible rate. Under the US auction system, market prices tend to fall just ahead of a sale and rise afterwards, which suggests the US Treasury never achieves the best possible rate.

As for tax on interest, many investors feel the UK should follow the example of Spain and Italy, two countries with

OBSERVER

But when it came to disclosing the names of his business heroes, he did let his guard slip a little yesterday. No surprises about Ross Perot, the founder of Electronic Data Systems, but News Corp's Rupert Murdoch?

"I greatly admire the man. He built a huge business empire from virtually nothing. He has given employment to thousands of people," says North.

Praise indeed for a man who employs many of the newspaper and TV journalists that made Col North's life a misery in the late 1980s. It still seems intent on hounding the man who is trying to start a new career running a company making light armour.

Vouchsafe

Things really are getting bad in Brazil. With the rate of inflation rising at around 30 per cent a month, the bands of street children who pester motorists at traffic lights asking for money in New Year's Eve spirit are finding little remuneration these days. In desperation, they have taken to holding up placards announcing that they accept luncheon vouchers.

Ted's big day

Ted Elliott has entered the records of British innovation. His TED is a remarkable kind of semiconductor chip that allows British warplanes to fly hedge-high through hills in pitch dark or heavy mist.

The initials stand for Ted Elliott's Device, the name by which this sensor is known among scientists at the Malvern Laboratory of the Defence Research Agency.

Yesterday, Elliott - chief scientific officer at Malvern - won a one-tenth share of this year's £25,000 MacRobert



Award for Innovation in Engineering

Ted's TED is the heart of Nightbird, the GEC system that gives the Harrier and Tornado aircraft round-the-clock, all-weather capability. Brilliant as Nightbird is proving itself, authorities now want it to spot smugglers and rescue people adrift at sea - the inventors were obliged to share their award with another innovation, the Rover Metro.

Another team of five was nominated by Rover to take medals and money for the Metro. It included Alex Moulton, inventor of the famous bicycle that bears his name, but more recently of the hydro-gas suspension that gives the car at least some of the versatility that Nightbird can import to an aircraft.

Rubbing it in

Sandoz, like many other large Swiss industrial companies, is putting more effort into courting international investors these days. Hence its image-conscious PR men are a little disturbed to

high-yielding bond markets, which have recently decided to scrap withholding tax to woo more foreign investors.

"Withholding tax is a nuisance. You can claim it back by filing in forms, but it's a bureaucratic chore," says a trader at one of the big four gilt-edged market-makers. Worse still, the process involves the foreign investor revealing his or her identity, something which is anathema to many traditional clients of the big Swiss banks.

Many international investors are used to holding their Dutch, German, Euro or French bonds in Euroclear or Cedei, the two Eurobond clearing houses. Because there are no facilities for this, gilts cannot be held in this way, and it makes it harder for them to switch from one market to another even though the gilt market's own settlement system is faster than the other houses. The lack of Cedei and Euroclear facilities is regarded as a serious enough obstacle by some European investors to deter them from investing in gilts at all.

Finally, one of the most sensitive questions, it also one of the most technical, is whether the Bank will bow to pressure to establish a repurchase (or bond lending) market in gilts. This would add substantial depth to the market as well as offering an additional return to holders of gilts who were prepared to lend out their stock to traders for short periods.

London already boasts well-developed repurchase markets in other government bonds such as those of Germany and France. The US has a large repurchase market in its Treasury bonds. Yet the Bank of England fears that opening up such a market in gilts would dilute its regulatory authority and reduce the privileges bestowed on the established market-makers in return for their commitment to quote continuous prices. Instead, a bond-lender has to use a Stock Exchange money broker who lends the stock to a gilt-edged market-maker, a restrictive process which means little use is made of the facility.

The only area where the Bank appears sympathetic to change is that of taxation of interest. This is, however, outside its jurisdiction and a matter for the Inland Revenue, whose priorities are more to do with the most efficient way of collecting tax than with reform of the gilt-edged market.

Senior Bank officials bridge at suggestions from the UK Bond Commission that the bond market is primitive. Indeed, up until now, awareness of its irration has tended to stifle public debate on reform. Yet it will be difficult for the UK indefinitely to ignore developments elsewhere in government finance.

There would be an increasing trend towards harmonisation of market practice as Europe edges towards economic and monetary union, says Greenwell Montagon's Mr Briscoe. "Virtually all these developments (put forward by the Bond Commission) will take place over a period of time."

Whatever the longer-term pressures for change, immediate urgency is lacking. So far, the Bank of England has been able to sell gilts easily, as long as it can continue to do so, rapid change is unlikely.

There could be attractions also for a Labour government in encouraging a municipal bond market as an alternative source of finance for spending on homes and infrastructure which might be classed as "investment".

World local authorities be willing to use bond markets for long-term finance if the option were open to them? In recent years, most council borrowing has been through the Treasury-controlled Public Works Loan Board (PWLB), at interest rates sufficiently close

find that their group's new American depositary receipts (ADRs) have just started trading under the SDOZY symbol. It would not be so bad if Sandoz was a major producer of sedatives or tranquilisers. But this is the preserve of its more highly rated rival Roche, the inventor of Valium.

Exposed

It is clearly a perilous business working for Customs and Excise these days. The most recent annual report, for instance, depicts a young bus constrictor, part of the haul from passengers' luggage at Heathrow.

Meanwhile yesterday's announcement of the appointment of two new commissioners to the nine-strong board was accompanied by a snap of one of the two, Lis Woods, who becomes director of VAT control.

She is featured sitting on her bed, right leg in plaster. The press office, which denied she had sustained the injury from an angry VAT evader, explained that Woods' only alternative had been a picture taken in hospital wearing a desecrated nightdress. As a signed-up member of Opportunity 2000, the department feared that might send even less appropriate signals.

Swinging

The golf professional was teaching on the practice ground when one of his more erratic pupils hit a huge slice onto the adjoining dual carriageway. Moments later there was a loud bang, followed by the tinkle of shattered glass and a scream of screeching brakes.

As police and ambulance sirens wailed in the distance, the distraught beginner turned to his teacher and asked what he should do.

"Just move your right hand round a little and swing more slowly next time," came the reply.

The name is bond

David Owen and John Willman on new options for local finance

Mr Michael Heseltine's announcement yesterday of increased government funding for UK local authorities was accompanied by the customary threats to curb overspending by councils. Whitehall now has wide powers to cap council spending, gathered over a decade in which central government has tried to reduce local government expenditure and councils have played a cat-and-mouse game to evade controls.

The result has been to create one of the most highly-centralised political systems in Europe. Many council leaders see themselves as little more than administrators of centrally-determined local services. Conversely, the government finds itself held responsible for an unhealthy degree for the quality of local government services it does not control.

There is an alternative model: inviting the capital markets to discipline local authorities, as they effectively do in the US. There, local authorities have considerably greater freedom to levy taxes. They are also free to borrow money on the highly-developed municipal securities market - and it is this which imposes a discipline on local prudency.

Tax concessions might be needed to coax a British municipal securities market into life

This is because US local authorities' ability to tap the capital markets depends on their creditworthiness. The need to secure a credit rating encourages borrowers to be fiscally prudent, since a low rating increases borrowing costs and can restrict access to certain markets.

The system is not foolproof, as financial crises in cities such as New York demonstrate. But central government can stand back from the fray - an advantage which should be readily apparent to a UK government which has become mired in problems over council spending and tax-raising.

Various proposals to introduce a municipal bond market into the UK have been submitted to the government. And with a review of the structure of local government under way, it is an option which could be attractive as a way out of the impasse between central and local government.

There could be attractions also for a Labour government in encouraging a municipal bond market as an alternative source of finance for spending on homes and infrastructure which might be classed as "investment".

World local authorities be willing to use bond markets for long-term finance if the option were open to them? In recent years, most council borrowing has been through the Treasury-controlled Public Works Loan Board (PWLB), at interest rates sufficiently close

to the appropriate gilt rate to ensure that alternative sources were not competitive. But following a decision taken by Mr John Major in February 1990 when he was chancellor, PWLB rates have moved closer to market rates. A random sounding of council treasurers suggests that some would have no qualms about issuing bonds if they could reduce costs.

"It opens up a whole new ballgame," says Mr Neil Newton, director of finance for the London borough of Hammersmith and Fulham. If an authority had a "hole" in its book, had the choice of issuing bonds for the appropriate length of time and could issue them at a cheaper rate than the PWLB was offering, "you would do it," he says.

But there are formidable obstacles to opening up this source of finance for local authorities. The very different circumstances of UK local government do not allow councils the freedom to generate revenue which US municipalities enjoy. If a US authority gets into difficulties it can, for example, increase local taxes in a way that would be impossible in Britain.

And tax concessions might be necessary to nurture a British municipal securities market into life.

One reason for Treasury scepticism is the experience of local government forays in the markets in the 1980s. Councils sold deposits worth more than £100m when the Bank of Credit and Commerce International collapsed, for example. Similar scepticism is likely from banks which lost money on currency swaps underwritten by councils following a court ruling that contracts entered into by the London borough of Hammersmith and Fulham could not be enforced.

So far, then, municipal bonds are only a glint in the lobbyists' eyes. But one which is fixing a response on both sides of the political spectrum. The alternative to releasing central controls is almost certainly to continue strengthening them to the point where all local government spending is financed from central taxation. While this step might be the logical conclusion of the last 20 years' history of relationships between Whitehall and the town halls, it would probably be a fatal blow for local democracy.

The name is bond

LETTERS

Consistency and referendum called for

From Mr F Forbes

Sir, Mrs Thatcher has consistently argued that European political union would result in a loss of British sovereignty. Mrs Thatcher does not like the idea of an "outside" parliament dictating policies in Britain, and in recent days has called for a referendum on the issue.

However, on November 15 1985 Mrs Thatcher signed the Anglo-Irish Agreement, which gave the government of the Irish Republic a role in the internal affairs of Northern Ireland. This was seen as a loss of sovereignty by the Unionist parties in Ulster, and they also called for a referendum.

The referendum was strongly denied by Mrs Thatcher in 1986. It has been said that Mrs Thatcher was ill-informed about the Anglo-Irish Agreement by her Foreign Office advisers. Perhaps she should now denounce the agreement in order to maintain a consistent approach on the issue of British sovereignty.

F Forbes
151 Ash Grove,
Queens, New York

From Mrs Iris Hardy

Sir, I may be wrong, but as I recall Mr N J R Mullan (Letters, November 22) was not a member of Mrs Thatcher's cabinet, and therefore is hardly in a position to comment on what went on in cabinet meetings. As for not allowing the people to speak, they spoke up very well for her in three general elections. With all the main political parties singing the same tune, the only way for the ordinary voter to express an opinion on the European issue is through a referendum.

Iris Hardy,
Whitrus,
South Hants,
Mr Kingsbridge,
Devon

Girobank is a choice, but not BT's choice

From Mr Roger Hambrook

Sir, Mr Tony Vardy, BT's director of service development, says in his letter of November 26 that "BT believes that it is in everyone's interests for (its) customers to be able to pay for (its) services with the financial instrument of their choice".

Why then did BT withdraw the facility to pay its bills by the financial instrument of my choice, namely Girobank transfer?

Other utilities and commercial organisations are happy to accept payment by Girobank transfer. Why does BT not listen to its customers?

Roger Hambrook,
57 Tudor Road,
Barnet,
Hertfordshire

A set margin would bring consumer credit into market economy

From Mr Martin Mayer

Sir, Your leader, "The nervous nineties" (November 23/24) misrepresents as a "cap on interest rates" the attempt in the US Congress to establish a relationship between market interest rates and the rates charged by banks on credit cards. It is hard to understand the economic objections to a measure that would create for this form of consumer credit - presumably by contract - a fixed margin between the banks' cost of funds and their interest rates on credit cards. All American commentators consider similar procedures desirable for adjustable-rate mortgages.

Such costs are notoriously one of the reasons why recessions drag on and deepen. Immovable interest rates on credit cards are like immovable wage rates in industry as

a retardant on recovery. They occur because consumers have poor information and worse opportunities to use the information they do have in purchasing credit. Far from interfering with market rates, a law establishing a maximum margin between, say, Libor and credit-card rates would bring consumer credit into the market economy. It would also enhance the efficacy of the Federal Reserve's monetary policy by assuring that open-market operations to change interest rates are transmitted to wider sections of the economy.

To the extent that such a measure would reduce banks' oligopolistic power to overcharge consumers who pay their bills for the purpose of extending credit to people who will not pay their bills, it would also be a boon for bank

stockholders. The false premise that credit risk of any kind can be actuarially determined has severely damaged the American banking system (not to mention the mental health of credit junkies, adolescents and low-income families). Loans to banks from unwise extension of credit to consumers who cannot handle it are mounting rapidly. The apparent profits from such lending are dropping *pari passu*, and when all the steps have been taken these profits may well prove to have been entirely illusory.

Surely, one of the lessons of the last decade is that governments - especially those that insure deposits - have a function in preventing banks from digging their graves with their teeth.

Martin Mayer,
33 East End Avenue,
New York NY 10028, US

Takeover Panel inflicts death of thousand cuts to bid procedure

From Mr J P Carrington

Sir, It appears from the announcement by Mr Peter Lilley, the trade secretary, last week that there is to be a further delay before the question of the referral of the Williams Holdings bid for Racal to the Monopolies and Mergers Commission is finally resolved.

The decision by the Takeover Panel on Monday that the bid timetable should be frozen until the trade secretary is satisfied his conditions have been complied with will compound the problem and impose yet more delays.

As holders of both companies, we are increasingly concerned at the potential damage to both companies caused by the prolonged period of uncertainty which has resulted from the lengthening of the offer period in this case. Even more

important, it seems that the 60-day offer period - which has been a key element in the success of the London market in handling takeovers in an orderly manner - is suffering the death of a thousand cuts at the hands of the Takeover Panel. The panel should be urged to hold to the principle of the 60-day offer period, which is in the best interests of the shareholders and all concerned other than advisers and managements eager to defer the fateful day.

J P Carrington,
John Carrington & Co,
44a Bedford Row,
London WC1R 4LL

Fax service
LETTERS may be faxed on 071-475 5900.
They should be clearly typed and not handwritten. Please allow for time for transmission.

Czechoslovak bond defaults

From Mr Adolphe J Warner

Sir, Your correspondent's comment (International Capital Markets, November 13) that "Czechoslovakia has never defaulted on its international debt obligations" is at variance with the records of the UK Council of Foreign Bondholders and of the US Foreign Bondholders Protective Council. According to the latter source, the 8 per cent dollar bonds of the Czechoslovak Republic, issued in 1922, and of the Cities of Greater Prague and Carlsbad in 1924, defaulted on the latter in 1934 and on the former in 1939. They have remained in default ever since.

A settlement offer in 1946 extended the maturities of both the dollar and the sterling bonds to 1960, but was repudiated by the communist government in 1962, when service was again suspended. The government discontinued service on

the sterling debt in 1959, and unilaterally offered to settle the British claims for 75 per cent of face value, an offer that the Council of Foreign Bondholders rejected.

The US claims were subsequently settled at significant discounts from their face value by a distribution of former Czechoslovak-owned assets seized by the US government and allocated through that government's Foreign Claims Settlement Commission some 20 years later.

The Czechoslovak government has done nothing to cure this default through negotiation with the holders of its dollar bonds, which remain in default to this day.

Adolphe J Warner,
Chairman,
Global Asset Management Associates,
255 Park Avenue,
New York

PERSONAL VIEW

State aid and the reform of political finance in the UK

By Vernon Bogdanor

The next election is likely to be the most fought since 1974. In so tight a contest, the smallest of advantages could prove crucial. For this reason, the question of company donations to the Conservative party is likely to become important for those who believe the parties should have an equal opportunity of putting their case before the electorate.

In the last election in 1987, the Tories spent about £8.5m, Labour about £4m, and the Alliance about £1.2m. Some, though by no means all, of this imbalance was because the Conservatives have more paying members and more individual contributors; but much of it stemmed from the role played by company donations.

There is no legal requirement for parties to reveal their funding sources, and Conservative party accounts do not disclose corporate or individual donors. But it seems that 50-60 per cent of the £15m central income of the Tory party in 1989 derived from company donations. This compares with about 70 per cent of the Labour party's total income of £4.3m in 1989 which came from trade union contributions.

Trade unions, however, if they wish to maintain a political fund, have been required, since the Trade Union Act of 1984, to ballot their members every 10 years. Moreover, individual trade unionists may "contract out" of contributing to this separate political fund. No similar requirements are

placed upon companies. They do not have to obtain the consent of their shareholders to make political donations, nor are there any provisions for "contracting out". It is possible, therefore, that a pension fund contributor is also indirectly contributing to the Conservative party, even though he or she may not be a supporter of the party.

Companies are required, since the 1987 Companies Act, to notify all donations of more than £200 made for political purposes in their Directors' Report. Recently, Pensions Investment Research Consultants questioned FT-SE 100

respect of political donations. Though it is apparent that there would be big administrative difficulties in any attempt to allow shareholders to "contract out", there is no reason why companies should not be required to obtain the prior approval of their shareholders before making donations.

The best solution, however, would be to lessen the role of institutional finance. Britain is one of the few democracies in which institutions play so large a role in the provision of political funds. In most European democracies, public funds are provided to political parties, usually in proportion to

The reform of political finance would probably prove a huge source of relief to corporate Britain

companies on their policy with regard to political donations. The results reveal that most companies do not make political donations; but of the 35 which did, only three had consulted their shareholders. BET, the industrial services group, puts a resolution to shareholders every three years, and in 1989 the directors secured near unanimous approval for making political donations at their discretion. Marks and Spencer, on the other hand, in response to a request from shareholders, put the matter to a vote in which there was a majority against political donations, although most shareholders did not vote.

There is, in theory, a strong case for treating trade unions and companies similarly in

the vote which the party received at the last election, subject to a threshold. In north America, the state provides incentives for individual contributors through tax concessions or the provision of matching funds. These incentives are used as leverage to ensure that political parties meet certain minimal standards of democratic accountability. In Britain, the provision of state funding could be accompanied by a requirement that the parties produce audited accounts, disclosing the sources of all donations. The parties would become legally responsible for the money they raise and spend.

The principle of state aid to the political parties is already recognised by the payment of

enhanced salaries to the leader of the opposition and the provision, since 1975, of funds to the opposition parties to help them carry out their parliamentary work. This is an important recognition of the principle that the existence of an effective opposition is just as important to democracy as an effective government. This principle is, however, confined to the work of the parties within parliament. No state aid is provided for the parties' work outside parliament, such as research. Yet, if aid is provided for the parties within parliament, this presumably releases funds to be spent outside parliament. The basis, therefore, for the distinction between funds paid to the parties for their work within, but not outside, parliament seems shaky.

One argument for state aid is the need to remedy the financial disparities between the main parties so that each has an equal chance to put its policies before the electorate, and the need to provide resources for the opposition parties to shadow government effectively. But perhaps the main argument is the need to lessen the role of institutional donations. Most directors are probably embarrassed by the question of political contributions, while shareholders and pension funds might prefer their companies to concentrate on their corporate objectives. Thus the reform of political finance would probably prove a huge source of relief to corporate Britain.

The author is reader in government at Oxford University, and a fellow of Brasenose College

Edward Mortimer

An empire in tatters

The Soviet Union's security agreements must be made binding on its successor states



FOREIGN AFFAIRS

Picture yourself, if you can, as a European diplomat. Let's call you Professor Dr van Winkel. Last year you served on your country's delegation to the talks in Vienna on Conventional Forces in Europe (CFE).

Your country belongs to Nato; so you laboured long and hard to impose ceilings on the number of tanks, artillery and armoured combat vehicles the Soviet Union would be allowed to deploy west of the Urals, and to avoid potentially aggressive concentrations of Soviet equipment within reach of Nato's own frontiers, you also insisted on sub-zones with sub-ceilings. It was a difficult and complex negotiation, rendered all the more so in its closing stages when east Germany changed sides, and those left on the other side (the Warsaw Pact countries) ceased to negotiate as a team. But in the end you and your colleagues managed to nail it all into place, and on November 19 1990, in Paris, the CFE treaty was signed. The keystone of the new European security order was in place.

Perhaps you overdid the champagne. More likely you were just exhausted by your efforts. Anyway, you fell asleep during the celebrations and slept for a whole year. Last weekend you came to, and found yourself still in Paris, attending a seminar at the Western European Union's Institute for Security Studies. The title of the seminar - "The Soviet 'revolution' and its impact on European security" - seemed at first unexpectedly historical. But wait. Didn't you hear the words "sub-zone" and "sub-ceilings"? Yes, a Belgian gentleman is talking about your very own CFE treaty. But what on earth is he saying? "It may be supposed, for instance, that the three Visegrad countries will urge the Baltic states to sign the treaty, in order to impose a limit on the concentration of Byelorussian and Ukrainian forces. For this purpose they will perhaps find an *ad hoc* ally in the leader of Russia." It makes no sense. Better go back to sleep.

The trouble is, it does make sense, in the light of things that have happened while you were asleep. The "Visegrad countries" are Poland, Czechoslovakia and Hungary. The Baltic states are now independent but have not yet decided whether to sign the CFE treaty. The Soviet Union, which was your main adversary and interlocutor in last year's negotiations, has ceased to exist, being replaced by a shadowy entity called the Union of Sovereign States (USSR). Ukraine and Byelorussia have also declared independence, and seem set on having their own armed forces. Whether they will be part of the USSR is far from clear.

Your sub-zones were based on Soviet military districts, not on republics whose independence, even a year ago, you could scarcely imagine. One of the sub-zones comprises the three Baltic states, Byelorussia, the Kaliningrad enclave (which belongs to Russia), and part of Ukraine. If the Baltic states sign the treaty, they can presumably claim the right to a share in the quota of 6,300 tanks the treaty permits in that sub-zone. If not, Ukraine and Byelorussia may claim most if not all of the quota, outnumbering the 4,000 tanks allowed to the Visegrad states. But that sub-zone forms part of a larger zone which also includes the Moscow and Volga-Ural military districts, formerly a Soviet rear zone in which most equipment was kept in storage rather than in active units. Now those districts are becoming frontier districts of Russia, but the treaty imposes aggregate limits on the quantities of equipment that can be kept in active units in the two sub-zones taken together; so that the more Ukraine and Byelorussia have, the less will be allowed in the adjacent parts of Russia. Hence the suggestion that Russia has an interest in bringing the Baltic states into the treaty, so that the Ukrainian and Byelo-

rusian quotas will be reduced. (And you thought last year's negotiations were complex.) All this has been worked out by the Belgian speaker, Mr Eric Remacle, who hails from a research institute in Brussels called GRIP. It is understood by some specialists in Moscow think-tanks which are, or were, branches of the Soviet Academy of Sciences and are therefore, like the Soviet armed forces themselves, looking around for new paymasters. Whether the political leaders in Ukraine or in other republics which are busily trying to "nationalise" their share of the Soviet armed forces have any inkling of it is much more doubtful. Meanwhile the treaty has yet to be ratified, and any decision now taken to ratify it by the Soviet rump parliament

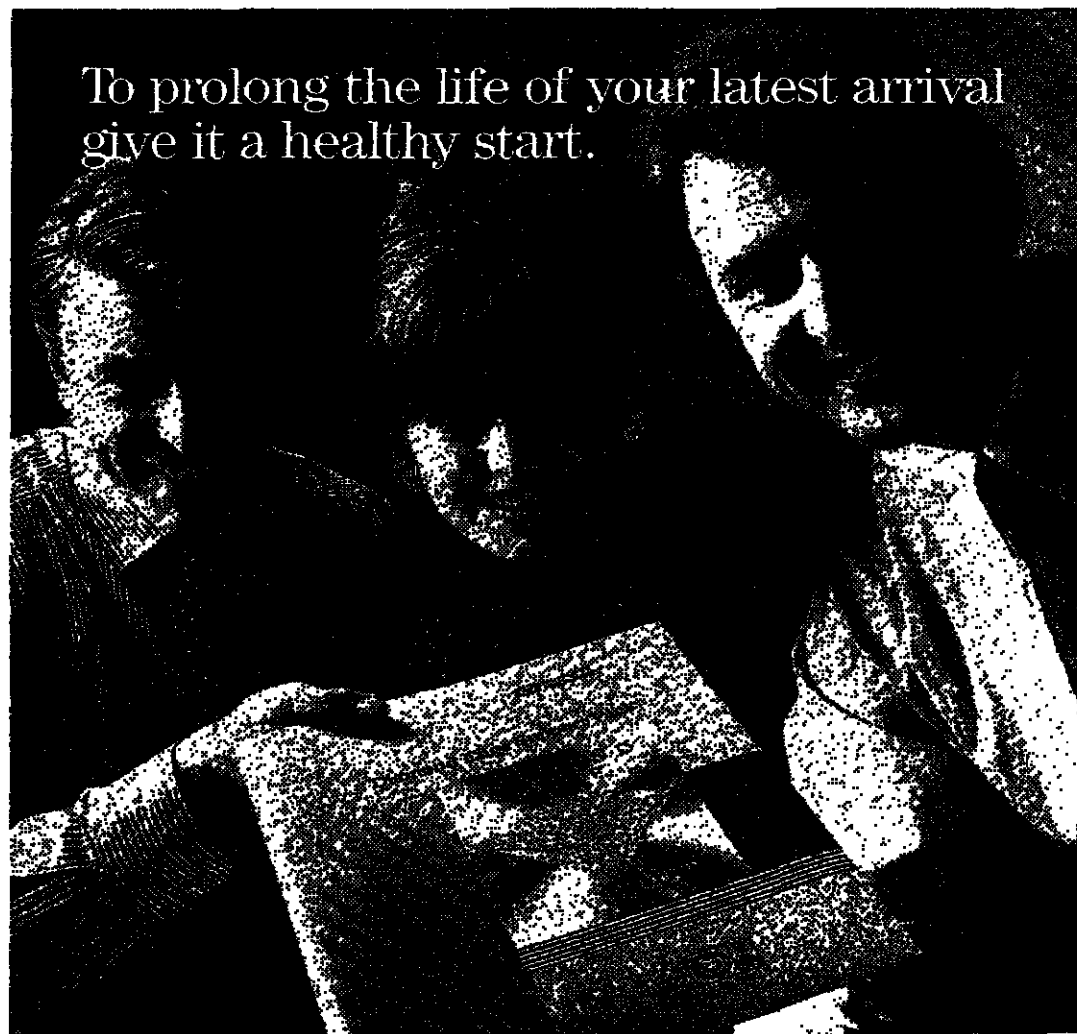
are nervous about allowing it a nuclear monopoly. They have realised that "repatriating" nuclear missiles to Russian territory can be both difficult and dangerous. Even destroying them on the spot will be very expensive, and will probably require western help. Soviet spokesmen have sought to reassure the rest of the world that nuclear weapons remain under central control. But according to one Russian speaker at the Paris seminar this applies only to strategic weapons, while two-thirds of all Soviet nuclear warheads are "tactical". These, he said, were stored in practically all the republics, and though they had been withdrawn from the Baltic states, Transcaucasia and Moldova, nothing had been said about southern Russia, which is now in ethnic turmoil. Moreover, he said, the other tactical systems could be fired mechanically, without the use of any electronic "key"; and even if they were transferred to Russian territory there would be a problem of storage, since existing facilities were overloaded.

As has been seen in the Iraqi case, nuclear proliferation is not simply a matter of hardware but also of human expertise. The Soviet armed forces, suddenly orphaned with no state willing to own them and probably no budget to pay for them, include many nuclear experts who will now find themselves out of a job. It is all too likely that some of them will move to the Third World, with or without hardware, as "nuclear mercenaries". Reports of contacts between the Soviet mafia and the Medellin cartel even raise the chilling possibility of nuclear narco-terrorism.

What is the answer? If it is no good hoping, at this stage, that the centre will regain control over the republics. The process of disintegration is inexorable and the west must deal with authorities, at whatever level, that actually function. Some of the republics may at least prove viable, and may be willing to co-operate with each other, given firm western support. But that support should be conditional on their accepting and implementing the obligations inherited from the Soviet Union, especially in the field of arms control; and - where obligations and entitlements are quantifiable - on their agreeing among themselves how to share them out.

There is a danger that, as the Soviet Union unravels, the network of arms control measures agreed with it will unravel too

three Baltic states, Byelorussia, the Kaliningrad enclave (which belongs to Russia), and part of Ukraine. If the Baltic states sign the treaty, they can presumably claim the right to a share in the quota of 6,300 tanks the treaty permits in that sub-zone. If not, Ukraine and Byelorussia may claim most if not all of the quota, outnumbering the 4,000 tanks allowed to the Visegrad states. But that sub-zone forms part of a larger zone which also includes the Moscow and Volga-Ural military districts, formerly a Soviet rear zone in which most equipment was kept in storage rather than in active units. Now those districts are becoming frontier districts of Russia, but the treaty imposes aggregate limits on the quantities of equipment that can be kept in active units in the two sub-zones taken together; so that the more Ukraine and Byelorussia have, the less will be allowed in the adjacent parts of Russia. Hence the suggestion that Russia has an interest in bringing the Baltic states into the treaty, so that the Ukrainian and Byelo-



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INSIDE

UK construction group in German deal



John Mowlem, the UK construction and building services group, yesterday joined the small number of British companies which have purchased businesses in the former East German republic. Mowlem is paying DM16m (\$9.2m) to acquire Bau-Tec, a construction and concrete products company based near Berlin. Sir Philip Beck, Mowlem chairman (above), said yesterday that the company had been looking for a German partner to capitalise on redevelopment opportunities in east Germany, potentially one of the most exciting construction markets in Europe. Page 24

Accor to come under pressure

Accor, the French hotels group, yesterday escaped a BF100m (\$3m) fine by answering disgruntled shareholders' questions about its CF2.2bn (\$391m) bid for Wagons-Lits before a court deadline expired. However, Accor is still likely to come under renewed pressure today to raise its offer for the Franco-Belgian company. Page 18

Generating better profits

National Power, the UK electricity generator privatised in March, yesterday reported interim pre-tax profits up 18 per cent. It said it had taken a cautious approach to dividend policy, and stressed it faced uncertainties over the future price of fuel. Page 23

Brazil frustrates hopes

Just a few months ago, the Brazilian stock market was one of the hottest in Latin America. Overly eager investors were soon disappointed. The bad news has been piling up ever since. Back Page

Treasurers divided over hedging

UK company treasurers are now deeply divided among themselves about which types of currency risk should be hedged. In particular, companies are split over whether to hedge against the effects of foreign exchange movements when overseas earnings are translated into sterling for accounting purposes, and those which do not. Page 22

Chinese to survey Iran

Iran is in a hurry to make up for the years it has spent in isolation since 1979 following the Islamic revolution. Mr Hossein Mahdoui, Iran's minister of mines and metals, said he has been roaming the world looking for help. Now China has joined the growing list of countries helping Iran to increase its minerals production. The Chinese are to help with the geological survey which aims to cover the whole of the country in the next two years. Page 27

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Chief price changes yesterday

FRANKFURT (DM)		Paris	
Bayer-Hyco	283 + 6	Castrol	570 - 25
Continental AG	220.2 + 9	Quantum (Stc R)	171.4 - 8.4
Heraeus	189.9 + 3.9	Hachema	615 - 47
Rhein West El	406.5 + 8	Harbinger	625 - 24
Pharm	116 - 3.1	Naselle	480 - 215
Waldner Werke	750 - 30	TOKYO (Yen)	
NEW YORK (\$)		Fujitsu	1230 + 200
Digital Equip	64.4 + 2.4	Dado Wool	1700 + 170
IBM	51.7 + 2.4	Godo Shuen	1100 + 100
Live Entertain	7.4 + 1	Inagami Toshi	800 + 50
Motil	29.3 + 1.2	Old Elm Cde	1580 - 140
Danish Inds	10.4 - 2.1	ST Chemical	1220 - 300
Paras (FF)	140.4 - 1.4	Toyoko Sano	71 + 4
Paris (FF)		Southnews	365 + 14
Pharm	349 + 17.8	Toshiba	116 + 20
Optif		Whitney Lda	18 + 2.5

LONDON (Pence)		Young (H)	
Amberind	310 + 15	Pharm	66 + 7
Argyll Group	280.5 + 11	Pharm	39 - 10
Estro House	81 + 11	Pharm	48 - 30
Heraeus	163 + 15	Pharm	328 - 21
Kewell Systems	356 + 11	Pharm	151 - 16
Maxwell Comm	56 + 11	Pharm	
Mitford & Son	41 + 11	Pharm	
Probus	215 + 19	Pharm	
Sanderson (U)	325 + 14	Pharm	
Sole	483 + 11	Pharm	
South (WH) A	481 + 11	Pharm	

Siemens wins race for Skoda power unit

By Ariane Genillard in Prague

SIEMENS, the German electrical and electronics company, has won the race to acquire control of the energy division of Skoda Kocera, Pilsen, Czechoslovakia's main producer of nuclear and conventional energy generating plants.

This is the largest investment by Siemens's energy subsidiary, KWK, in eastern Europe and strengthens the German group's position as a manufacturer of power plants in the region.

Under the agreement in principle signed on Monday, Siemens will acquire 67 per cent of the energy division of Skoda Pilsen, valued at an estimated \$170m. Fromatom of France, which has co-operated with Siemens in the production of nuclear energy for the past two years, will acquire a smaller, undisclosed stake. Siemens beat competition from Westinghouse of the US and Asea Brown Boveri (ABB), the Swiss-Scandinavian power group. The venture will be known as Skoda Energy.

The Germans have agreed research and development and marketing in the venture should be independent of the parent.

Mr Daniel Arbess, of US law firm White and Case which advised Skoda, said: "This independent status confirms the safe passage of a Czech company into the world market as a serious competitor."

Other commitments include maintenance of employment levels and the participation of Skoda-appointed board members in key managerial decisions. The German company will continue Skoda's production of steam, hydro-electric and fossil-fuel turbines. It will also open three businesses: gas turbines, nuclear retro-fit and waste management products, and environmental technology.

Siemens intends to use its partnership with Skoda to gain access to the company's markets in nuclear energy production. Skoda Energy will contribute to the completion of Czechoslovakia's two unfinished nuclear plants.

An important part of Siemens' work will be the upgrading of the environmentally damaging coal fire power plants in north-eastern Bohemia. Talks with Czechoslovakia for the sell-off of other divisions of Skoda Pilsen, one of the largest engineering companies in Czechoslovakia, with a turnover in 1990 estimated at \$500m.

A deal of this size has to be approved by the Czechoslovak government but is expected to get the go-ahead.

German chemical group says recovery in next 12 months unlikely Bayer profits fall to DM695m

By Paul Abrahams in Leverkusen

BAYER, the German chemicals group, yesterday reported a 6 per cent fall in third quarter pre-tax profits to DM695m (\$439.8m), compared with DM740m for the same quarter last year.

The results, although better than its rivals BASF and Hoechst, confirmed the poor state of the German chemicals industry.

Earnings for the first nine months fell 4 per cent to DM2.64bn, compared with falls of 16 per cent at BASF and 22 per cent at Hoechst over the same period.

Mr Hermann Strenger, group chairman, said the company was

benefiting from cost-cutting measures and a move away from basic chemicals to consumer products.

However, he warned that business in the fourth quarter was subdued and that earnings for the full year would be slightly below those in 1990. Demand for basic chemicals remained weak, particularly in the US, he said, and a recovery was unlikely over the next 12 months.

No large acquisitions were being considered for the next two years as the group was still absorbing previous purchases, Mr Strenger said.

Earnings from Polysar, the

Canadian synthetic rubber company it bought for \$1.06bn last year in the German group's largest-ever acquisition, had been below expectations and were not covering financing costs.

Bayer plans to continue its cost-cutting programme, which by the end of the year should have saved DM240m. The company planned to cut more than 1,000 staff next year.

Capital expenditure would be reduced from DM3.7bn in 1990 and DM3.3bn in 1991 to DM3bn next year, he said. However, the company would continue to invest in worthwhile projects and planned to put DM1bn into pharmaceutical research and development next year.

Turnover for the first three quarters increased 3.1 per cent from DM31.5bn to DM32.5bn, although more than two thirds of that increase was accounted for by acquisitions and favourable exchange rates. Sales of the health care division for the first nine months rose 10 per cent to DM6.5bn, while turnover in agrochemicals improved 2.8 per cent to DM4.3bn.

Mr Strenger refused to predict the likely dividend, saying it would depend on the last quarter and first six weeks of the next financial year.

Sentiment stacked against the UK supermarket sector

Consider this anomaly: according to most analysts' forecasts, the big three UK food retailing companies all promise double-digit earnings growth this year - yet the rating of the shares of Sainsbury, Tesco and Asda Group stand at a discount to the market.

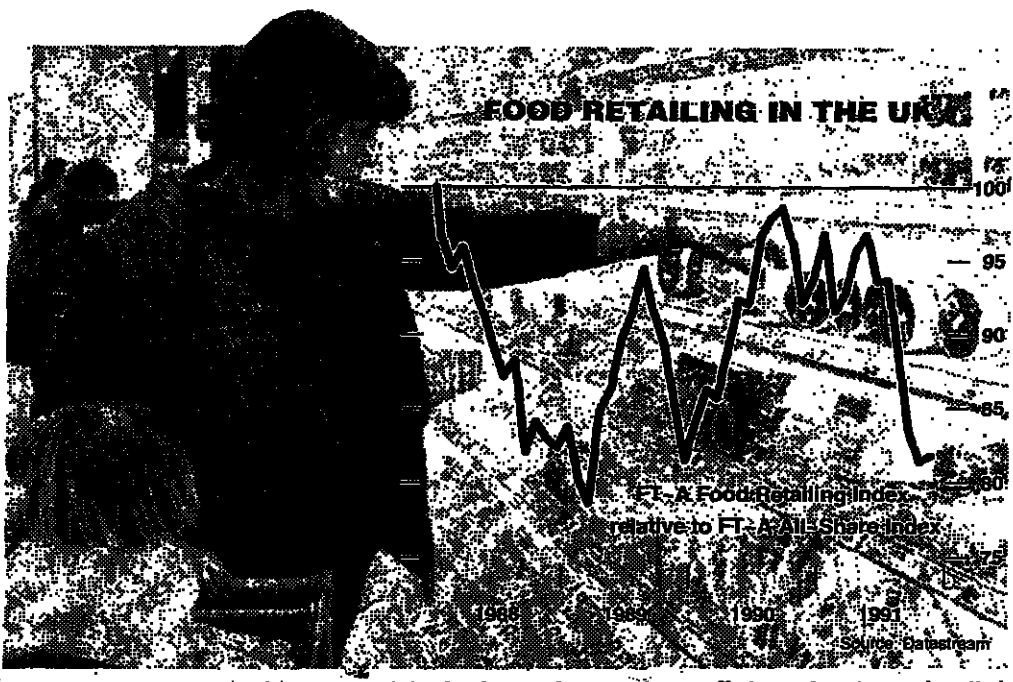
On Kleinwort Benson's forecasts for this calendar year, the food retailing sector is trading on a prospective multiple of about 12, compared with the market average of 14.

Yesterday Argyl announced a 24 per cent improvement in pre-tax profits to £17.8m (\$318.5m) yet its prospective multiple recently slipped into single figures. Over the past three and a half months the food retailing sector has underperformed by 15.3 per cent. Why?

As ever, the stock market is driven by sentiment as much as by fundamental appraisal of investment criteria, and adverse comment has been abundant this year. In part this has been a by-product of the food retailers' own action. Sainsbury, Tesco, Argyl Group, Asda and Morrison's have all staged rights issues this year, picking up more than £1.5bn from shareholders.

But the sheer scale of investment taking place has raised fears of market saturation. Between them, the big three food retailing chains will this year invest more than £2bn - equivalent to one-fifth of the total capital expenditure of UK manufacturing industry.

One fund manager said yesterday that saturation continued to be "the big question" affecting sentiment, but he added that it had also been raised by a spate of



negative comment suggesting a price war in the sector.

Mr Paul Smiddy, food retailing analyst at Kleinwort Benson, says: "I blame it all on the press. It is their fault for fanning the flames of the price war story."

Sir Ian MacLaurin, chairman of Tesco, blames some stockbrokers: "I put it down to ill-informed circles that have been produced by analysts who do not understand the business world."

These scare stories have been given added credence by the poor levels of volume sales that food retailers have experienced this year. Tesco, Sainsbury and Argyl have all reported negative

minimal volume sales growth.

Falling food price inflation has exacerbated the problem. Food prices last year were rising at a rate of about 7 per cent but seem

to be growing at only 4 per cent in the second half of this year.

This turbulence in the market has been interpreted by some analysts as proof of saturation. But Mr Tony Macnary, of County NatWest, says it is likely to be only temporary. "We are suffering a short-term sales glitch not a margin problem. Falling price inflation has coincided with recession taking volumes out of the market," he says.

Mr David Webster, Argyl's deputy chairman, predicts that investors who have sold out of the food retailing sector in search of recovery elsewhere will return. "Sentiment will start to turn. As a sector we have been shot to pieces for no good reason. If you contrast this sector's balance sheet strength and earnings potential with other sectors then it is a nonsense," he says.

John Thornhill

Leucadia ends four-year battle for control of Molins

By Bronwen Maddox in London

MOLINS, the UK-based precision engineering group, yesterday finally shook off its predator Leucadia National, the US financial conglomerate, which has sold its entire 48.4 per cent stake to institutions.

The sale marks the end of a bitter four-year struggle for independence by Molins, during which it has seen three takeover bids and two attempts to seize board control.

Mr Michael Orr, Molins's chairman, said Leucadia's exit was a "very satisfactory solution" which would free Molins from "the distractions that have been a feature of recent years".

Leucadia's 14.8m shares were yesterday placed at 38p by Cusnove, the stockbrokers, with 80 per cent of the stake going to eight UK institutions.

A spokesman for Leucadia

said: "The world is a precarious place in which to tie up capital with no influence, and we were offered a good return on the original cost of the stake."

Leucadia says it has made a \$18m (£10.7m) profit on holding the stake, excluding dividends. It bought most of the stake in March 1987 for 25p a share from Sir Ron Brierley, the Australian entrepreneur, who had made two unsuccessful bids for the company.

It last added to its holding at 400p in August. Molins shares yesterday rose 4p to 38p.

Leucadia's exit follows its failure at Molins's October 1 EGM to win board control by replacing three Molins directors with six of its own.

When Leucadia's previous attempt to win board control failed in August 1990, Mr Ian

Cumming, chairman, said: "We're a bulldog holding on to Molins, and we're not going to let go."

Molins repeatedly attacked Leucadia's EGM resolutions as a manoeuvre to win control without making a full offer to shareholders. Although Leucadia made an unsuccessful bid in May 1990, it refused to do so again without access to company files.

At the October EGM Molins also won shareholder permission to increase its share capital "for acquisition purposes". That may have been the final straw for Leucadia because it equipped Molins with a device to dilute Leucadia's stake.

Without dilution, Leucadia could have taken its stake to 50.5 per cent in August 1992 as Take-over Code rules allowed it to buy a further 2 per cent a year.

IBM announces worldwide shake-up

By Louise Kehoe in San Francisco

INTERNATIONAL Business Machines yesterday announced plans to reshape its worldwide operations by splitting the giant computer company into an organisation of increasingly independent companies and business units.

The reorganisation "will lead over time to a fundamental redefinition of how IBM does business," said Mr John Akers, chairman. "We will be taking a series of steps to enable each business unit to better focus on its own opportunities, be more responsive to its own customers and accountable for its own results."

"Our business has historically been managed and measured as a single integrated organisation. In the future, each individual business unit, including product development groups and geographic business units will be

managed and measured independently against its own financial model," added Mr Akers.

Each main business unit or company will eventually report its financial results individually and the compensation of its executives will be tied to its performance.

The changes, over a period of years, "will give IBM maximum flexibility to decide on the level of investment that it wishes to make in any one of these businesses," Mr Akers said.

"Currently we own all of them, but in the future we may be sole owners, majority owners, minority stakeholders or divest individual business units depending upon their ability to contribute financially to the corporation. This will also give us the opportunity to create new businesses, or to acquire businesses."

IBM also said that it will take a \$3bn restructuring charge against fourth quarter earnings to cover the costs of reducing its workforce by 20,000 over the next 12 months.

The restructuring will result in cost savings of about \$1bn in 1992 and about \$2bn each year thereafter, the company said.

"We are seeing improvement in the pace of business as shipments of our new product lines build, and we believe fourth quarter operating results will be our best this year," Mr Akers said. "However, the environment around the world, with few exceptions, continues to be difficult and highly uncertain, and the industry remains highly competitive. As an important part of our plan, therefore, we will continue efforts to lower costs and increase our competitiveness."

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INTERNATIONAL COMPANIES AND FINANCE

Mannesman sales behind 6% at nine-month stage

By David Waller in Frankfurt

MANNESMAN, the German steel and engineering group, yesterday presented a gloomy picture of depressed earnings and falling orders, reporting a 6 per cent drop in sales to DM15.94bn (\$10bn) for the nine months ended September, 1991.

The group, which comprises car part supplies, mechanical engineering and an electronic and electrical division, as well as its traditional steel pipe activities, reported that earnings for the nine months were down on those of the same period last year.

The fall in nine-month earnings, which was not quantified, follows a drop of 27 per cent in post-tax profits at the half-year stage. The group said the setback reflected increased costs associated with the develop-

ment of its D2 mobile telephone network, and a general weakness in the international market for capital goods.

Mannesman said its Rexroth hydraulics and linear motion engineering unit had suffered because of a general downturn in demand for mechanical engineering products. The performance of the Fichtel & Sachs automotive parts business, meanwhile, was hit by start-up costs associated with new production facilities in domestic and overseas markets, and by the recession in Brazil.

Total sales for mechanical engineering and plant construction, now the biggest contributor to the group's turnover, fell 11 per cent to DM7.03bn. Mannesman blamed the overall fall in sales to the

sale of a 65 per cent in the Kienzle data-processing division earlier this year, and the poor condition of the Brazilian economy.

Order intake for the group as a whole was down 8 per cent to DM18.3bn for the nine months; export sales from domestic German companies dropped 11 per cent to DM6.14bn; and revenues from overseas companies fell 7 per cent to DM4.67bn.

Yesterday's statement gave analysts little reason to change their full-year earnings forecasts. Barclays de Zoete Wedd in Frankfurt is predicting earnings per share of DM17, compared with DM22 last year.

BZW says the main reason for the fall will be a loss of DM350m in the mobile telephone division.

Argyll posts interim profits up by 24%

By John Thornhill in London

ARGYLL GROUP, the UK grocery chain which has just collected £100m (£179m) in settlement of its six-year-old claim against Guinness over the disputed Distillers' bid, yesterday unveiled a 24 per cent rise in interim pre-tax profits in the 28 weeks to October 12.

The London stock market pushed Argyll's shares 10p higher to 260p as it welcomed the results and warned to the announcement that the company would open its stores on Sunday [generally illegal under UK law] in the run-up to Christmas.

Pre-tax profits at the group, which includes the Safeway, Fresto and Lo-Cost trading formats, rose to £177.8m from £143.1m. Sales, which were deflated by the sale of group's retail drinks businesses, were 8 per cent higher at £2.68bn.

Mr Alistair Grant, chairman, attributed the rise to the benefits of better sales mix and operating efficiencies and the cost advantages derived from the freshhold tenure of its new generation of superstores.

Trading profits grew by 20 per cent to £161.5m and the group's operating margin was lifted by 0.6 percentage points to 6.4 per cent.

Mr David Webster, deputy chairman, reported that there had been "quite measurable trading down" during the half-year as the recession restricted consumers' spending.

Nevertheless, the Safeway chain registered a 0.5 per cent improvement in volume sales from existing stores while food price inflation was running at 5.5 per cent. New stores contributed 8 per cent to the 14 per cent sales growth at Safeway.

The Safeway chain contributed £2.04bn to turnover and £127.8m to operating profits. The company ended the half-year with net cash of £230m. This will be further boosted by the income from the settlement of its dispute with Guinness.

The interim dividend was lifted by 15 per cent to 3.2p. Earnings per share grew by 14 per cent to 12.1p.

Accor faces pressure to lift offer

By Andrew Hill in Brussels

ACCOR, the French hotels group, yesterday escaped a BF100m (\$3.056m) fine by answering disgruntled shareholders' questions about its FF2.2bn bid for Wagons-Lits before a court deadline expired.

However, Accor is still likely to come under renewed pressure today to raise its offer for the Franco-Belgian company.

Mr Marc Janssens, the Brussels broker who is representing the dissident institutional

investors, said yesterday: "I can't tell you that we will be able to force a higher bid on the basis of the information we have got, but it will certainly help us."

Three groups of shareholders are pressing Accor and Société Générale de Belgique, its partner in the takeover, to increase the bid price from BF8,650 to BF12,500. The minority shareholders allege that the two groups won effective control of Wagons-Lits when they bought

a 27 per cent stake in June 1980 at the higher price.

On Monday, the Brussels commercial court ordered Accor to provide more information on the bid within 24 hours or face a fine for each day's delay. Mr Janssens indicated yesterday that the dissidents were not happy with all the answers, but were consulting lawyers.

The institutional investors may publish Accor's response, or reveal the new information

to the Commission Bancaire, the Brussels takeover authority which approved Accor's 117-page offer document. The commercial court will begin a full hearing into two other cases against Accor on Friday.

Mr Janssens said the institutions - which include funds managed by almost all Belgium's largest banks, and the British group Norwich Union - might simply pass on the new information to the other protesting investors.

Nordbanken expects SKr9.6bn credit loss

By Robert Taylor in Stockholm

NORDBANKEN, the Swedish state-controlled bank, forecast yesterday that it will continue to suffer from high credit losses until 1994.

These losses are expected to reach SKr9.6bn (\$1.65bn) this year, contributing to an expected group deficit of SKr4.6bn.

In a prospectus for next month's SKr5.2bn share issue at SKr20 per share, Nordbanken said that the credit losses would "continue abnormally high" in 1992 and 1993 would also "be an especially difficult year" because of more high credit losses.

However, Nordbanken still hopes to stage a full recovery as one of Sweden's leading commercial banks by 1994. It intends to strengthen its posi-

tion among small and medium companies and have 1m private customers in Sweden while retaining the main bank for the country's local government sector.

Its financial objectives, which are laid out in the prospectus, are to achieve a return on shareholder's equity of 17 per cent after tax and a capital ratio of more than 5 per cent.

The bank hopes to pay a dividend that is 20 per cent of its earnings to its shareholders in line with what it achieved in 1988 and 1989.

These targets are in line with the bank's achievements before the current credit loss crisis.

Nordbanken believes its rationalisation measures,

which were started last spring and designed to reduce costs and improve efficiency, coupled with a much tighter credit policy, should begin to produce results next year.

Between 1988 and 1990 the bank's total assets rose significantly from SKr178bn to SKr411bn while lending to borrowers increased over the same period to SKr160bn.

Nordbanken says in its prospectus that it has introduced a stiff credit policy with sharp supervision of loans. The intention is to keep the level of credit losses down to no more than 0.5 per cent of loans outstanding.

Mr Hans Dalborg, Nordbanken's president, in a foreword to the prospectus, says that the share issue is necessary to

improve its capital base thereby enabling the bank to achieve its strategy and fulfil its capital adequacy requirements.

The bank expects its financial targets to be achieved by 1994 but warns in the prospectus that there are risks.

It says that, in the short term, the property market's difficulties continue to be a cause for the large credit losses.

Also, it suggests says that more competition in Sweden's public sector could influence the bank's performance.

The subscription period for the impending share issue will run from November 29 to December 30 and it will be underwritten with a government guarantee.

Allied-Lyons in £140m sale to management

By Philip Rawcliffe in London

ALLIED-LYONS, the UK drinks, food and retailing group, is to sell its cider, perry and British wine interests to management for £140m (\$250.5m) in a further strategic move to focus development on its international brands.

The deal was announced yesterday as Allied's new management team - installed in July after a £147m loss on foreign currency dealings - reported competitive performances by all its operations in tough trading conditions to lift first-half profits by 1 per cent to £289m.

The result was at the top end of City forecasts.

Showings, the UK's third largest cider business with

brands such as Gaymer's, Copperhead, and Babydam, is to be sold to a management buy-out team, led by Mr John Wilkinson, its managing director, and backed by Candover Partners.

The sale will include VPW, which produces British sherry and wines; and Warninks of the Netherlands, makers of advocat. Allied retains distribution rights for Three Barrels, the French brandy.

Mr Michael Jackman, chairman, said yesterday the sale was in line with the group's commitment to three objectives:

● More central control over strategic direction and

finances, and a rigorous allocation of resources, including marketing expenditure;

● Increased focus on the group's international strengths in brands and retailing, and the development of joint ventures, such as those with Suntory and Domecq;

● A long-term drive for earnings growth by cutting costs, and improving marketing of key brands.

Some of the benefits of this approach - designed to restore investor confidence - were already evident, Mr Jackman claimed.

Showings sale followed the earlier disposal of the Lyons

Maid ice-cream business, and

Sapori, the Italian confectionery and biscuit company. The group had now shed about 2,000 jobs in the past 12 months.

The Carlsberg-Tetley joint venture - still awaiting approval by regulatory authorities - would help to achieve critical mass in brewing and develop the group's retailing interests.

Leasing 750 pubs to Brent Walker, also subject to approval by the Office of Fair Trading, would be another substantial step towards meeting the requirement to free 2,500 pubs from tied beer supplies by November 1993.

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Larsen and Toubro rises to Rs944.3m

By R.C. Murthy in Bombay

OPERATING profits of Larsen and Toubro, the large Indian engineering company, rose strongly to Rs944.3m (\$36.6m) in the first half to September, from Rs589.1m a year earlier.

The company, which produces capital goods, benefited from devaluation of the rupee and restrictions on imports introduced this year. Its order book doubled to Rs9.06bn from Rs5.71bn.

Sales and other income rose 17 per cent to Rs7.01bn. Profit margins improved as expenditure rose 15.5 per cent to Rs5.88bn. After providing for depreciation of Rs312.6m, compared with Rs270.1m and for tax of Rs141.4m against nil, net profits were Rs494.4m, up from Rs319.0m. This excluded a Rs170.6m gain on sale of trade investments.

The company said that, because second-half performance was usually better than the first, sales were projected to exceed Rs15bn for the year, and profits would be a record.

L&T has been subject to a takeover bid from Reliance Group, which holds 23 per cent equity.

Ford transfers Jaguar ownership to US

By John Griffiths in London

OWNERSHIP of Jaguar, the loss-making UK luxury car maker, has been transferred from Ford of Britain to its US parent. The transfer, disclosed yesterday, was completed on Friday.

The transaction was described by Ford yesterday as purely technical. Its effect will be to transfer the costs associated with Ford's £1.56bn (\$2.79m) purchase of Jaguar, and its continuing losses, from Ford of Britain, expected to make exceptionally heavy losses of its own this year.

When buying Jaguar two years ago, the US parent chose to place Jaguar's ownership in Britain in a bid to lessen public perception of a US takeover of one of the UK's proudest motoring names.

The transaction involves the sale of Jaguar for the original purchase price of £1.56bn, in the form of cash and assumption of some of the debt associated with the purchase.

Mr Henry Wallace, Ford of Europe's treasurer, stressed last night that there would be no effect on Jaguar in terms of management or operating activities. "Everything stays in

place exactly", with Mr Bill Hayden, Jaguar's chairman, continuing to report to Ford of Europe's chairman Mr Lindsey Halstead.

The effect of the transfer will be to strengthen a Ford of Britain balance sheet, severely weakened by the Jaguar burden. Its 1990 accounts showed debt to equity ratio had soared to 3.5:1, well in excess of that sustainable by a stand-alone company.

Mr Wallace declined to identify the precise balance between cash and debt assumption in the transfer, but said it would "significantly reduce" Ford's gearing.

However, last Friday's transfer will not significantly improve Ford of Britain's losses this year. The company has already warned that its accounts for the year ending December 31 will be "much worse" than the £276m lost at the pre-tax level last year.

The accounts will still contain nearly 11 months of Jaguar-linked costs and losses. Last year Jaguar made a pre-tax loss of £266m, and involved Ford of Britain in interest charges of £235m and goodwill costs of £24m.



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5	PARIBAS CAPITAL MARKETS	73.0
5	SALOMON BROTHERS	73.0
5	JP MORGAN	73.0
5	TRINKAUS & BURKHARDT	73.0
9	MORGAN STANLEY	69.0
10	HAMBROS BANK	5.0

As published in Euromoney magazine, September 1991



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FINANCIAL TIMES WEDNESDAY NOVEMBER 27 1991

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INTERNATIONAL CAPITAL MARKETS

Equity-linked offers from Far East dominate trade

By Tracy Corrigan

A CROP of equity-linked offerings by Far Eastern borrowers dominated activity in the Eurobond market yesterday.

The only sizeable fixed-rate offering was a \$250m deal for Kansai Electric Power, the second largest of the Japanese electricity utilities. The Canadian sector suffered a sharp sell-off last week, caught a six-year deal for Japan's Export-Import Bank. The spread on that deal tightened from 35 basis points to 28 basis points, as a result of the weaker market.

After an extremely strong performance throughout the year, some investors seemed to feel that the sector was near-

INTERNATIONAL BONDS

ing the end of its run. But the market has proved reasonably resilient and the currency, which also came under threat, has recovered.

However, dealers said that both these deals have relied on Japanese rather than European placement, so the deal does not really test European demand for Canadian dollar securities.

Kansai's five-year deal, launched at a spread of 40 basis points, was bid at 99.33, just above its fixed reoffer

price of 99.30, against a firm government bond market.

An equity-linked offering for Daewoo Corporation, the Daegu ship company of the Daewoo Group, a leading Korean conglomerate, ran into difficulties. While the equity warrants were described as attractively priced at a 22 per cent premium, the debt component of the transaction proved unappealing to investors.

In the dollar sector of the equity-linked market, Sanwa Shutter and Misawa Homes each launched four-year transactions totalling \$400m. The smaller \$140m Daewoo deal performed better, trading at 102 1/2 bid, compared with 101 1/2 bid for Sanwa Shutter.

NEW INTERNATIONAL BOND ISSUES

Borrower	Amount m.	Coupon %	Price	Maturity	Fee	Book runner
US DOLLARS						
Sanwa Shutter Corp.(a)	250	3 1/2	100	1995	2 1/2	Deutsche Europe
Daewoo Corp.(a)	140	5 1/2	100	1995	2 1/2	Daewoo Secs.(Europe)
Misawa Homes Co.(a)	140	5 1/2	100	1995	2 1/2	Nomura Int.
CANADIAN DOLLARS						
Kansai Electric Power(a)	250	8 1/4	100 2/3	1996	1 1/2	Wood Gundy
D-MARKS						
Sanwa Shutter Corp.(a)	90	5 1/4	100	1995	2 1/2	Yamachi SRL(Deutsche)
SWISS FRANCES						
Holsten Paper Mills(a)+*	120	5 1/4	102	1995	-	WPZ
Onyiah Road Con.(b)+**	100	4 1/4	100	1995	-	Nomura Bk.(Switz)
Kaneda(a)+**	30	4 1/4	100	1995	-	SBC
ADO Electronic Ind.(c)+**	30	4 1/4	100	1995	-	Banco del Gottardo

*Private placement. **Convertible. ***With equity warrants. *Floating rate note. **Fixed terms. (a) Non-callable. (b) Callable 12/1/92 at 102 1/2% declining 1% semi-annually. (c) Callable 12/1/92 at 102 1/2% declining semi-annually by 1% until 100 1/4% is the average closing price of shares on the Tokyo Stock Exchange for a period of 30 consecutive stock exchange trading days in at least 150% of the average of the conversion price in effect on such last stock exchange trading day.

Kuwait steps up borrowing from banks to \$5.5bn

KUWAIT is to borrow \$5.5bn from international banks, rather than the \$5bn it originally sought, following commitments from banks of nearly \$7.9bn, it was announced yesterday, writes Richard Waters.

Nearly 80 banks participated in the syndicated deal, led by J.P. Morgan, which marked the first international fundraising by the emirate to finance reconstruction following the Gulf war. According to details published yesterday, NatWest is the only one of the four leading UK lenders which has not participated. Barclays committed \$30m, while Lloyds Bank offered \$25m and Midland \$15m.

Banks to automate small corporate Forex deals

By Richard Waters

BARCLAYS and Midland, the UK clearing banks, have moved to automate small foreign exchange deals by their corporate customers. Both banks are aiming to cut the costs of handling these small transactions, though they also claim the development will make dealing easier and cheaper for customers.

At present, the many small deals done by companies (Barclays says they number more than 1m a year) are made over the telephone, either direct with the banks' dealing rooms, or through a local branch.

The time this takes, and the paperwork involved in processing the deals, imposes a significant

cost on the banks.

In response, both Barclays and Midland this week launched personal computer-based systems designed to provide automatic dealing for their corporate customers. They provide foreign exchange rates direct from the banks' dealing rooms, and enable customers to deal at the rates presented to them.

Barclays' system, developed by software house Coggeshall, has a ceiling of \$250,000 on each order. Midland's will accept trades of up to \$2m.

Both banks are offering to provide the software free, though customers will have to pay the costs of dialling in to the banks.

Currency risk hedging hangs in the balance

Simon London finds UK treasurers divided over which exposures should be hedged

HAVING won the fight to establish currency hedging as a responsible part of financial management, UK company treasurers are now deeply divided among themselves about which types of currency risk should be hedged.

In particular, companies are split between those which hedge against the effects of foreign exchange movements when overseas earnings are translated into sterling for accounting purposes, and those which do not.

These translation exposures are faced by each UK company which has overseas subsidiaries but accounts presented in sterling. If the UK currency appreciates on the foreign exchange markets, overseas earnings will appear lower.

The same is true where companies have substantial overseas assets. An adverse movement in exchange rates can reduce net asset value from one year's accounts to the next.

Companies which hedge this exposure are trying to iron out volatility in reported earnings and asset value. They point out that fluctuations in reported earnings per share can distort the way in which shares are valued by investors.

However, other companies argue that while a depreciation in sterling makes overseas earnings appear lower, it also reduces overseas costs. Hence there is little economic cost from the movement in exchange rates. They argue that there is no justification in spending hard cash protecting

the company from a purely "optical" accounting effect.

The dilemma should not be confused with the hedging of currency exposures arising from everyday trading activity. These are known as transaction exposures and are now hedged by every leading UK company.

For example, British Aerospace earns dollars from sales of commercial aircraft, yet makes most of its cost and investment decisions in sterling, reflecting a primarily UK manufacturing base. The stream of dollar income is hedged in the forward foreign exchange market so that the company can, at least, be certain of the amount of sterling it will receive from a dollar-denominated contract.

If the company did not hedge, the sterling value of its sales could be subject to wide fluctuations.

While analysts and investors argue about the efficiency of different hedging strategies, few question the basic sense in hedging these transaction exposures.

However, there is still a sharp division of opinion over whether translation exposures should be hedged. Two recent surveys produced contradictory conclusions:

• A survey of fund managers, equity analysts and bankers by Midland Montagu found the majority "would expect a company to adopt prudent measures to minimise the effects of foreign exchange movements on profits translation exposure on each year's reported profits."

Many said that they preferred to make their own decisions about such currency risks, some said that "hedging which uses real cash to protect an accounting figure is a waste of time and money".

In addition, an increasing number of investors turn their own "overlay" currency hedge-

ing strategies, designed to minimise the effect of currency movements on their share portfolio. Hedging of translation exposure by companies can work against this overlay.

Yet many companies are unconvinced by these results. For example, SmithKline Beecham, the UK-listed pharmaceutical group, is a vigorous defender of hedging translation exposures. The company makes 90 per cent of its profits outside the UK but is seen by investors as a UK stock.

Mr Stephen Crompton, group treasurer, said that he aimed to make reported earnings less volatile for the benefit of investors.

"Stable and predictable earnings are more valuable to investors," he said.

In addition, he noted that not all investors had access to their own hedging tools in the same way as large institutional investors.

Like most large corporations, the company takes the average exchange rate through the financial year rather than the rate on the last day of the financial year. It also matches foreign currency borrowings to overseas assets, which minimises the effects of foreign exchange movements on reported asset value.

However, SmithKline Beecham also buys foreign currency in the forward foreign exchange market when exchange rates are favourable and uses currency options to manage translation risks.

A different view is taken by ICI, which last year made 55 per cent of operating earnings from overseas subsidiaries. The company chooses not to hedge any translation exposures.

The difference is partly practical. The level of ICI's overseas earnings is far less predictable than SKB's, as treasurers have had dreams about hedging anticipated overseas earnings which then fail to materialise.

However, it also reflects a fundamental difference in approach.

"Translation exposures do not have any immediate cash flow consequences yet any hedging activity will involve cash consequences," said an ICI treasury official. "Our treasury objectives are more oriented to managing cash flow than managing earnings per share."

STOCK market volatility has failed to suppress activity in the international equities market, although the tone remains rather cautious, writes Tracy Corrigan.

In addition to the recent Credit Local offering, several French companies are preparing transactions. Christian Dior, the French fashion house, has a ceiling of \$250,000 on each order. Midland's will accept trades of up to \$2m.

Both banks are offering to provide the software free, though customers will have to pay the costs of dialling in to the banks.

arrange the offering, which will be around \$150m equivalent with a \$50m equivalent international tranche. Credit Lyonnais declined to comment.

A \$450m global equity offering of shares in Elf, the French oil company, looks set to emerge before the end of the year.

The largest flotation of a Mexican company to date was launched last week for Televisa.

The offering, in the form of American depositary shares, is divided into three tranches: 4m shares in Mexico, 15m shares in the US and 10m shares in

Europe, all arranged by Goldman Sachs.

The shares are expected to be priced at \$20-\$25 each, to raise around \$650m. Investor roadshows are being held in Europe this week and in the US next week, with pricing in the week of December 2.

The first international privatisation of a Philippine company has been completed, despite some political uncer-

tainty in the Philippines. The initial public offering for Maralco, the electricity utility, was arranged by Baring Brothers.

The international offering of 1.7m global depositary receipts included an option for placement in the US market.

Murex, a Canadian medical diagnostics company, is issuing \$50m of common stock through an international equity offering. The company has developed what it claims to be the cheapest and quickest AIDS test, and is close to gaining approval. The proceeds will be used to finance the acquisition. The transaction, struc-

tured as a private placement, is arranged by Barclays de Zoete Wedd.

A handful of US offerings is expected in the international market before the end of the year.

Morgan Stanley is arranging a \$60m initial public offering for General Nutrition Corporation, including a 1.4m international tranche. The indicated price for the transaction is \$13 1/4-\$14 1/4.

A share offering for Owens Illinois, a glass manufacturer, will have a 12m share international tranche, via Morgan Stanley.

French prepare offerings despite prevailing cautious tone

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LONDON MARKET STATISTICS

FT-ACTUARIES SHARE INDICES

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EQUITY GROUPS									
Tuesday November 26 1991									
Figures in parentheses show number of stocks per section									
A & SUB-SECTIONS									
Index	No.	Day's Change	Est. Earnings (pence)	Gross Div. Yield (%)	Est. P/E Ratio (Act to 25%)	Index	No.	Day's Change	Est. Earnings (pence)
1. CAPITAL GOODS (183)	763.18	+0.8	9.05	6.38	14.07	33.34	725.97	+0.4	7.65
2. Building Materials (23)	1026.51	+0.8	7.92	7.31	10.83	51.30	1005.56	+0.2	9.12
3. Chemicals (11)	2415.97	+0.1	9.98	6.12	12.75	48.23	2392.10	+0.1	9.98
4. Electricals (251)	1675.10	+0.6	11.07	5.70	11.48	52.97	1648.85	+0.6	11.07
5. Engineering (43)	463.68	+0.9	10.51	5.40	11.73	49.52	460.61	+0.9	10.51
6. Metals and Metal Forming (9)	318.21	+0.2	2.12	11.06	25.21	317.64	321.32	+0.2	2.12
7. Motor (12)	304.59	+0.3	8.50	7.91	15.63	17.56	303.58	+0.3	8.50
8. Other Industrial Materials (20)	1515.73	+1.4	7.92	5.29	15.02	58.79	1495.45	+1.4	7.92
9. Textiles (12)	1094.06	+0.1	8.21	5.36	14.80	39.79	1091.92	+0.1	8.21
10. Food (11)	1191.30	+0.8	9.62	4.24	12.27	53.08	1181.37	+0.8	9.62
11. Food Retailing (17)	2325.79	+0.2	9.92	6.53	13.09	58.56	2282.82	+0.2	9.92
12. Health and Household (12)	5983.23	+0.2	11.56	2.42	22.24	68.12	5975.88	+0.2	11.56
13. Hotels and Leisure (24)	1324.51	+0.3	7.76	5.36	15.95	45.61	1310.32	+0.3	7.76
14. Media (26)	1444.92	+1.2	7.28	4.94	17.96	47.66	1428.38	+1.2	7.28
15. Packaging (17)	1258.79	+0.1	5.15	5.35	12.32	46.43	1252.91	+0.1	5.15
16. Printing (17)	995.81	+1.3	7.54	3.72	14.40	26.74	983.22	+1.3	7.54
17. Retail (12)	623.93	+0.4	7.41	4.98	12.22	21.18	621.66	+0.4	7.41
18. Services (11)	1207.54	+0.7	9.87	5.42	12.80	39.99	1196.59	+0.7	9.87
19. Software (11)	1175.84	+0.1	7.42	4.72	17.48	48.14	1172.48	+0.1	7.42
20. Chemicals (21)	1392.49	+0.9	7.15	5.27	17.37	54.15	1380.65	+0.9	7.15
21. Conglomerates (11)	1429.12	+1.3	10.11	7.33	11.99	38.95	1410.26	+1.3	10.11
22. Transport (13)	2299.76	+0.8	5.54	4.90	23.79	79.12	2281.99	+0.8	5.54
23. Electricity (18)	1175.84	+0.1	6.94	5.94	8.73	27.53	1166.07	+0.1	6.94
24. Telephone Networks (4)	1419.26	+0.8	11.01	4.42	11.86	28.34	1406.02	+0.8	11.01
25. Water (10)	2260.92	+1.1	18.29	6.86	6.44	131.43	2235.65	+1.1	18.29
26. Miscellaneous (23)	1778.38	+0.5	5.64	5.37	24.37	73.38	1773.37	+0.5	5.64
27. ALL-SHARE INDEX (1643)	1242.38	+0.8	8.53	4.70	14.67	37.70	1232.96	+0.8	8.53
28. FT-SE 100 SHARE INDEX	2271.51	+15.3	2483.61	2462.91	2456.21	2446.51	2472.61	+15.3	2483.61

Figures in parentheses show number of stocks per section

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RISES AND FALLS YESTERDAY

British Funds: Rises 26, Falls 12, Same 11

Other: Rises 3, Falls 1, Same 1

Commercial, Industrial, Financial & Property: Rises 17, Falls 7, Same 6

Oil & Gas: Rises 1, Falls 0, Same 0

Plantations: Rises 0, Falls 0, Same 0

Mines: Rises 0, Falls 0, Same 0

Others: Rises 0, Falls 0, Same 0

Totals: Rises 643, Falls 364, Same 1,760

LONDON RECENT ISSUES

Equities: Rises 14, Falls 1, Same 1

Bonds: Rises 1, Falls 1, Same 1

Options: Rises 1, Falls 1, Same 1

Commodities: Rises 1, Falls 1, Same 1

Real Estate: Rises 1, Falls 1, Same 1

Art: Rises 1, Falls 1, Same 1

Collectibles: Rises 1, Falls 1, Same 1

Antiques: Rises 1, Falls 1, Same 1

Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

DVDs: Rises 1, Falls 1, Same 1

Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

DVDs: Rises 1, Falls 1, Same 1

FIXED INTEREST STOCKS

Index: Rises 1, Falls 1, Same 1

Bonds: Rises 1, Falls 1, Same 1

Options: Rises 1, Falls 1, Same 1

Commodities: Rises 1, Falls 1, Same 1

Real Estate: Rises 1, Falls 1, Same 1

Art: Rises 1, Falls 1, Same 1

Collectibles: Rises 1, Falls 1, Same 1

Antiques: Rises 1, Falls 1, Same 1

Books: Rises 1, Falls 1, Same 1

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Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

DVDs: Rises 1, Falls 1, Same 1

RIGHTS OFFERS

Index: Rises 1, Falls 1, Same 1

Bonds: Rises 1, Falls 1, Same 1

Options: Rises 1, Falls 1, Same 1

Commodities: Rises 1, Falls 1, Same 1

Real Estate: Rises 1, Falls 1, Same 1

Art: Rises 1, Falls 1, Same 1

Collectibles: Rises 1, Falls 1, Same 1

Antiques: Rises 1, Falls 1, Same 1

Books: Rises 1, Falls 1, Same 1

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Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

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Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

DVDs: Rises 1, Falls 1, Same 1

TRADITIONAL OPTIONS

Index: Rises 1, Falls 1, Same 1

Bonds: Rises 1, Falls 1, Same 1

Options: Rises 1, Falls 1, Same 1

Commodities: Rises 1, Falls 1, Same 1

Real Estate: Rises 1, Falls 1, Same 1

Art: Rises 1, Falls 1, Same 1

Collectibles: Rises 1, Falls 1, Same 1

Antiques: Rises 1, Falls 1, Same 1

Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

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Books: Rises 1, Falls 1, Same 1

Records: Rises 1, Falls 1, Same 1

Video: Rises 1, Falls 1, Same 1

CDs: Rises 1, Falls 1, Same 1

DVDs: Rises 1, Falls 1, Same 1

LONDON TRADED OPTIONS</

UK COMPANY NEWS

Juliet Sychrava on the results from two electricity companies

National Power reaches £202m

NATIONAL POWER, the electricity generator privatised in March, yesterday reported interim pre-tax profits up 18 per cent to £202m in the half year to September 30 1991 compared with a pro-forma figure of £171m. Earnings per share rose by 19 per cent from a pro-forma 9.41p to 11.22p.

An interim dividend of 3p was declared. National Power said it had taken a cautious approach to dividend policy, and stressed that the company faced many uncertainties over the future price of fuel, and its ability to secure attractively-priced new contracts with its customers.

Operating profit was 24 per cent higher than the previous year, mainly due to the 10 per

cent increase in turnover to £2.14bn, as the contract price of electricity rose by 5 per cent to 8.3p per unit. Inflation would push prices to 3.4p next year, the company said.

National Power stressed that it sold almost all its electricity under contracts, and so was not vulnerable to volatility in the pool or wholesale market price of electricity.

Unit sales were down 5 per cent as intensifying competition from Nuclear Electric and Electricite de France squeezed its market share by 2 per cent.

Overall electricity demand grew by 0.8 per cent, compared with 1.5 per cent in the year to March 1991, but National Power said it did not expect

more than 1 per cent growth over the next 12 months.

Operating costs overall rose by 8.6 per cent, as National Power paid to decommission old power stations, and faced higher charges from the National Grid Company.

National Power's fuel bill, however, which is the company's largest single cost, was 6.5 per cent down on the previous year. However, 4 per cent of this was because of lower overall sales, the company said.

While coal costs also fell, this was largely due to the value of the large coal stocks the company holds, as UK and overseas coal prices rose during the year.

Fuel cost savings would eventually flow through to the

customer, the company said.

National Power said fixed cost savings would enhance profits for shareholders, as it continued its programme of job cuts. Some 1,300 jobs were lost in the six-month period, giving a workforce of 13,200, and the company plans to halve jobs outside power stations to less than 2,000 over the next 12 months.

The company's balance sheet showed net assets up by £105m, and net borrowings down £28m. Gearing was down from 13.3 per cent to 10.8 per cent, but the company anticipated increased borrowing in the second half of the year, as it began to invest in gas-fired power stations.

See Lex

Norweb generates £33.4m at half year

NORWEB, the Manchester-based regional electricity company, reported pre-tax profits of £33.4m for the six months to September 30 compared with a pro-forma loss of £10.2m.

Earnings per share were 12.9p (8.6p losses) and an interim dividend of 5.5p is declared, which was below City expectations. "We could support a higher level of dividend," said Mr Ken Harvey, Norweb's chairman. "But if we pushed the dividend up very high, the regulator would be anxious. We have set a level consistent with our long-term expectations."

The sharp improvement in profits was mainly because of the absence of the £15.2m exceptional cost incurred last year when the company wrote

off obsolete assets and made other provisions.

Mr Harvey said underlying operating profit growth was about 10 per cent. This was due to a 1.9 per cent growth in the units of electricity distributed, cost control, and improvement in the retail business, he said.

A colder-than-average spring and improved demand from commercial customers, especially in the Manchester area, helped boost sales. Turnover was £576m (£548m).

In the competitive supply market, where regional companies compete for large customers, Norweb said it retained more customers than budgeted, but would not compete more aggressively by selling electricity at a loss.

Sales fell in the retailing business, but improved margins turned last year's loss into a profit. "We think we are now back around the level that we were in 1989-90, when our retail business made a profit of around £7.5m," Mr Harvey said.

The company said tight financial control helped maintain a strong positive cash flow. Net debt was cut to £14m (£178m), reducing gearing to 28.3 per cent (45.8 per cent).

COMMENT

Since it was floated on the third lowest yield of the 12 regional companies a year ago, Norweb's share price has slowly improved relative to the pack, and yesterday's results

pushed it higher. Although some analysts were disappointed with the dividend which they viewed as a mistake, the regulator, the City broadly expects a more generous full-year payment and some analysts forecast a 15 per cent increase in the final dividend. Moreover, some view the company's cautious dividend policy as a sign that it is balancing the interests of customers and shareholders, while Norweb's good cost control record has also won support.

Forecasts for full-year profits range from about £128m pre-tax to £138m, and earnings from about 49.4p per share, putting the company on a prospective price of 7, to about 57.9p per share, putting it on a price of 5.9.

Premier Oil up 27% thanks to Wytch Farm

By Richard Gourlay

PREMIER Consolidated Oil yesterday reported a 27 per cent increase in post-tax profits of £30.3m for the six months to September 30 compared with a pro-forma loss of £10.2m.

Earnings per share were 12.9p (8.6p losses) and an interim dividend of 5.5p is declared, which was below City expectations. "We could support a higher level of dividend," said Mr Ken Harvey, Norweb's chairman. "But if we pushed the dividend up very high, the regulator would be anxious. We have set a level consistent with our long-term expectations."

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"Allied-Lyons' competitive performance in all three divisions was encouraging."

Michael Joshua
(Extracts from the Chairman's Statement)

Pre-Tax Profit		Earnings per Share (Excluding Property Disposal Profits)		Dividend per Share	
1991/92	1990/91	1991/92	1990/91	1991/92	1990/91
£289m	£286m	19.4p	19.2p	6.65p	6.27p
Up 1%		Up 1%		Up 6%	

28 weeks to 14 September 1991

"Trading conditions in the twenty eight weeks ended 14 September 1991 were very difficult. Despite the effects of recession and the Gulf War, combined with destocking in some major spirits markets, performance was encouraging and we are confident of our ability to take full advantage of any improvement in the economic environment in the second half and beyond.

The new top management team, appointed during the period under review, is committed to the focused development of the group's international strength in brands and retailing; to achieving good performance for shareholders through effective strategies and financial controls; and to driving the business hard in pursuit of earnings growth.

We have already made some significant moves towards these goals - Carlsberg-Tetley, our proposed joint venture company with Carlsberg A/S, our agreement in principle with Brent Walker and the planned sale of Showerings and VPW."

ALLIED-LYONS

New pub chain buys 185 houses from Bass

By Chris Tighe

THE MANAGEMENT team which has been trying to buy Camerons' Lion brewery in Hartlepool from Brent Walker, yesterday announced it has bought 185 public houses from Bass, to form the nucleus of a new pub chain.

Mr Alastair Arkley, former managing director of Brent Walker brewing and trading, and two senior colleagues have raised more than £60m to create Century Inns.

Schroder Ventures and First Britannia Mezzanine have each provided about £10m in venture capital, with NatWest Acquisitions Finance putting in £40m in loans. Mr Arkley and his colleagues, Mr Barry Whitehead, former finance director of Brent Walker's Inns and retail and brewing divisions, and Mr Brian Lowe, its former trade director, have between them invested a substantial six figure sum. All three resigned last week from Brent Walker.

Their deal with Bass, for a sum in excess of £30m, was completed on Monday. Most of the pubs are in the north-east of England.

Unravelling the deal, one of the region's largest management buy-outs, Mr Arkley said Century Inns aimed to create an estate of 500 licensed houses in north-east England, managed on traditional three year tenancy agreements.

He said they remained committed to buying the Lion brewery and 106 Brent Walker pubs, but the new company would be viable even without that. Brent Walker was not satisfied with the "fair price" they had offered, he said, but had promised the chance to match any better bid.

Mr John Brackenbury, chairman of Brent Walker's brewing division and who allowed Mr Arkley several weeks' leave to set up the new company, wished his colleagues well but said they now faced three rival bids for the brewery and pubs. Two were conditional offers which had, coincidentally, arrived yesterday, he said. Of the three, he was from established pub chains. A final decision is expected by Christmas.

Return to black at Sketchley

By Peggy Hollinger

Sketchley, the dry cleaning and textile rental group, yesterday held out the promise of a return to black with pre-tax profits of £3.2m for the six months to September 27.

The result compared with a loss of £5.6m last year, after exceptional costs of £3.8m. Turnover fell 36 per cent to £54.8m, although the decline was solely due to the sale of non-core businesses.

Earnings per share were 4.1p against losses of 8.5p last year.

Mr John Richardson, joint deputy chairman, said the board would aim to make a meaningful distribution at the year-end, barring unforeseen circumstances.

The dividend has not been paid since the 1989-90 interim period, after which the group began to incur losses.

Mr Richardson said the profits had been achieved despite a "sterile economic environment. There was no uptick in sales."

Banks lend Maxwell companies £5m so trade can continue

By Robert Peston

BANKS WITH loans to the Maxwell family's group of private companies yesterday agreed to lend the companies about £5m to enable the companies to continue to trade.

"The speed with which we made the funds available shows our commitment to finding an orderly solution to this problem," commented a banker.

The funds will be provided by five banks which are members of a steering committee appointed on Monday to represent the interests of 30 banks with £850m in loans to the Maxwell private companies.

The committee members are National Westminster Bank, which is in the chair, two other UK clearing banks, Midland and Lloyds, together with Paribas, the big French bank and Sumitomo Trust and Banking, the Japanese trust bank.

The long-term requirements of the Maxwell private companies for new finance are being assessed by NM Rothschild, the merchant bank appointed on Monday to advise the private companies. "I suspect the businesses are consumers of cash," commented Mr Richard Davey, a Rothschild director.

The next hurdle for the banks to cross, in their attempts to keep the Maxwell private companies out of receivership, is to put in place a formal standstill, freezing

Pathologists who performed the autopsy on Mr Robert Maxwell said yesterday that laboratory tests so far confirmed their preliminary finding that the publisher died of natural causes, AP reports from Madrid.

"There are no data at this point that would change our original impression," Dr Carlos Lopez de Lamela said. "Our first impression led us in a direction of a death by fundamentally natural causes."

Dr Lopez and colleagues have ordered several new tests on tissue samples from Mr Maxwell's body. These included some on the lungs to determine the presence of prescription drugs and should be completed by the end of the week.

He said the pathologists believe Mr Maxwell suffered some kind of attack while on the deck of the Lady Ghislaine, but they were unsure whether he was alive when he hit the water.

But he said theories that Mr Maxwell fell or was pushed overboard, and then suffered an attack while struggling in the water "do not appear to be the most logical."

repayments on loans to the companies. On Monday the banks made an informal pact not to press for repayment of loans, with the aim of putting in place a legally binding agreement by December 20.

Such a standstill would probably run until the end of February. However, Rothschild, said yesterday that it would probably have to be extended.

Meanwhile, new details emerged of how Citicorp, the big US bank, acquired its exposure to the Maxwell companies. It is believed that Citicorp became an unsecured creditor of a Maxwell company as a result of a foreign exchange transaction.

But to reassure the US bank, the Maxwells provided it with collateral in the form of 35m shares in Maxwell Communication Corporation, the main publicly-quoted vehicle of the Maxwell family.

Other banks with loans secured on MCC shares have been concerned that Citicorp would sell some of these shares, depressing the MCC share price and the value of their security. But a banker said yesterday that Citicorp had indicated that it would not "rock the boat".

MCC's share price yesterday rose from 44p to 55p.

● In an article in yesterday's Financial Times, it was stated that Sumitomo is a member of the banks' steering committee. The Sumitomo Trust and Banking, not Sumitomo Bank.

TVS incurs £10.7m deficit

By Raymond Snoddy

TVS Entertainment yesterday blamed the recession and the effects of the Gulf war on advertising for pre-tax losses of £10.7m in the six months to end-June.

The loss compared with a profit of £7.8m in the same period of last year.

But Mr Rudolph Agnew, chairman of TVS, one of four ITV companies to lose their licences in last month's competitive tenders for new franchises, said the outlook was more encouraging.

"For the full year we are cautiously optimistic about a recovery in television advertising," said Mr Agnew who promised that in its last year of broadcasting TVS would cut costs "to the lowest level consistent with maintaining commitments and maximising revenue."

The profits fall came from a 12.4 per cent drop in advertising revenue to £11.5m, a £2.5m increase in network costs, £1.4m more for independent Television News and a £3.1m decline in the trading result of MTM, its US production subsidiary.

Interest turnaround hits Metro Radio

A sharp turnaround to interest charges hit pre-tax profits at Metro Radio Group, the Newcastle upon Tyne-based broadcaster, in the 12 months to September 30.

Net charges of £239,000 against investment income of £496,000 last time reflected the acquisition last year of local rival Yorkshire Radio Network and left the pre-tax line 23 per cent lower at £1.68m (£2.19m).

Turnover improved from £8.37m to £12.8m, although advertising revenue was unchanged at £11.1m. Fully diluted earnings per share were halved to 7.2p (14.3p) but the final dividend is held at 3.5p for a same-again 5p total.

Lasmo accuses Ultramar of 'misguided strategy'

By Michio Nakamoto

LASMO, the independent oil exploration group, intensified its attack on Ultramar, the diversified oil and gas company for which it is making a hostile £1.1bn bid, with another circular to its target's shareholders criticising Ultramar's "misguided strategy."

The latest offensive from Lasmo comes as acceptance for its offer reached just 0.73 per cent in the sixth week since the bid was launched. The document attempts to counter Ultramar's profits forecast, to be announced on Friday, the group said.

"We don't think Ultramar's profits forecast is going to be of any great importance," said Mr Norman Davidson Kelly, Lasmo's corporate development director. The company has not been generating adequate returns from assets and Lasmo was offering to unlock the value of those assets, he said.

Despite its stated commitment to keep its businesses intact, Ultramar is likely to have to sell one or two of its

core businesses in order to reduce gearing of 86 per cent at the end of September.

Lasmo further criticised Ultramar's efforts to win back favour among disaffected institutional investors with the resignation of three directors, including Mr John Darby, the chairman, and the decision announced on Monday to reduce its compensation agreement with directors, which had been widely criticised in the City as over-generous.

Lasmo also attacked Ultramar's financial performance, stating that third quarter results were dismal with net profits and earnings per share down 66 per cent. In the first half of 1991 Ultramar's earnings per share saw the largest fall among all companies in the FT-A oil and gas index.

Ultramar responded with a counter-offensive pointing out that Lasmo's share price has fallen from 315p when the bid was announced to a low of 283p yesterday. This leaves Ultramar's shares, which closed down 2p at 330p still higher than Lasmo's 1-for-1 offer.

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corresponding dividend	Total for year	Total last year
Allied-Lyons	6.65p	Feb 28	6.27p	-	18.81
Amber Industrial	4.5p	Jan 21	4.5p	-	16.5
Argyll Gp	3.24p	Feb 24	2.85p	-	8.7
Concentric	7.53p	Jan 16	7.53p	-	11.17
Drayton Court	9.75p	Dec 23	12.75p	-	17
Erskine House	2.3p	Jan 20	2.3p	-	6.65
Fairline Books	13.85p	Jan 24	13.85p	-	21
Garmore Value	0.825p	Dec 31	0.9p	-	4.2
Gilbert Lyons	2p	Feb 13	2p	-	6
Horsham	2p	Feb 3	2p	-	6.7
National Power	3p	Mar 31	-	-	5.5
Norweb	5.5p	Mar 24	-	-	10.94
NSM	nil	Feb 13	0.5p	-	0.5
Selon Healthcare	1.5p	Jan 31	0.4p	-	3.7
Southnews 9	0.5p	Jan 15	0.8p	-	0.8
TVS Entertainment	3.5p	Jan 15	3p	-	3
Young (P)	4p	Jan 15	4p	-	6

Dividends shown pence per share net except where otherwise stated. 100p capital increased by rights and/or acquisition issues. \$USM stock. *Carries scrip option.

Electricity contracts for differences.

Nuclear Electric plc hereby offers applications to tender for two-way contracts for differences against the Fuel Input Price of electricity for England and Wales for the period 1st April 1992 to 31st March 1993 and for the period 1st April 1992 to 31st March 1998 ("the Periods").

This tender offer is open to those of sufficient financial standing, entering into contracts with whom will not place Nuclear Electric plc in breach of its permission to contract under the Financial Services Act 1986 ("Eligible Tenderers"). Contracts will be allocated on the basis of prices offered by the tenderers under the terms of invitation which will, at the discretion of Nuclear Electric plc, be forwarded to Eligible Tenderers responding to this advertisement.

In order to receive details of the terms of invitation, including details of the contracts for which tenders are invited, interested parties should contact Mr J. M. Mathers, Marketing and Sales Dept., at Nuclear Electric, Barnet Way, Barnwood, Gloucester GL4 7RS, or by telephone (0452-653453), or fax (0452-653772), by Friday 6th December 1991.

Nuclear Electric

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UK COMPANY NEWS

Mowlem expands in east Germany via £5m buy

By Andrew Taylor, Construction Correspondent

JOHN MOWLEM, the UK construction and building services group, yesterday joined the small number of British companies which have purchased businesses in the former East German republic.

Mowlem is paying DM16m (£5.2m) to acquire Bau-Tec, a construction and concrete products company based near Berlin.

The agreement was signed yesterday by Sir Philip Beck, chairman, and Mrs Birgit Breuel, president of the Treuhand, the privatisation agency established to dispose of former state businesses.

Mrs Breuel was visiting London as part of a campaign to encourage greater international investment in eastern Germany.

British investors have lagged behind other Europeans in purchasing East German assets.

By the end of last month a total of 21 French investors had bought 42 business from

the Treuhand and 31 Swiss buyers had bought 33 companies. Thirteen British investors had bought 23 companies.

UK construction and building material groups have been particularly anxious to break into the eastern German market. Redland, through Braas, its 51 per cent owned subsidiary, has acquired all but one of the former republic's concrete tile plants. RMC, the world's largest concrete producer, has acquired cement and concrete interests in eastern Germany.

Amec, the UK construction and engineering group, this month announced it was acquiring a 50 per cent stake in Kitzelberger, a German building and civil engineering group with offices in both western and eastern Germany.

Tarmac, the UK's biggest construction and building materials group, last week announced that it had become the first British contractor to

win a road contract in eastern Germany since unification. The DM16m contract involves the design and construction of dual carriageway to the north east of Leipzig towards the town of Torgau.

Sir Philip said yesterday that the company had been looking for some time for a suitable German partner to capitalise on redevelopment opportunities in the former East German republic, potentially one of the most exciting construction markets in Europe.

He said that Bau-Tec, which employs 450 people, had adapted well to the change to a market economy and it was carrying out profitable work.

Mowlem, which opened an office in Berlin last summer, is currently carrying out studies jointly with Conran Roeha, a planning consultancy, for the local authority regions of Schwedt/Angrermünde and Eberswalde.

Japanese move into flour milling

By Andrew Baxter

THE JAPANESE have moved into one of Europe's more specialised areas of manufacturing expertise with the £4m purchase by privately-owned Satake of Thomas Robinson Group's flour milling machinery interests.

The deal is believed to be the first UK acquisition by a Japanese food equipment maker.

Satake is buying the flour milling business of Robinson Milling Systems along with Robinson Milling Systems of Australia.

TRG received £3.9m cash for the businesses, with the remainder retained until completion. However, it will have to pay £200,000 of redundancy and other costs associated with the deal.

Mr Robert Satake, Satake president, said his company would be better able to support the businesses' expansion into Europe, where flour milling engineering is dominated by the Swiss company Buhler.

Concentric down 54% as UK recession bites

By Jane Fuller

A POOR year for diesel engine pumps and aluminium ingots aggravated the effects of the UK recession on Concentric, the Birmingham-based components maker, which saw pre-tax profits fall by 54 per cent in the year to September 30.

The decline from the previous year's record level of £9.2m to £4.2m followed a 4 per cent rise in turnover to £112.9m (£108.6m). Just over half the business was motor related.

Mr Tony Firth, chairman, said there had been problems at Concentric Pumps, which produces parts for diesel engines. It had incurred a loss of £2.5m, compared with a profit of £2.5m, and management changes had been made.

Turnover in the aluminium industry had affected the ingot business. "We keep thinking aluminium will get better, but then it gets worse and it has weakened again since the year-end," he said.

The group had expected a better second half when it announced its interim results

in May. However, demand from the petrochemical industry had been slow to pick up after the Gulf war and continued recession in the housing market had dampened sales to the white goods sector.

Overseas sales rose by 7 per cent and accounted for 26 per cent of the total.

Mr Firth said a number of subsidiaries had been reorganised, new appointments had been made and jobs shed to improve international competitiveness. About £1.2m costs had been incurred above the line.

Net debt stood at about £2.5m, gearing of 8 per cent, at the end of the year. Capital spending was cut to £4m (£5.5m).

Earnings per share fell to 13.2p (28.4p). The final dividend is held at 7.63p, making a total of 11.17p (11p).

The share price fell 9p to 270p. On the company's pre-tax profit forecast of £7.5m for this year, the prospective multiple is 11.8.

Southdown and Leeds building societies merge

By David Barchard

The small Southdown Building Society, with assets of £780m, has become the latest society to announce that it is merging with a larger operation after incurring a loss this year.

However, Mr Peter Spence, managing director, said yesterday that a planned merger with Leeds Permanent, the fifth largest building society with assets of £170m, had not been forced upon the society by the Building Societies Commission, the industry regulator.

The two societies had been in merger discussions since early summer. Leeds, one of the fastest-growing societies in the industry top 10, announced early this year that it was looking for smaller societies to absorb.

Leeds had not merged with another society for nearly half a century. Southdown will bring Leeds, a predominantly northern society, a network of 30 branches in the south of England.

"I do not think that this one will be the last merger in my time," said Mr Mike Blackburn, chief executive of Leeds.

Southdown was formed in 1980 out of a merger between Sussex County and Eastbourne Mutual. It made a profit of £3.8m after provisions of £3.9m on its £600m mortgage book.

This year it has been hit not only by a high level of arrears and repossessions but also by a cost base very much higher than the industry average. Its losses are expected to be about £4m.

FT LAW REPORTS

Export finance transaction is a contract for sale

WELSH DEVELOPMENT AGENCY v EXPORT FINANCE CO LTD
Court of Appeal
(Lord Justice Dillon, Lord Justice Goff and Lord Justice Staughton)
November 19 1991

A FINANCE agreement by which an agent sells goods to his undisclosed principal at discount under a standing offer subject to warranty of merchantability, and then on-sells them for the principal to overseas buyers at full purchase price, does not create a charge on goods for money lent in the absence of contrary indication in the contract as a whole, but is in substance an agreement for sale entitling the principal to the buyers' payments as against the agent's secured creditors. And the agreement is not invalid for uncertainty as to whether on-sold goods are the subject of agency in that at time of sale the parties do not know if it is negated for latent unmerchantability, because if a latent defect does exist, its existence is certain irrespective of knowledge, and may be ascertained without further agreement by subsequent enquiry.

The Court of Appeal so held when allowing an appeal by the defendant, Export Finance Co Ltd (Exfinco), from a decision of Sir Nicolas Browne-Wilkinson, Vice-Chancellor (FT, April 10 1990) that the plaintiff, the Welsh Development Agency (WDA), was entitled under a debenture to sums payable by overseas buyers for goods sold by Parrot Corporation Ltd (Parrot) to a contract calculated on the basis that Exfinco would be out of its money for the Average Credit Period (ACP) - the average period over which overseas buyers look to pay their debts. On expiry of the ACP, Exfinco's client account would be credited with 100 per cent of the price payable by the overseas buyer.

If the transaction was a sale of goods unconditionally appropriated to the buyer, the price payable by the buyer to Parrot would be made immediately afterwards by Parrot for sale to an overseas buyer, the price paid by Exfinco to Parrot for the goods would necessarily be related to the price payable by the overseas buyer, with appropriate discounts.

There was nothing in that to make it more likely that the substance of the transaction was a charge on goods rather than a sale. The discount, calculated on the ACP, was not fixed once and for all but was adjusted in the light of actual credit periods. That did not convert discount into interest on a loan, and did not negate the transaction being one of sale and purchase.

The right of redemption arose under clause 11 of the master agreement under which Exfinco was given a right of summary termination. On termination, by clause 9 of the operating procedures, all amounts owed by overseas buyers became immediately due for payment by Parrot to Exfinco, and any payment received from buyers into the collection accounts after Exfinco had been fully repaid would be refunded to Parrot.

Clause 9 was plainly drawn on the basis that moneys were owed to Exfinco by the buyers, because Exfinco was Parrot's undisclosed principal.

If Parrot paid the balance outstanding it would get back the right as against the buyers, to all unpaid moneys. To that extent, clause 11 could be said to give Parrot a right of redemption. It was not inconsistent with the transaction being one of sale.

The master agreement was valid as it purported to be, namely an agreement for sale by Parrot to Exfinco under a standing offer, of goods about to be sold by Parrot to overseas buyers.

The appeal was allowed. Their Lordships gave concurring judgments.

COUNTERCLAIM
Exfinco counterclaimed against the receivers for damages for wrongful interference with contract, for calling on buyers to pay them instead of into controlled accounts into which moneys were payable under the buyers' contracts with Parrot.

The counterclaim was dismissed on the ground that the receivers were acting as Parrot's agents, and could not be liable for wrongful interference with a contract made by Parrot.

Exfinco's appeal on the counterclaim was dismissed by majority.

LORD JUSTICE STAUGHTON dissenting said no authority was cited to show that an agent had immunity from liability when he procured someone other than his principal to break his contract, and there was no reason why an agent should enjoy such immunity.

The receivers were said to have procured breach by the overseas buyers, not Parrot.

For WDA: Gabriel Moss QC and Martin Pascoe (Morgan, Bruce, Cardiff).
For Exfinco: Michael Crystal QC and Richard Atkins (Linklaters & Paines).

Rachel Davies
Barrister

NEWS DIGEST

Cost saving cuts loss at Christie

CHRISTIE Group maintained much of its turnover while progressively reducing costs in the half year to September 30, and cut its pre-tax loss from £1.5m to £481,000.

Market conditions for this specialist business agency remained difficult, a trend exacerbated by the withdrawal of many lenders from the commercial mortgage market.

In addition, lenders who remained in the market have changed their lending criteria to make it more difficult for business purchasers to finance acquisitions.

During the period the US subsidiary continued to incur losses and was sold for a nominal consideration, thereby strengthening the balance sheet.

Losses per share were 1.81p (4.64p).

Hoskins Brewery dips to £48,000

Hoskins Brewery, the small Leicester-based concern, saw pre-tax profits fall to £48,000 over the six months to September 30.

The decline from last time's £57,000 came on lower turnover of £350,000 (£1.13m) reflecting the disposal of two coffee shops. Operating savings reduced interest charges to £69,000 (£85,000).

USM-quoted Hoskins has lowered the price of its Beaumont bitter to 99p per pint helping to increase production and sales by 20 per cent.

Fully diluted earnings per share worked through at 0.79p (1.04p). Costs of aborted public house acquisitions amounted to £24,000 and were taken below the line.

Amber Industrial declines to £1.2m

Amber Industrial Holdings held its operating profit in the opening six months but reduced interest income meant pre-tax profit fell 8 per cent, from £1.5m to £1.2m.

Turnover in the period to September 30 was reduced to £7.55m (£7.31m).

The reduction in interest income followed lower rates and deployment of some cash into Bridgewater.

Earnings per share came to 16.8p (19.5p) and the interim dividend is again 4.5p.

Corporate Services £2.3m cash call

Corporate Services Group has launched a 2-for-7 rights issue to raise £2.3m. The supplier of recruitment and other services will use the money to reduce debt and increase working capital while it completes a rationalisation programme. The offer, underwritten by Durlacher West, is at 42p. The shares closed at 41p. They were consolidated yesterday on a 20-for-1 basis having closed at 2p on Monday.

Southnews starts on road to recovery

Southnews, the USM-quoted local newspaper publisher, made a pre-tax profit of £494,000 in the half year to September 28, confirming direc-

tors' belief that the company had started to recover.

Last time the company achieved £415,000 but that turned into a loss of £387,000 by the end of the year, including £315,000 exceptional reorganisation costs.

Sales fell to £7.15m (£9.04m) but operating margin rose to 5.1 per cent (6.2 per cent).

The improved profits were achieved despite the continued advertising downturn. Of the fall in revenues nearly 70 per cent was attributable to the decline in advertising.

An interim dividend of 0.5p is declared. Last time there was an interim and only payment of 0.8p.

Significant growth at Walker & Staff

Walker & Staff Holdings, a distributor of valve and pipeline equipment, is forecasting a 30 per cent increase in profits for the year to March 31 1992. Previously it made £388,000.

This will follow a first half, now reported on, when pre-tax profit almost doubled to £347,000 (£180,000) on turnover up 4 per cent to £4.25m (£4.08m).

Earnings per share came to 10.9p (5.3p).

Tottenham delays announcing results

Tottenham Hotspur, which owns the north London football club, has delayed the announcement of its results for the year to May 31 until December 6 because of plans to unveil a rights issue at the same time.

The delay pushes the publication of the annual report and accounts into injury time

according to Stock Exchange rules, which stipulate that they should be issued within six months of the period end.

Tottenham's shares have been suspended since October 1990 and the group intends to push for a relisting shortly after next week's announcement. It said the delay did not denote any problems. There was simply a lot of paperwork to do before it could make a combined announcement.

Millwall tumbles £2.67m into the red

Millwall Holdings, which owns the second division football club, incurred pre-tax losses of £2.67m for the year to May 31 1991, against £248,000 in the previous 10 months. The results included losses from the Tavern Leisure pubs chain, which was sold after the year end.

Deficit on transfer fees was £8,000 (£461,000) but since the end of May the group has generated a surplus of £560,000.

Turnover came to £8.77m (£4.01m) while operating losses reached £2.17m (£335,000). These included exceptional charges of £100,000 (£115,000) for compensation payments to the former football management team and £160,000 mainly for losses on assets sold from discontinued activities. Losses per share were 2.36p (1.27p).

Ifico requests share suspension

Ifico, the insurance broking group, yesterday requested a halt to dealings in the company's shares.

The company said that it had asked for a temporary suspension to the listing from 6pm

yesterday, pending shareholders' approval of reorganisation proposals.

The shares were suspended at 8.5p.

Gibson Lyons falls to £483,000

Gibson Lyons Group, maker of printing ink, dyes and paint, announced pre-tax profits down from £729,000 to £483,000 in the six months ended September 30 1991, on turnover marginally lower at £11.5m against £11.9m. For the whole of 1990-91 profit was £1.08m on turnover of £23.1m.

The directors said there was little sign of any recovery in the industry so efforts were being concentrated on cutting costs and gaining a greater share of a reduced market.

Shareholders get an unchanged 2p interim. Earnings per share fully diluted were 8.1p compared with 5.7p.

H Young mounts partial recovery

The policy of concentrating on "add on" business proved successful at H Young Holdings and contributed to a partial recovery in the year to September 30.

Pre-tax profit doubled to £1,02m, compared with £1.77m and £2.98m in the two preceding years.

Mr John Wilson, chairman of this optical, automotive, horticultural and electronics industries group, said the "add ons" were numerous.

Sales for the year moved up to £31.4m. Interest payments were cut to £152,000 (£331,000). Earnings per share were 4.4p (2.1p) and the final dividend is 4p for an unchanged 5p total.

NORWEB

Interim statement
Historic cost results for the six months ended 30 September 1991

	1991	Pro forma 1990
Profit/(Loss) before tax	£33.4m	(£10.2m)
Earnings/(Loss) per share	12.9p	(3.6p)
Interim dividend per share	5.30p	-

"NORWEB has performed well in the first six months with:

Electricity distributed up 1.9%

110,000 new budget scheme customers

Appliance Retailing back in profit

In addition, the second half of the year includes the winter period when our Distribution and Supply businesses traditionally make most of their profit, so I look forward to reporting a successful conclusion to a challenging year."

Ken Harvey Chairman

The results are unaudited. A copy of the Interim Report 1991/92 will be posted to shareholders in early December. Copies can also be obtained from the registered offices, Talbot Road, Manchester, M16 0HQ.

Power Behind The North West

Invitation for Proposals for the Acquisition of FILIATES TEXTILES

Within the framework of the Greek Government's privatisation policy, Crefa de France ("CCF") has been retained by the Hellenic Industrial Development Bank ("ETBA") as its exclusive advisor for the sale of the 84.4% shareholding of ETBA in Filiates Textiles S.A. ("Filiates Textiles" or "the Company").

THE COMPANY

The Company, which has its headquarters in Athens, was founded in 1973. It comprises one spinning mill and one weaving mill, which started operations in 1979 and 1982, respectively. All production facilities are located in the town of Filiates, in Northwestern Greece.

Global Turnover	1988	1989	1990	6 months of 1991
(million GRD)	2,559	2,361	3,050	1,939
(thousand US\$*)	17,733	15,441	19,350	9,763

* at end of period exchange rate

PRODUCTION

Capacities
2,800,000 kg/year of cotton yarn
(possibility to switch to mixed blends up to 50% of spinning capacity)
8,000,000 meters/year of grey cotton fabric:
Products
mainly grey cotton fabrics:
countyrays, flax, popelines, satins, bedsheet, workwear, towels, drills

PRIVATISATION PROCEDURE

- A Confidential Information Memorandum will be released by CCF to third parties acting as principals and will be subject to a confidentiality agreement;
- Visits to the Company's sites will be arranged to take place between December 2 and December 20, 1991, for prospective investors wishing to carry out a technical appraisal;
- Potential investors are required to submit a proposal to CCF to arrive no later than 5 p.m. (17:00) on Monday, January 6, 1992. Proposals will be evaluated by ETBA and CCF.

ETBA reserves the right to invite investors to submit improved offers, to reject all offers submitted in order to modify the acquisition procedure, should this be of interest to ETBA or the Company.

For the Information Memorandum, as well as further information on the proposed sale procedure and the timetable, interested investors should contact:

Credat Commercial de France
DAPE
103, avenue des Champs Elysees
75119 Paris Cedex 08, France
Tel (331) 40 70 27 10 or (331) 40 70 73 24
Fax (331) 40 70 78 23
Attn: Francois Lagre, Senior Vice-President or Richard Roll

CCF - Athens Branch
20, Amalios Avenue
10557 Athens
Greece
Tel (301) 324 18 31 - 38
Fax (301) 324 93 93
Attn: Senoula Hadzo, Vice-President

70% of this announcement was financed by EEC funds.

BUSINESS AND THE ENVIRONMENT

Levi finds a new fit in green

Playing to the environmental awareness of consumers, Levi Strauss, the world's largest brand-name clothing maker, is about to launch a range of "jeans for greens" that are made from naturally coloured strains of organically grown cotton.

The tanish-brown denim fabric is woven from naturally coloured cotton fibre, without the use of toxic dyes and formaldehyde normally used in processing. The coloured-cotton plants can also be grown without the use of chemical pesticides and herbicides.

The coloured cotton has been developed by a California plant breeder, Sally Fox, of Natural Cotton Colours, who cross-bred wild coloured cottons with longer-fibred white cottons to produce commercial varieties which are now being grown for Levi in Texas. Fox has developed a range of brown and green shades of cotton, which Levi will use, and has recently produced a natural red colour. Eventually she hopes to grow blue varieties.

"Not only is the coloured cotton a botanical breakthrough, but when woven creates cloth that is incredibly soft, beautifully coloured and comfortable to wear. The colour actually deepens with washing," said Roy Schiefel, Levi's product development manager.

Levi will begin its "Naturals" range with one style of men's jeans, which will be in limited distribution in the US next month. Levi expects to begin a full-scale roll-out of the new jeans next summer and eventually plans a range of jeans, jackets and shorts in the new fabric.

Will "green jeans" ever replace the familiar blue? "We don't think so," says a Levi spokeswoman. "People wear their faded blue jeans as a badge of experience. They become a sort of souvenir. There will always be a market for indigo blue jeans, but the potential for Naturals is enormous." Already other US clothing manufacturers including The Gap and Esprit are expressing interest in naturally coloured cotton.

Louise Kehoe

Algoma Steel, Canada's third-biggest steelmaker, has spent much of this year trying to stave off collapse by putting together a new financing plan. One of the thorniest concerns of potential backers, however, is that in coming to Algoma's rescue they could find themselves liable for ecological damage which has been caused over the years at the company's heavily polluted plant in Sault Ste-Marie, on the eastern tip of Lake Superior.

The worries of Algoma's creditors are shared by banks throughout North America. Besides facing the normal banking risk of a sour loan, the banks are increasingly nervous about having to shoulder the cost of expensive clean-up operations at polluted industrial sites.

According to an American Bankers Association (ABA) survey earlier this year, almost two-thirds of US community banks (those with assets under \$500m) have rejected loan applications or potential borrowers because of concerns about environmental liability. Even so, about one in eight of the banks has had to pay pollution clean-up costs on property held as collateral for loans.

The result has been a significant tightening in the flow of funds to polluting industries, such as scrap merchants, businesses dealing with hazardous chemicals, pulp and paper mills, and even filling stations. In a letter to President George Bush last month, the ABA listed environmental liability as one reason for the credit crunch in the US. The risk of being held liable for clean-up costs, ABA president Richard Kirk wrote, "is deterring banks from making loans to small businesses that have any conceivable environmental risk potential."

Among those businesses, scrap recyclers are complaining especially loudly. Under Environment Protection Agency rules, which equate shipping goods for recycling with arranging for their disposal, the recyclers can be held liable not only for pollution on their own properties but also at smelters and other facilities to which they may transport toxic materials.

"They're not getting working capital," says Herschel Cutler, executive director of the Washington-based Institute of Scrap Recycling Industries. "It's not because of the economic viability of the industry; it's because of the artificial liability hanging over them."

In Canada, where the law is

Bernard Simon on why North American banks fear being held liable for ecological damage

Sharks in the water

HOW THE BANKS REACT

Abandoned property rather than taking title because of environmental concerns

Rejected loan applications based on possibility of environmental liability

Changed lending procedures to avoid environmental liability

Incurred clean-up costs on property held as collateral

Discontinued loans to certain businesses because of fear of environmental liability

Not sure 2.6%

Yes 16.7%

No 80.6%

Not sure 7.1%

Yes 30.4%

No 62.5%

Not sure 10.4%

Yes 88.1%

Not sure 85.9%

Yes 13.5%

No 54.2%

Yes 45.8%

Not sure 2.6%

Yes 16.7%

No 80.6%

Not sure 7.1%

Yes 30.4%

No 62.5%

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Not sure 7.1%

Yes 30.4%

No 62.5%

Not sure 10.4%

Yes 88.1%

Not sure 85.9%

Steps have been taken to encourage private investment, writes **Kenneth Gooding**

High/Low	
170.2	177.0
179.9	175.6
175.6	174.3
172.1	174.1
176.5	175.3
177.2	176.0
177.8	176.3
186.1	188.1
181.5	190.7
nts/20th	
us	High/Low
240/2	238/6
255/4	248/4
257/2	255/0
262/2	260/0
265/6	257/0
255/4	253/6
nts/60th-bushe	
us	High/Low
373/0	362/4
374/0	364/0
369/0	349/0
329/6	323/0
334/2	328/0
344/4	341/0
cents/bs	
us	High/Low
74.25	73.65
74.85	74.30
74.65	74.20
71.30	70.80
69.22	69.65
69.50	69.00
70.30	70.15
nts/bs	
us	High/Low
42.25	41.85
42.80	42.45
40.70	40.25
45.80	45.40
46.72	46.55
44.45	44.30
41.25	41.00
0	0
cents/bs	

39.85	39.20
39.85	39.25
40.70	40.00
41.00	40.40
39.80	39.27

GILT-EDGED GIFTS FROM THE FINANCIAL TIMES

**THE FT DESK DIARY, WITH
OVER 100 PAGES OF
METICULOUSLY RESEARCHED
INFORMATION PRESENTED
IN A CHOICE OF THREE
SUPERB FINISHES MUST BE
YOUR CHOICE FOR 1992.**

AN INDISPENSABLE BUSINESS TOOL

The FT Desk Diary is an invaluable aid to good management. Not only does it make day-to-day planning simpler and more efficient, it's also indispensable as a permanent ready-reference source. In fact, it's like having an international business database on hand whenever you need it.

All information has been meticulously researched with everything easy to find and clearly laid out - just as you would expect from Europe's leading business newspaper, the Financial Times. After all, our reputation has been founded on interpreting the needs of business people everywhere.

Whether you need important statistical information, business vocabulary in four languages or details of which airlines fly to which city, the FT Desk Diary will tell you. Plan your trip to the smallest detail with the help of the diary's useful information.

THE CONTENTS THAT MAKE IT MORE THAN A DIARY

Business Directory. Contains a Stock Market and financial glossary. Lists the top 100 international banks, computerised databases, world stock markets, and other major international organisations.

Business Travel. Has 28 pages of country surveys covering airports, car hire, hotels, visa and currency regulations, business hours and useful addresses. Also, a business vocabulary in four languages, world time differences, maps of the world's major business centres and climatic conditions in 78 international cities.

Diary Section. Runs from 28th November 1991 - 31st January 1992 and shows a week to view, international public holidays, number of days passed and left in the year together with tax and calendar week numbers. Plus four months of the 1992 calendar on each page.

Statistics and Analysis. Graphs showing the FT Ordinary Share Index, FT Actuaries British Government All-Stocks Index, FT-SE 100 Index, Dow Jones Industrial Average, the Standard and Poors 500 Composite Index and the Nikkei Average Index.

World Atlas. Updated 48-page full colour World Atlas.

Detachable Thumb-indexed Address/Telephone Directory with international dialling codes.

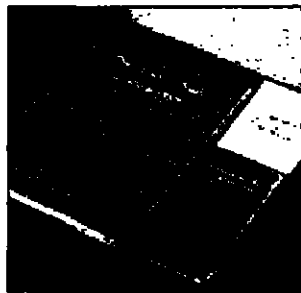
BOUND TO GET YOU NOTICED



According to your taste and budget, there's a selection of cover bindings to choose from - rich black leather, burgundy *bonded leather or black leather-cloth.

THE FT CHAIRMAN'S SET

For those wanting the ultimate in quality and craftsmanship, there's the FT Chairman's Set. Comprising a matching desk and pocket diary, it is bound in rich brown leather with fine gold tooling on the cover and comes complete in its own presentation box.



THE FT PINK DESK DIARY



Produced in response to the demand for a smaller, more portable FT diary, the FT Pink Desk Diary with its FT-pink pages is quite unique. Its distinctive size and shape make it equally at home on a desk or in a briefcase. Although compact, it contains a wealth of business information, and its innovative page a day layout allows ample space for each day's notes and business expenses. It is covered in black *bonded leather.

THE FT WALLET

The FT Wallet has a slimline, single-fold design that comes in either black or burgundy leather with matching silk lining. It contains a wallet section that holds bank notes and credit cards. Gilt corners give the wallet greater durability. Available in two sizes to take either the FT Pocket Diary or the FT Pink Pocket Diary.



ORDER FORM

Please tick where applicable.

701018

- ☐ Please send me the FT Collection Catalogue and Order Form.
☐ I am interested in using the FT Collection as business gifts, please send me details.

☐ I wish to place a firm order as detailed below.

Name (Mr/Ms/Miss/Ms) _____

Position _____

Company _____

Address _____

Postcode _____

Telephone _____

FOR YOUR FREE FT COLLECTION COLOUR CATALOGUE RING 071-799 2002 NOW!

Please return to:
FT Collection,
FT Business Information Ltd.,
50-64 Broadway, London SW1H 0DB.
Tel: 071-799 2002. Telex: 927 282 FINTIM G.
Fax: 071-799 2268.

How to complete your order.

1. Indicate the quantity and type of diary/organiser you require.
2. Indicate how many items you wish to have gold blocked with your initials and/or surname.

PRODUCT	CODE	QTY	UK (inc. VAT)	QTY	EUROPE	QTY	REST OF THE WORLD	QTY	SUB TOTAL
1992 DIARIES									
Chairman's Set*	CS		136.24		122.55		118.40		128.70
Desk Diary, black leather	DL		70.32		64.20		61.20		66.50
Desk Diary, burgundy *bonded leather	DB		44.47		42.20		38.20		46.50
Desk Diary, black leathercloth	DC		25.67		25.50		23.00		29.40
FT Pink Desk Diary	DP		30.14		28.80		26.80		31.70
Pocket Diary, black leather	PL		13.81		11.95		11.80		12.25
Pocket Diary, burgundy *bonded leather	PB		12.75		11.05		10.90		11.35
Pocket Diary, black leathercloth	PC		11.52		10.05		9.90		10.35
FT Pink Pocket Diary	PP		13.34		11.60		11.50		12.25
Slimline Pocket Diary	SP		11.57		10.10		9.90		10.40
Wallet Diary	WD		21.91		19.10		18.80		19.80
Wallets: Black (to fit PL - PC)	WL		25.32		21.80		21.70		22.15
Burgundy (to fit PB)	WB		25.32		21.80		21.70		22.15
Black (to fit PP)	WP		27.91		24.05		23.90		24.40
PERSONAL ORGANISERS									
Personal Organizer, black leather	POL		48.00		43.10		41.90		44.90
Personal Organizer, burgundy leather	POB		48.00		43.10		41.90		44.90
PERSONALISATION									
Initials only (up to 4 characters)	I		2.47		2.10		2.10		2.10
Names (up to 20 characters)	ISN		4.41		3.75		3.75		3.75
					TOTAL £				

All prices shown are exclusive of postage and packing.

Please attach any initials and/or surname details on a separate sheet.

*The Chairman's Set consists of two items, therefore the postage charge is double.

*The term "bonded" refers to bonded leather film.

HOW TO PAY:

BY PHONE. You can pay by credit card by placing your order on our Credit Card Order Line: 071-799 2274.

BY FAX. If you wish to pay by credit card you can fax this order to us on our Credit Card Fax Order Line 071-799 2268.

BY MAIL. Return this order form with your payment to the address given above. Payment must accompany your order and cheques should be drawn on a UK bank account made payable to "FT Business Information Ltd."

Tick Method of payment: Cheque ☐ Money Order ☐

Access ☐ Visa ☐ Amex ☐

Card No. _____

(If the billing address differs from the above, please notify us)

Expiry Date: _____

(Please complete as your order may be returned if expiry date is not shown)

FT Business Information Ltd., Registered Office Number One, Southwark Bridge, London SE1 9HL. Registered No. 980996.

CREDIT CARD ORDER LINE

Telephone orders for less than 25 items

071-799 2274

Despatch No: _____

Date Received: _____

Cardholder's Name (Block Capitals): _____

Cardholder's Signature: _____

For further information on business gift orders, please ring 071-799 2002.

THE FT PINK POCKET DIARY

The FT Pink Pocket Diary with its unique week to view landscape format has the same information as the FT Pocket Diary and is hugely popular. It is covered in black *bonded leather.



THE FT WALLET DIARY

The FT Wallet Diary features the FT Pocket Diary bound into a black leather wallet with gilt corners. Its discreet good looks are further enhanced by a black moiré silk lining and a handy notepad. There's more than adequate space for receipts and bank notes of all denominations.

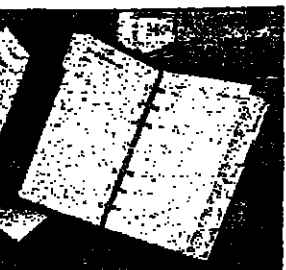


THE IMPROVED FT SLIMLINE POCKET DIARY

The FT Slimline Pocket Diary slips easily into your pocket. It has a fortnight to view format and is bound in black *bonded leather with FT-pink paper and matching ribbon. The new overseas and UK information guides, London Underground, city and west end maps, make it ideal for the executive on the move.

THE FT PERSONAL ORGANISER

Beautifully produced with a black or burgundy leather cover, the FT Personal Organiser has 25mm gilt rings and ample pocket space for papers, bank notes, and credit and business cards. There are FT-pink card dividers which indicate the five fully comprehensive paper sections, including a fortnight to view Diary, Notes, Expenses, Addresses and Information (maps, UK and overseas business centres guides and other useful facts). Refill packs are available.



FT COLLECTION - A QUALITY PROPOSITION

What we've shown here is but a small sample of the wide range in the FT Collection, so why not send for the FT Collection colour catalogue and see for yourself? It is packed with many invaluable business essentials from diaries to document cases. Contact us now on 071-799 2002, or write to FT Collection, FT Business Information Ltd., 50-64 Broadway, London SW1H 0DB, or send your business card.



HOW CAN YOU ADD EXCLUSIVITY TO AN ALREADY EXCLUSIVE RANGE OF BUSINESS ACCESSORIES?

All items will be doubly welcome if they are personalised with initials and/or surname in high quality, long-lasting, gold blocking. It's the kind of personal touch that enhances the pleasure and worth to the user.

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Our business gift services include: • Gold blocking of your logo • Up to eight pages of your own publicity material in the diaries and personal organiser • Direct despatch of your gifts to the recipients together with your compliment slips or greetings cards • Samples. We will even reserve your choice of FT Collection gifts if you are unable to finalise your gift list early in the year.

LARGE ORDER DISCOUNTS

Furthermore - order 25 items or more from the FT Collection and you will qualify for discounts of up to 25%.

DISTINCTIVE GIFTS THAT MAKE GREAT COMMERCIAL SENSE

Contact us now on 071-799 2002 for more details on our business gift services or write to FT Collection, FT Business Information Ltd., 50-64 Broadway, London SW1H 0DB.



TRADING VOLUME IN MAJOR STOCKS

[illegible][illegible]

future was seen for most of yesterday, helping the December contract to maintain a healthy premium to the underlying index, writes Joel Kibazo.

Trading in the contract opened strongly, with many dealers who had taken on long positions overnight looking for further advances.

By mid-morning, buying from independent traders and momentum and December continued its rise, pulling the underlying cash market higher as well. A fairly strong opening on Wall Street.

Then, profit-taking just before Wall Street's opening prompted December to lose some of its premium. The selling increased after Wall Street reversed an earlier gain as its momentum was curtailed by figures showing a sharp drop

At the close, December stood at 2,489, up 18 on the previous session and 6 above its estimated fair value premium to cash of 11.

In the LTOM, turnover fell to 24,264 in quiet trading. Hanson was the busiest stock option as dealers decided to take profits. It had 2,264 contracts traded, with the February 92 calls the busiest series. This was followed by Asda.

[illegible][illegible][illegible]

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In The Matter of
HOESCH WOODHEAD LIMITED
- and -
In The Matter of
The Companies Act 1985

NOTICE IS HEREBY GIVEN that a Petition
was on the fifth day of November 1981
presented to Her Majesty's High Court of Justice
for the confirmation of the reduction of the
share Premium Account of the above named
Company by £11,707,568.

AND NOTICE IS HEREBY GIVEN that the said
said Petition is directed to be heard before
Honourable Mr Justice Hoffmann at the
Royal Courts of Justice, Strand London.

appears every
Friday in the
Financial Times

For further
information,

please
call

can be obtained by
ers displayed above.

ANY creditor or Shareholder in the Company
desiring to oppose the making of an Order
for the confirmation of the proposed reduc-
tion of Share Premium Account should
appear at the time of hearing in person or by
Counsel for that purpose.

A copy of the said Petition will be furnished
to any such person requesting the same by
the undersigned solicitors on payment of
the regulated charge for the same.

Dated this 22nd day of November 1991.

SPEECHLY BURCHALL
Bouverie House, 154 Fleet Street
London, EC4A 3DF
Tel: 0471 761000

Wai-Fung Cheung
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FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER

LONDON SHARE SERVICE

INVESTMENT TRUSTS - Cont.

Notes	Price	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585	1584	1583	1582	1581	1580	1579	1578	1577	1576	1575	1574	1573	1572	1571	1570	1569	1568	1567	1566	1565	1564	1563	1562	1561	1560	1559	1558	1557	1556	1555	1554	1553	1552	1551	1550	1549	1548	1547	1546	1545	1544	1543	1542	1541	1540	1539	1538	1537	1536	1535	1534	1533	1532	1531	1530	1529	1528	1527	1526	1525	1524	1523	1522	1521	1520	1519	1518	1517	1516	1515	1514	1513	1512	1511	1510	1509	1508	1507	1506	1505	1504	1503	1502	1501	1500	1499	1498	1497	1496	1495	1494	1493	1492	1491	1490	1489	1488	1487	1486	1485	1484	1483	1482	1481	1480	1479	1478	1477	1476	1475	1474	1473	1472	1471	1470	1469	1468	1467	1466	1465	1464	1463	1462	1461	1460	1459	1458	1457	1456	1455	1454	1453	1452	1451	1450	1449	1448	1447	1446	1445	1444	1443	1442	1441	1440	1439	1438	1437	1436	1435	1434	1433	1432	1431	1430	1429	1428	1427	1426	1425	1424	1423	1422	1421	1420	1419	1418	1417	1416	1415	1414	1413	1412	1411	1410	1409	1408	1407	1406	1405	1404	1403	1402	1401	1400	1399	1398	1397	1396	1395	1394	1393	1392	1391	1390	1389	1388	1387	1386	1385	1384	1383	1382	1381	1380	1379	1378	1377	1376	1375	1374	1373	1372	1371	1370	1369	1368	1367	1366	1365	1364	1363	1362	1361	1360	1359	1358	1357	1356	1355	1354	1353	1352	1351	1350	1349	1348	1347	1346	1345	1344	1343	1342	1341	1340	1339	1338	1337	1336	1335	1334	1333	1332	1331	1330	1329	1328	1327	1326	1325	1324	1323	1322	1321	1320	1319	1318	1317	1316	1315	1314	1313	1312	1311	1310	1309	1308	1307	1306	1305	1304	1303	1302	1301	1300	1299	1298	1297	1296	1295	1294	1293	1292	1291	1290	1289	1288	1287	1286	1285	1284	1283	1282	1281	1280	1279	1278	1277	1276	1275	1274	1273	1272	1271	1270	1269	1268	1267	1266	1265	1264	1263	1262	1261	1260	1259	1258	1257	1256	1255	1254	1253	1252	1251	1250	1249	1248	1247	1246	1245	1244	1243	1242	1241	1240	1239	1238	1237	1236	1235	1234	1233	1232	1231	1230	1229	1228	1227	1226	1225	1224	1223	1222	1221	1220	1219	1218	1217	1216	1215	1214	1213	1212	1211	1210	1209	1208	1207	1206	1205	1204	1203	1202	1201	1200	1199	1198	1197	1196	1195	1194	1193	1192	1191	1190	1189	1188	1187	1186	1185	1184	1183	1182	1181	1180	1179	1178	1177	1176	1175	1174	1173	1172	1171	1170	1169	1168	1167	1166	1165	1164	1163	1162	1161	1160	1159	1158	1157	1156	1155	1154	1153	1152	1151	1150	1149	1148	1147	1146	1145	1144	1143	1142	1141	1140	1139	1138	1137	1136	1135	1134	1133	1132	1131	1130	1129	1128	1127	1126	1125	1124	1123	1122	1121	1120	1119	1118	1117	1116	1115	1114	1113	1112	1111	1110	1109	1108	1107	1106	1105	1104	1103	1102	1101	1100	1099	1098	1097	1096	1095	1094	1093	1092	1091	1090	1089	1088	1087	1086	1085	1084	1083	1082	1081	1080	1079	1078	1077	1076	1075	1074	1073	1072	1071	1070	1069	1068	1067	1066	1065	1064	1063	1062	1061	1060	1059	1058	1057	1056	1055	1054	1053	1052	1051	1050	1049	1048	1047	1046	1045	1044	1043	1042	1041	1040	1039	1038	1037	1036	1035	1034	1033	1032	1031	1030	1029	1028	1027	1026	1025	1024	1023	1022	1021	1020	1019	1018	1017	1016	1015	1014	1013	1012	1011	1010	1009	1008	1007	1006	1005	1004	1003	1002	1001	1000	999	998	997	996	995	994	993	992	991	990	989	988	987	986	985	984	983	982	981	980	979	978	977	976	975	974	973	972	971	970	969	968	967	966	965	964	963	962	961	960	959	958	957	956	955	954	953	952	951	950	949	948	947	946	945	944	943	942	941	940	939	938	937	936	935	934	933	932	931	930	929	928	927	926	925	924	923	922	921	920	919	918	917	916	915	914	913	912	911	910	909	908	907	906	905	904	903	902	901	900	899	898	897	896	895	894	893	892	891	890	889	888	887	886	885	884	883	882	881	880	879	878	877	876	875	874	873	872	871	870	869	868	867	866	865	864	863	862	861	860	859	858	857	856	855	854	853	852	851	850	849	848	847	846	845	844	843	842	841	840	839	838	837	836	835	834	833	832	831	830	829	828	827	826	825	824	823	822	821	820	819	818	817	816	815	814	813	812	811	810	809	808	807	806	805	804	803	802	801	800	799	798	797	796	795	794	793	792	791	790	789	788	787	786	785	784	783	782	781	780	779	778	777	776	775	774	773	772	771	770	769	768	767	766	765	764	763	762	761	760	759	758	757	756	755	754	753	752	751	750	749	748	747	746	745	744	743	742	741	740	739	738	737	736	735	734	733	732	731	730	729	728	727	726	725	724	723	722	721	720	719	718	717	716	715	714	713	712	711	710	709	708	707	706	705	704	703	702	701	700	699	698	697	696	695	694	693	692	691	690	689	688	687	686	685	684	683	682	681	680	679	678	677	676	675	674	673	672	671	670	669	668	667	666	665	664	663	662	661	660	659	658	657	656	655	654	653	652	651	650	649	648	647	646	645	644	643	642	641	640	639	638	637	636	635	634	633	632	631	630	629	628	627	626	625	624	623	622	621	620	619	618	617	616	615	614	613	612	611	610	609	608	607	606	605	604	603	602	601	600	599	598	597	596	595	594	593	592	591	590	589
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● Current Unit Trust prices are available on FT Cityline. Calls charged at 48p per minute peak and 35p off peak, inc VAT. To obtain your free Unit Trust Code Booklet ring (071) 925-2120.

	Init Charge	Com. Price	Bid Price	Offer + or - Price	Yield %	Vol Gr
Bishopsgate Progressive Mgmt Co (1200)G						
15 St James Place, London SW1A 1HW			071	493.6111		
Progressive Inc.	\$17.77	17.77	18.75	-0.10	9.98	
Progressive Acc	\$12.74	27.14	28.64	-0.07	9.68	
International Inc	\$11.85	18.85	19.01	-	9.60	
International Acc	\$12.58	25.58	25.78	-	9.60	
Can & Foreign Inc	\$12.17	22.17	22.40	-	9.50	

[illegible][illegible][illegible][illegible]

INITIAL CHARGE: charge made on sale of stock. Used for commissions and administrative costs, including incorporation paid to intermediaries. This charge is calculated as the price of the stock.

INTEREST: the cost of borrowing money. The price of a security will usually be higher if the security's return will be higher than the interest rate.

BID PRICE: Also called *offer*, represents what the price at which someone will sell for a security.

CANCELLATION PRICE: The minimum price at which a security can be sold. If the offer and bid prices are determined in a futures bid and ask process, the cancellation price, must and cannot be lower than the bid price. If the bid price is set, offer cannot set the cancellation price. However, if the bid price is set, the cancellation price will be the minimum of the bid, less a discount to which there is no limit.

TIME: the time frame appropriate for the owner's market in the line of the unit owner's investment and asset allocation. The time frame is by the symbol designated the individual unit's main theme.

The symbols are as follows: (CV) - 1991 to 1995 (1991) - 1991 to 1990 (1990) - 1990 to 1989 (1989) - 1989 to 1988 (1988) - 1988 to 1987 (1987) - 1987 to 1986 (1986) - 1986 to 1985 (1985) - 1985 to 1984 (1984) - 1984 to 1983 (1983) - 1983 to 1982 (1982) - 1982 to 1981 (1981) - 1981 to 1980 (1980) - 1980 to 1979 (1979) - 1979 to 1978 (1978) - 1978 to 1977 (1977) - 1977 to 1976 (1976) - 1976 to 1975 (1975) - 1975 to 1974 (1974) - 1974 to 1973 (1973) - 1973 to 1972 (1972) - 1972 to 1971 (1971) - 1971 to 1970 (1970) - 1970 to 1969 (1969) - 1969 to 1968 (1968) - 1968 to 1967 (1967) - 1967 to 1966 (1966) - 1966 to 1965 (1965) - 1965 to 1964 (1964) - 1964 to 1963 (1963) - 1963 to 1962 (1962) - 1962 to 1961 (1961) - 1961 to 1960 (1960) - 1960 to 1959 (1959) - 1959 to 1958 (1958) - 1958 to 1957 (1957) - 1957 to 1956 (1956) - 1956 to 1955 (1955) - 1955 to 1954 (1954) - 1954 to 1953 (1953) - 1953 to 1952 (1952) - 1952 to 1951 (1951) - 1951 to 1950 (1950) - 1950 to 1949 (1949) - 1949 to 1948 (1948) - 1948 to 1947 (1947) - 1947 to 1946 (1946) - 1946 to 1945 (1945) - 1945 to 1944 (1944) - 1944 to 1943 (1943) - 1943 to 1942 (1942) - 1942 to 1941 (1941) - 1941 to 1940 (1940) - 1940 to 1939 (1939) - 1939 to 1938 (1938) - 1938 to 1937 (1937) - 1937 to 1936 (1936) - 1936 to 1935 (1935) - 1935 to 1934 (1934) - 1934 to 1933 (1933) - 1933 to 1932 (1932) - 1932 to 1931 (1931) - 1931 to 1930 (1930) - 1930 to 1929 (1929) - 1929 to 1928 (1928) - 1928 to 1927 (1927) - 1927 to 1926 (1926) - 1926 to 1925 (1925) - 1925 to 1924 (1924) - 1924 to 1923 (1923) - 1923 to 1922 (1922) - 1922 to 1921 (1921) - 1921 to 1920 (1920) - 1920 to 1919 (1919) - 1919 to 1918 (1918) - 1918 to 1917 (1917) - 1917 to 1916 (1916) - 1916 to 1915 (1915) - 1915 to 1914 (1914) - 1914 to 1913 (1913) - 1913 to 1912 (1912) - 1912 to 1911 (1911) - 1911 to 1910 (1910) - 1910 to 1909 (1909) - 1909 to 1908 (1908) - 1908 to 1907 (1907) - 1907 to 1906 (1906) - 1906 to 1905 (1905) - 1905 to 1904 (1904) - 1904 to 1903 (1903) - 1903 to 1902 (1902) - 1902 to 1901 (1901) - 1901 to 1900 (1900) - 1900 to 1899 (1899) - 1899 to 1898 (1898) - 1898 to 1897 (1897) - 1897 to 1896 (1896) - 1896 to 1895 (1895) - 1895 to 1894 (1894) - 1894 to 1893 (1893) - 1893 to 1892 (1892) - 1892 to 1891 (1891) - 1891 to 1890 (1890) - 1890 to 1889 (1889) - 1889 to 1888 (1888) - 1888 to 1887 (1887) - 1887 to 1886 (1886) - 1886 to 1885 (1885) - 1885 to 1884 (1884) - 1884 to 1883 (1883) - 1883 to 1882 (1882) - 1882 to 1881 (1881) - 1881 to 1880 (1880) - 1880 to 1879 (1879) - 1879 to 1878 (1878) - 1878 to 1877 (1877) - 1877 to 1876 (1876) - 1876 to 1875 (1875) - 1875 to 1874 (1874) - 1874 to 1873 (1873) - 1873 to 1872 (1872) - 1872 to 1871 (1871) - 1871 to 1870 (1870) - 1870 to 1869 (1869) - 1869 to 1868 (1868) - 1868 to 1867 (1867) - 1867 to 1866 (1866) - 1866 to 1865 (1865) - 1865 to 1864 (1864) - 1864 to 1863 (1863) - 1863 to 1862 (1862) - 1862 to 1861 (1861) - 1861 to 1860 (1860) - 1860 to 1859 (1859) - 1859 to 1858 (1858) - 1858 to 1857 (1857) - 1857 to 1856 (1856) - 1856 to 1855 (1855) - 1855 to 1854 (1854) - 1854 to 1853 (1853) - 1853 to 1852 (1852) - 1852 to 1851 (1851) - 1851 to 1850 (1850) - 1850 to 1849 (1849) - 1849 to 1848 (1848) - 1848 to 1847 (1847) - 1847 to 1846 (1846) - 1846 to 1845 (1845) - 1845 to 1844 (1844) - 1844 to 1843 (1843) - 1843 to 1842 (1842) - 1842 to 1841 (1841) - 1841 to 1840 (1840) - 1840 to 1839 (1839) - 1839 to 1838 (1838) - 1838 to 1837 (1837) - 1837 to 1836 (1836) - 1836 to 1835 (1835) - 1835 to 1834 (1834) - 1834 to 1833 (1833) - 1833 to 1832 (1832) - 1832 to 1831 (1831) - 1831 to 1830 (1830) - 1830 to 1829 (1829) - 1829 to 1828 (1828) - 1828 to 1827 (1827) - 1827 to 1826 (1826) - 1826 to 1825 (1825) - 1825 to 1824 (1824) - 1824 to 1823 (1823) - 1823 to 1822 (1822) - 1822 to 1821 (1821) - 1821 to 1820 (1820) - 1820 to 1819 (1819) - 1819 to 1818 (1818) - 1818 to 1817 (1817) - 1817 to 1816 (1816) - 1816 to 1815 (1815) - 1815 to 1814 (1814) - 1814 to 1813 (1813) - 1813 to 1812 (1812) - 1812 to 1811 (1811) - 1811 to 1810 (1810) - 1810 to 1809 (1809) - 1809 to 1808 (1808) - 1808 to 1807 (1807) - 1807 to 1806 (1806) - 1806 to 1805 (1805) - 1805 to 1804 (1804) - 1804 to 1803 (1803) - 1803 to 1802 (1802) - 1802 to 1801 (1801) - 1801 to 1800 (1800) - 1800 to 1799 (1799) - 1799 to 1798 (1798) - 1798 to 1797 (1797) - 1797 to 1796 (1796) - 1796 to 1795 (1795) - 1795 to 1794 (1794) - 1794 to 1793 (1793) - 1793 to 1792 (1792) - 1792 to 1791 (1791) - 1791 to 1790 (1790) - 1790 to 1789 (1789) - 1789 to 1788 (1788) - 1788 to 1787 (1787) - 1787 to 1786 (1786) - 1786 to 1785 (1785) - 1785 to 1784 (1784) - 1784 to 1783 (1783) - 1783 to 1782 (1782) - 1782 to 1781 (1781) - 1781 to 1780 (1780) - 1780 to

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-852	7-853	7-854	7-855	7-856	7-857	7-858	7-859	7-860	7-861	7-862	7-863	7-864	7-865	7-866	7-867	7-868	7-869	7-870	7-871	7-872	7-873	7-874	7-875	7-876	7-877	7-878	7-879	7-880	7-881	7-882	7-883	7-884	7-885	7-886	7-887	7-888	7-889	7-890	7-891	7-892	7-893	7-894	7-895	7-896	7-897	7-898	7-899	7-900	7-901	7-902	7-903	7-904	7-905	7-906	7-907	7-908	7-909	7-910	7-911	7-912	7-913	7-914	7-915	7-916	7-917	7-918	7-919	7-920	7-921	7-922	7-923	7-924	7-925	7-926	7-927	7-928	7-929	7-930	7-931	7-932	7-933	7-934	7-935	7-936	7-937	7-938	7-939	7-940	7-941	7-942	7-943	7-944	7-945	7-946	7-947	7-948	7-949	7-950	7-951	7-952	7-953	7-954	7-955	7-956	7-957	7-958	7-959	7-960	7-961	7-962	7-963	7-964	7-965	7-966	7-967	7-968	7-969	7-970	7-971	7-972	7-973	7-974	7-975	7-976	7-977	7-978	7-979	7-980	7-981	7-982	7-983	7-984	7-985	7-986	7-987	7-988	7-989	7-990	7-991	7-992	7-993	7-994	7-995	7-996	7-997	7-998	7-999	7-1000	7-1001	7-1002	7-1003	7-1004	7-1005	7-1006	7-1007	7-1008	7-1009	7-1010	7-1011	7-1012	7-1013	7-1014	7-1015	7-1016	7-1017	7-1018	7-1019	7-1020	7-1021	7-1022	7-1023	7-1024	7-1025	7-1026	7-1027	7-1028	7-1029	7-1030	7-1031	7-1032	7-1033	7-1034	7-1035	7-1036	7-1037	7-1038	7-1039	7-1040	7-1041	7-1042	7-1043	7-1044	7-1045	7-1046	7-1047	7-1048	7-1049	7-1050	7-1051	7-1052	7-1053	7-1054	7-1055	7-1056	7-1057	7-1058	7-1059	7-1060	7-1061	7-1062	7-1063	7-1064	7-1065	7-1066	7-1067	7-1068	7-1069	7-1070	7-1071	7-1072	7-1073	7-1074	7-1075	7-1076	7-1077	7-1078	7-1079	7-1080	7-1081	7-1082	7-1083	7-1084	7-1085	7-1086	7-1087	7-1088	7-1089	7-1090	7-1091	7-1092	7-1093	7-1094	7-1095	7-1096	7-1097	7-1098	7-1099	7-1100	7-1101	7-1102	7-1103	7-1104	7-1105	7-1106	7-1107	7-1108	7-1109	7-1110	7-1111	7-1112	7-1113	7-1114	7-1115	7-1116	7-1117	7-1118	7-1119	7-1120	7-1121	7-1122	7-1123	7-1124	7-1125	7-1126	7-1127	7-1128	7-1129	7-1130	7-1131	7-1132	7-1133	7-1134	7-1135	7-1136	7-1137	7-1138	7-1139	7-1140	7-1141	7-1142	7-1143	7-1144	7-1145	7-1146	7-1147	7-1148	7-1149	7-1150	7-1151	7-1152	7-1153	7-1154	7-1155	7-1156	7-1157	7-1158	7-1159	7-1160	7-1161	7-1162	7-1163	7-1164	7-1165	7-1166	7-1167	7-1168	7-1169	7-1170	7-1171	7-1172	7-1173	7-1174	7-1175	7-1176	7-1177	7-1178	7-1179	7-1180	7-1181	7-1182	7-1183	7-1184	7-1185	7-1186	7-1187	7-1188	7-1189	7-1190	7-1191	7-1192	7-1193	7-1194	7-1195	7-1196	7-1197	7-1198	7-1199	7-1200	7-1201	7-1202	7-1203	7-1204	7-1205	7-1206	7-1207	7-1208	7-1209	7-1210	7-1211	7-1212	7-1213	7-1214	7-1215	7-1216	7-1217	7-1218	7-1219	7-1220	7-1221	7-1222	7-1223	7-1224	7-1225
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[illegible][illegible][illegible][illegible]

	Price	Offer	Size	Yield		Bid	Offer	Size	Yield
Money Funds									
First	101.03	101.50	100	5.00	North Star Fund Managers (Company) Ltd				
Second	101.03	101.50	100	5.00	Invest Fund	100.51	100.70	250	6.00
Third	101.03	101.50	100	5.00	New Star Fund	100.51	100.70	250	6.00
Fourth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Fifth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Sixth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Seventh	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Eighth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Ninth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Tenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Eleventh	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twelfth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Fourteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Fifteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Sixteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Seventeenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Eighteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Nineteenth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twentieth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-first	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-second	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-third	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-fourth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-fifth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-sixth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-seventh	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-eighth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Twenty-ninth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirtieth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-first	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-second	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-third	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-fourth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-fifth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-sixth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-seventh	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-eighth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Thirty-ninth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00
Fortieth	101.03	101.50	100	5.00	High Five Fund	100.51	100.70	250	6.00

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Dollar down in volatile session

THE CURRENCY markets had a volatile session yesterday, with the dollar shedding early gains and finishing close to the lows of the day after news of a large fall in US consumer confidence in November.

The Conference Board's consumer confidence index dropped to 50.6 in November from 60.1 the previous month. The markets had expected confidence to have held at October's level and the figures dampened hopes that a revival in consumer spending could drag the US economy out of recession.

The dollar fell to just above DM1.58, having traded at just below DM1.60 earlier in the session after Mr. Juergen Muellemann, the German economic minister, said he did not think there would need to be a rise in German rates.

However, the dollar's gains only lasted until the release of the consumer confidence figures. The announcement led to speculation that the American economy was deeper in recession than had been previously thought and that the Federal Reserve could soon ease monetary policy.

One inter-bank dealer said that after the consumer confidence figures there was strong buying of dollars, with corporate customers and fund managers believing the US cur-

rency may have bottomed out. Other senior foreign exchange managers, however, reported little interest in buying the dollar and believed it would continue to weaken. It closed lower at DM1.5805 from DM1.5830 but firmer at Y128.15 from Y127.75. But in New York the dollar rose to DM1.6110.

The effect of the D-Mark's strength continued to ripple throughout the ERM, with the Bank of Italy forced to raise its emergency funding by 1/2 point to 12 per cent.

Mr. Jonathan Griggs at Barclays Bank said the tightening was also inspired by technical

factors, particularly the need to bring emerging funding rates in line with money market rates. The lira rose against the D-Mark, closing at L765.80 from L766.50.

The Portuguese Escudo is yet to join the ERM, but the authorities in Lisbon are attempting to shadow the grid and yesterday the Bank of Portugal was forced to sell D-Marks and buy Escudos.

Mr. Mark Austin at Hong Kong Bank in London said the Escudo was also being undermined by the recent weakness of the Finnish markka, which had caused some investors to fear that the "more peripheral nations in Europe" would find it politically difficult to shadow the ERM.

The D-Mark closed at around 89 Escudos from 88.50 in the previous session after intervention from the Bank of Portugal at around 88.25.

EMS EUROPEAN CURRENCY UNIT RATES

Currency	Unit	Rate	% Change
Spanish Peseta	100	133.61	-0.02
Italian Lira	1,000	2,036.26	-0.01
French Franc	100	6.55958	-0.01
German Mark	100	1.93627	-0.01
British Pound	100	1.93627	-0.01
Portuguese Escudo	100	200.482	-0.01
Irish Punt	100	0.787564	-0.01
Belgian Franc	100	36.3633	-0.01
Dutch Guilder	100	3.76033	-0.01
Swedish Krona	100	10.4656	-0.01

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FINANCIAL FUTURES AND OPTIONS

LIVE LONG-TERM FUTURES OPTIONS

Strike	Call	Put	Settle
90	3.58	4.29	0.18
91	2.21	2.43	0.18
92	1.44	1.59	0.18
93	1.12	1.26	0.18
94	0.81	0.95	0.18
95	0.51	0.65	0.18
96	0.21	0.35	0.18
97	0.01	0.05	0.18

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	High	Low	Change	Close		Sales	Stock		High	Low	Change
Mar	32 1/2	31 1/2	9 1/2	-1/4		1408	BlumGen A	512 1/2	12 1/2	12 1/2	
	317	10 1/2				44200	Scot Paper	229	22 1/2	22 1/2	
							Scot Paper	825	32	32	
Genie	9 1/2	8 1/2	9 1/2	-1/2		19000	Scotco Inc	517 1/2	7 1/2	7 1/2	
Brk	31 1/2	30 1/2	10 1/2	+1/2		42800	Sains Co	512 1/2	12 1/2	10 1/2	
Brk	31 1/2	30 1/2	10 1/2	+1/2		5100	Sains Gen	510 1/2	10 1/2	10 1/2	
TAT	31 1/2	30 1/2	21 1/2	-1/2		2300	Star A	540 1/2	40 1/2	40 1/2	
Brk	31 1/2	30 1/2	17 1/2	-1/2		75000	Sherrill G	57 1/2	7 1/2	7 1/2	
Brk	31 1/2	30 1/2	17 1/2	-1/2		12100	Shel. Syst	58 1/2	6 1/2	6 1/2	
Brk	31 1/2	30 1/2	17 1/2	-1/2		1500	Sherrill G	57 1/2	7 1/2	7 1/2	
Brk	31 1/2	30 1/2	17 1/2	-1/2		2100	Sains Gen	512 1/2	12 1/2	10 1/2	
Brk	31 1/2	30 1/2	17 1/2	-1/2		8100	Southern A	510 1/2	10 1/2	10 1/2	

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						1987	
		Nov 26	Nov 26	Nov 26	Nov 26	HIGH	LOW
12601	1630 2	1630 2	1630 2	1642 9	1648 5	1671 1	1204 5
	146 0	146 0	146 0	144 5	146 5	149 7	141 1
12602	414 77	414 64	417 81	419 24	534 81	1164 0	365 58
	1980 70	1870 25	1095 98	1092 05	1212 15	1174 01	317 59
12703	353 55	355 00	359 30	360 01	380 04	425 8	342 26
12704	825 9	825 8	826 6	827 7	1186 5	1834 0	810 13

1887	478	475	483	484	502	515 (15.11)	394
1888	177	173	174	176	187	187	144
1889	176	173	175	174	176	176	145
1890	156	153	155	156	171	171 (3.12)	570
1891	185	184	180	181	185	185 (3.12)	112.5
1892	156	157	159	160	173	173 (8.04)	131.6
1893	426	428	424	426	436	436	284
1894	139	136	137	139	134	135 (5.05)	114
1895	510	507	500	501	519	519 (3.04)	368
1896	225	226	231	231	237	237 (4.18)	215
1897	173	174	175	176	177	178	162
1898	275	273	272	274	283	283 (1.02)	207.5
1899	537	537	538	539	541	539 (5.02)	478
1900	224	224	227	227	270	264 (5.06)	224
1901	153	151	151	154	196	203 (4.06)	123.4
1902	640	635	645	645	702	702 (5.05)	610
1903	109	116	116	111	118	118 (3.08)	92
1904	395	391	393	394	422	422 (2.04)	315

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Stocks			
91			
Stocks	Closing	Change	
Traded	Prices	on day	
---	2.9	388	-2
---	2.7	408	+ 10
---	2.8	805	-45
---	2.4	782	-30
---	2.1	896	+ 10

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Age Group	Percentage of Respondents
18-29	85%
30-49	80%
50-69	75%
70+	70%

Data source: Chief Executives in Europe 1990

4:00 pm prices November 28

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

[illegible]

Continued on next page

مكتبة ابن خلدون

NASDAQ NATIONAL MARKET

4:00 pm prices November 26

[illegible]

4:00 pm prices November 26

[illegible]

**CONTRACTED
BUSINESS
SERVICES**

The FT proposes to publish this survey on **January 17th 1992**. It will be of considerable interest to our readership of **Chief Executives, Finance Directors, Board Directors and Managers-** the very people who have responsibility for employing external contractors. If you want to reach this important audience, call

Jessica Perry
on 071 873 4611
or fax 071 873 3062

Data source: BMRC 1990

FINANCIAL TIMES

Data source: Chief Executives in Europe 1990.

Data source: BMRC 1990

AMERICA

Dow rallies after shrugging off consumer confidence fall

Wall Street

SHARE PRICES finished higher yesterday at the end of a see-saw session, with the stock market displaying surprising resilience in the face of a big fall in US consumer confidence and news of a major restructuring at IBM, writes Patrick Harrison in New York.

At the close the Dow was up 14.08 at 2,916.14, having been down almost 30 points in the morning and up over 20 points in the afternoon. The Standard & Poor's 500 followed a similar pattern, ending 2.02 ahead at 377.96, while the Nasdaq composite of over-the-counter stocks rallied late but still ended 0.65 off at 523.23.

Turnover on the New York SE was fairly heavy at 2.8bn shares, and rises outpaced declines by 849 to 788. Equities traded slightly firmer at the opening, lined by news of overnight gains in London and Tokyo. Sentiment soon turned, however, after the Conference Board reported that its index of consumer confidence fell from October's 80.1 to 59.6 in November.

In the light of the big fall in the index one month ago and yesterday's large drop in the University of Michigan's own report of consumer confidence, the news threatened to confirm the market's worst fears - that weak consumer confidence will push the economy back into recession. The mar-

ket recovered, however, after IBM announced that as part of a big cost-cutting programme it will shed an additional 30,000 jobs this year and take a restructuring charge of about \$3bn against fourth-quarter earnings.

The restructuring was viewed by the market as good news for the long term, and with the help of lower bond yields, stock prices moved confidently higher. IBM responded well to the company's announcement, the stock adding 2% at 97. The Standard & Poor's 500 was up 1.4% at 377.96, while the Nasdaq composite of over-the-counter stocks rallied late but still ended 0.65 off at 523.23.

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ket recovered, however, after IBM announced that as part of a big cost-cutting programme it will shed an additional 30,000 jobs this year and take a restructuring charge of about \$3bn against fourth-quarter earnings.

The restructuring was viewed by the market as good news for the long term, and with the help of lower bond yields, stock prices moved confidently higher. IBM responded well to the company's announcement, the stock adding 2% at 97. The Standard & Poor's 500 was up 1.4% at 377.96, while the Nasdaq composite of over-the-counter stocks rallied late but still ended 0.65 off at 523.23.

Turnover on the New York SE was fairly heavy at 2.8bn shares, and rises outpaced declines by 849 to 788. Equities traded slightly firmer at the opening, lined by news of overnight gains in London and Tokyo. Sentiment soon turned, however, after the Conference Board reported that its index of consumer confidence fell from October's 80.1 to 59.6 in November.

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Brazil frustrates hopes of over-enthusiastic investors

But better economic news suggests that the recent weakness may be temporary, says Victoria Griffith

JUST A few months ago, the Brazilian stock market was one of the hottest in Latin America. After the Comissão de Valores Mobiliários, the country's equity market watchdog, cleared the way for foreign investment in the spring, some \$55m entered the country.

Conventional wisdom had it that Brazil would mimic the strong performances of countries like Mexico and Chile. "Brazil was riding on the back of the other Latin American markets," says Mr Roger Wright, head of the foreign investment fund at Banco Garantia in São Paulo. "Many investors reasoned, without stopping to make an in-depth analysis, that Brazil would experience the next stock market boom in Latin America."

The overly eager investors were soon disappointed. In September, the privatisation of Usiminas, the steel group, was suspended, after a series of lawsuits and violent demonstrations challenged the sell-off.

The bad news has been piling up ever since. According to initial estimates, November's inflation will hit at least 27 per cent - its highest under the Collor administration and up from 5.5 per cent in April. Bankruptcies are mounting as real interest rates have soared to 20 per cent a month from negative interest rates in July and August. Bumping unemployment and shrinking salaries mark the onset of an ever deeper recession.

Since the beginning of November, the São Paulo stock index has fallen 21.5 per cent in mid-session yesterday stood at 4,001, up from 3,590 on Monday, which compares with a 1991 high of 6,470 on September 12.

Foreign investment has virtually ground to a halt. Daily trading volumes, which had reached a peak of \$145m in August, dwindled again to just \$14m on Monday this week.

But as stock prices have tumbled, many investors have begun to see better days ahead. "Most of the bad news is already out," reasons Mr Wright of Garantia. "And with

the fall in prices, Brazil has once again become the cheapest market in Latin America. It would be very unwise for us to stay out of equities right now."

There has been a positive side to the Brazilian economy over the last two months. Last month, the Usiminas privatisation finally got off the ground: 75 per cent of the shares in the steel group were sold for \$1.17bn. Three other privatisations followed, bringing in nearly \$100m between them.

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EUROPE

Bank shares in demand as bourses recover

BOURSES REGAINED some of the ground lost on Monday, with demand for financial stocks recovering on several bourses yesterday, writes Our Markets Staff.

PARIS rebounded on bargain-hunting, after last week's 6.5 per cent fall. The CAC 40 index gained 25.72 or 1.5 per cent to 1,768.97, although turnover remained subdued after Monday's FFI1.8bn.

Piñault was requested after the previous day's suspension, adding FF8.50 or 3.5 per cent to FF267.50. On Monday the diversified retailing group said it had bought a 40.56 per cent stake in Au Printemps and planned to raise its holding to two-thirds. Analysts said the deal had upset minority shareholders because the tender offer did not extend to 100 per cent. Au Printemps and Conforama, a unit of Piñault that could be sold to Au Printemps to help finance the deal, remained suspended.

County NatWest said that the purchase of Conforama would dilute Au Printemps' earnings per share in 1992, and recommended that investors tender their shares to the offer and/or sell in the market. It warned that the price could fall to FF700-FF750 from Friday's closing price of FF748. Speculation that Maus-Nord-

FT-SE Eurotrack 100 - Nov 26								
Hourly changes								
Open	10 pm	11 am	12 noon	1 pm	2 pm	3 pm	Close	
1067.92	1068.22	1071.30	1072.63	1072.86	1073.58	1072.85	1071.46	
Day's High 1074.37				Day's Low 1067.52				
Nov 26	Nov 22	Nov 21	Nov 20	Nov 19				
1060.97	1066.84	1071.97	1076.00	1075.11				
See value 100 (27030)								

Base value 100 (20/1/1988)

mann, the troubled Swiss holding company, would sell its stake had lifted the shares from FF780 in July.

Financial stocks, hit hard last week after the interest rate rise, continued to regain lost ground. Suex, up FF7.20 on Monday, rose another FF7.70 to FF723.50, while Paribas, which gained FF10.50 on Monday, added FF8.50 to FF280. A cut in bank reserve requirements encouraged investors.

FRANKFURT responded to a quiet Monday on Wall Street with some short covering, enhanced by a stable domestic bond market and a medium of good corporate news.

After a 3.80 rise to 556.65 in the FAZ index at mid-session, the DAX accelerated a little to close 13.71 higher at 1,692.57. Banks improved ahead of their results season which starts with Dresdner on Friday, and German stock market turnover rose from DM3.3bn to DM4.5bn.

Utilities were mostly strong, with RWE up DM8 at DM406.50. In chemicals, Bayer's fall of only 4 per cent to DM280.20 after better-than-expected earnings with the interim reports from BASF and Hoechst, and Bayer shares rose DM3 to DM278.20.

In more speculative territory, Continental jumped DM6 to DM280.20 after better-than-expected earnings with the interim reports from BASF and Hoechst, and Bayer shares rose DM3 to DM278.20.

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Free B shares in Investor went against the trend and lost SKR10 to SKR10 while Providentia free B's firmed SKR4.50 to SKR6.5. Both shares had been suspended on Monday ahead of the news that the companies would merge.

AMSTERDAM showed its vulnerability to currency movements yesterday, reflecting the volatility of the dollar. The CBS Tendency index rose to 90.1 before closing at 89.7, up 0.4, in this turnover of F135.5m.

The dredging sector was firm. Boskalis recovered F1.10 or 5 per cent to F121.70 in a belated reaction to a statement from the company last Friday that a penalty for late delivery of an Indonesian order was no reason to change its profit forecast. The stock had fallen heavily recently on reports of losses related to the order.

HBO, recommended as a "buy" this week by James Capel, rose F1.3 to F190.

ZURICH staged a modest recovery with the Credit Suisse index up 4.0 to 463.7 and its recent outstanding laggards, Brown Boveri and Adia, rose up SF21.10 to SF23.50 and SF21.30 to SF24.80.

MADRID moved higher, as bank stocks recovered from Monday's weakness. The general index recouped 1.45 to 344.19 as turnover eased to about Ptas1m from Ptas1.7m on Monday, rose Ptas40 to Ptas10.40, while Banco Santander, off Ptas175 on Monday, gained Ptas65 to Ptas170.

MILAN continued to take its cue from the insurance and telecom sectors, but the inter-bank market was the star. The est was mainly domestic. The Comit index rose 4.07 to 518.57 in turnover estimated at around L200m after Monday's patchy L50.5m.

General gained L780 or 2.9 per cent to L27,570 while Ras closed screen-based trading up L510 at L18,610. In telecoms, Sip was up L43 at L1,354.

BRUSSELS saw continued strength in Wagenvoorts, which rose BF170 or 1.9 per cent to BF18,670 after a court ruled that Accor of France should give more details on its bid for the travel company.

Bargain-hunting after Monday helped the Belp20 index to recover 10.85 to 1,080.70 in turnover of BF64m.

OSLO was pushed lower by the troubled finance sector and a gloomy outlook for the Norwegian economy. The all-share index fell 4.5 to 497.78 in trading worth Nkr456.6m.

ISTANBUL leapt another 10.3 per cent, a rise of 37 per cent since the formation of a new government a week ago.

ASIA PACIFIC

Arbitrage helps Nikkei to break losing streak

Tokyo

SHARE PRICES found support from arbitrage-related activity yesterday, and the Nikkei index passed back over the psychologically important 23,000 level, writes Emma Terzani in Tokyo.

The 225-share average finished 243.40 firmer at 23,112.09, its first increase in 10 days. The index had dropped 7.3 per cent or 1,799 points over the previous nine sessions. It opened yesterday at the day's high for the session of 23,182.93 in the afternoon.

Volume was light but picked up to 200m shares from 170m, with activity dominated by arbitrage. Rising issues outnumbered declines by 456 to 419. The rise in yen depressed blue chip high-technology issues. Among those falling to lows for the year were Hitachi, down Y4 at Y896, Fujitsu, Y14 cheaper at Y818, and Sony, which fell Y30 to Y1,400.

The high-yield yen, however, triggered hopes of lower interest rates, and electric power issues gained ground. Tokyo Electric Power moved up Y10 to Y3,420.

Some speculative issues dropped on rumours that a leading speculative investor had been arrested. Topo Sanso plunged by its daily limit of Y300 to Y1,220 and Honshu Paper lost Y12 to Y815.

In Osaka, the OSE average closed 42.19 down at 24,793.92 on volume of 76.5m shares. Cross-trading, that is selling and buying back shares to realise profits, dominated activity. Sumitomo Heavy Industries, the most active issue of the day, remained at Y890 and Sharp, which was also heavily traded, was flat at Y1,300.

Harvey in the wake of last Friday's news that International Paper, of the US, had bought a 10 per cent stake in the company from Brerley Investments. Carter Holt rose another 6 cents to NZ\$2.28.

The NZSE-40 index closed 6.64 higher at 1,514.94. Turnover, nearly doubled to NZ\$18.4m from NZ\$9.8m, while what declined 10 cents to HK\$10.90.

TAIWAN relinquished its early gains. The weighted index edged down 5.06 to 4,529.62 in turnover of T\$27.6m, up from T\$42.8m. The index had risen 11.25 on Monday on news of further amendments to the draft constitution.

KARACHI achieved a record high on seeing demand for blue chips. The KSE index advanced 25 to 2,894.

MANILA closed softer in light trading. The composite index weakened 14.96 to 1,090.07 in turnover of P9.1m.

SENGAPORE moved modestly higher, while KUALA LUMPUR ended mixed in lifeless trade. The Straits Times Industrial index gained 8.58 to 1,449.36 in volume of S\$51.5m, after Monday's S\$77.6m, while the KLCSE composite index softened 0.31 to 597.07 in volume of M\$57.9m, compared with M\$64.8m.

HONGKONG eased on profit-taking in heavy trading. The SET index dipped 4.38 to 894.57 in turnover of B\$2.7m. The index had risen 11.25 on Monday on news of further amendments to the draft constitution.

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FT-ACTUARIES WORLD INDICES

Jointly compiled by The Financial Times Limited, Goldman, Sachs & Co., and County NatWest/Wood Mackenzie in conjunction with the Institute of Actuaries and the Faculty of Actuaries

TUESDAY NOVEMBER 26 1991										MONDAY NOVEMBER 25 1991										DOLLAR INDEX					
Figures in parentheses show number of lines of stock																									
US Dollar Index	Day's Change %	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	Local % chg	Gross Dts	US Dollar Index	Pound Sterling Index	Yen Index	DM Index	Local Currency Index	1991 High	1991 Low	Year ago (pct)										
Australia (69)	129.99	-0.2	126.22	125.71	128.62	+0.1	4.53	153.23	126.24	123.74	126.11	129.67	160.31	112.74	123.68	123.68									
Austria (20)	145.05	-0.5	142.78	140.19	142.20	-0.5	2.01	173.92	143.29	143.29	143.29	143.29	143.29	143.29	143.29	143.29									
Belgium (47)	135.68	-0.2	111.94	109.90	111.48	-0.3	5.43	135.93	111.99	109.71	117.87	128.45	151.20	118.04	123.05	118.04									
Canada (115)	57.26	+0.4	111.18	112.56	112.95	+0.4	3.30	130.74	112.66	110.41	112.57	112.82	144.28	128.49	127.50	128.49									
Denmark (37)	258.25	+0.0	213.31	208.44	212.45	-0.1	1.65	258.52	212.99	212.99	212.99	212.99	212.99	212.99	212.99	212.99									
Finland (15)	78.54	-0.6	84.80	83.62	84.54	-0.2	3.42	79.03	85.11	83.62	85.04	71.29	125.15	75.54	104.33	75.54									
France (103)	144.02	+1.5	118.82	116.85	118.33	+1.2	3.64	141.55	116.95	114.62	115.81	121.52	122.96	119.11	130.30	119.11									
Germany (69)	147.43	+0.2	119.43	118.14	119.07	+0.1	4.50	147.16	121.10	118.75	121.27	94.12	125.45	115.83	115.83	115.83									
Hong Kong (65)	173.63	+0.1	135.00	132.58	134.81	+0.1	3.89	173.30	143.63	140.78	143.63	143.63	143.63	143.63	143.63	143.63									
Ireland (18)	182.45	+1.1	95.02	131.55	133.48	+1.1	3.69	100.99	132.39	128.77	132.25	134.26	182.45	132.88	132.88	132.88									
Italy (77)	72.57	+1.2	59.96	58.85	59.71	+1.1	3.57	71.51	59.16	57.99	59.10	61.21	68.23	68.75	70.81	68.75									
Japan (474)	153.23	+0.1	111.27	111.94	119.54	+0.1	0.78	153.13	119.54	119.54	119.54	119.54	119.54	119.54	119.54	119.54									
Netherlands (31)	206.45	-0.1	170.33	167.23	169.63	-0.1	2.96	206.36	170.33	167.23	167.23	167.23	167.23	167.23	167.23	167.23									
Medico (17)	1313.45	+0.7	1083.64	1093.97	1079.26	+3.81	-0.2	117	1323.34	1090.29	1086.64	1089.17	4414.41	1404.63	534.45	564.47									
Netherlands (31)	97.43	+0.3	121.63	119.43	121.14	+0.3	4.50	147.66	121.14	118.75	121.27	94.12	125.45	115.83	115.83	115.83									
Norway (14)	141.10	+0.1	141.10	141.10	141.10	+0.1	1.00	141.10	141.10	141.10	141.10	141.10	141.10	141.10	141.10	141.10									
Norway (30)	174.80	-0.1	144.22	141.60	143.64	+4.23	-1.6	174.80	143.64	143.64	143.64	143.64	143.64	143.64	143.64	143.64									
Sweden (12)	207.56	-0.2	171.29	168.14	170.55	-0.3	2.20	207.56	171.29	168.14	168.14	168.14	168.14	168.14	168.14	168.14									
South Africa (81)	172.65	+0.2	172.65	172.65	172.65	+0.2	1.00	172.65	172.65	172.65	172.65	172.65	172.65	172.65	172.65	172.65									
Spain (10)	148.06	+0.7	122.16	119.94	121.66	+1.57	+0.7	148.06	122.16	119.94	121.66	122.16	122.16	122.16	122.16	122.16									
Sweden (12)	171.81	+2.0	141.59	138.02	141.02	+4.73	+2.0	171.81	141.59	138.02	138.02	138.02	138.02	138.02	138.02	138.02									
Switzerland (59)	97.24	+1.7	82.02	78.77	79.71	+8.52	+1.3	97.24	82.02	78.77	79.71	78.66	93.45	100.67	82.17	78.66									
United Kingdom (239)	177.74	+0.5	147.74	143.97	146.14	+0.5	0.58	177.74	143.97	143.97	143.97	143.97	143.97	143.97	143.97	143.97									
	153.71	+0.7	126.82	124.82	126.31	153.71	+0.7	3.16	126.82	124.82	126.31	126.31	126.31	126.31	126.31	126.31									
Europe (625)	142.20	+0.7	117.32	115.19	116.85	+1.79	+0.7	4.09	141.15	116.29	113.98	116.17	116.97	151.52	125.50	130.45									
Europe (107)	176.77	+0.5	144.53	143.19	145.25	+4.43	+0.5	2.24	175.81	144.26	141.98	144.89	143.45	200.81	155.55	155.55									
Europe Pacific (718)	136.50	-0.1	112.58	110.28	112.17	+1.11	+0.2	1.11	136.71	112.60	112.07	112.48	111.48	127.86	117.88	127.86									
Europe - Pacific (1543)	139.11	-0.1	112.67	112.58	111.69	-0.4	2.83	139.67	114.35	112.07	112.07	112.07	112.07	112.07	112.07	112.07									
North America (14)	129.04	+0.7	129.04	129.04	129.04	+0.7	1.00	129.04	129.04	129.04	129.04	129.04	129.04	129.04	129.04	129.04									
Pacific Ex. UK (584)	120.84	+0.9	99.70	97.91	99.32	+0.19	+0.8	3.33	119.73	98.64	96.70	98.55	104.50	123.80	103.58	118.77									
Pacific Ex. UK (249)	149.05	+0.5	122.97	120.76	122.49	+3.47	+0.1	4.16	149.26	122.06	122.06	122.06	122.06	122.06	122.06	122.06									
World Ex. US (150)	143.10	+0.4	116.38	114.37	116.57	+0.4	2.84	143.10	116.38	114.37	116.57	116.57	116.57	116.57	116.57	116.57									
World Ex. US (73)	141.50	+0.4	116.38	116.25	117.92	+2.71	+0.1	2.84	142.83	117.15	115.43	117.54	127.18	149.16	122.06	122.06									
World Ex. US (2201)	143.10	+0.4	116.38	116.25	117.92	+2.71	+0.1	2.84	142.83	117.15	115.43	117.54	127.18	149.16	122.06	122.06									
World Ex. US (2282)	150.58	+0.5	124.21	121.99	123.73	+3.85	+0.5	3.63	149.33	123.28	120.64	123.15	127.73	155.59	126.93	126.93									
The World Index (2282)	144.36	+0.4	119.10	116.95	118.63	+2.27	+0.5	2.64	143.80	116.47	116.12	118.35	127.49	149.37	123.25	130.50									